# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

The Company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP" or referred to herein as "reported"). To supplement our consolidated financial statements reported on a GAAP basis, we provide the following non-GAAP financial measures: "Organic revenues", "core business organic revenues", "comparable currency neutral operating margin", "comparable currency neutral income before taxes", "comparable currency neutral income before taxes (structurally adjusted)", "comparable EPS", "comparable currency neutral EPS", "underlying effective tax rate" and "net share repurchases", each of which are defined below. Management believes these non-GAAP financial measures provide investors with additional meaningful financial information that should be considered when assessing our underlying business performance and trends. We believe these non-GAAP financial measures also enhance investors' ability to compare period-to-period financial results. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the Company's reported results prepared in accordance with GAAP. Our non-GAAP financial measures do not represent a comprehensive basis of accounting. Therefore, our non-GAAP financial measures may not be comparable to similarly titled measures reported by other companies. Reconciliations of each of these non-GAAP financial measures to GAAP information are also included. Management uses these non-GAAP financial measures in making financial, operating, compensation and planning decisions and in evaluating the Company's performance. Disclosing these non-GAAP financial measures allows investors and Company management to view our operating results excluding the impact of items that are not reflective of the underlying operating performance.

#### **DEFINITIONS**

- "Currency neutral operating results" are determined by dividing or multiplying, as appropriate, our current period actual U.S. dollar operating results, normalizing for certain structural items in hyperinflationary economies, by the current period actual exchange rates (that include the impact of current period currency hedging activities), to derive our current period local currency operating results. We then multiply or divide, as appropriate, the derived current period local currency operating results by the foreign currency exchange rates (that also include the impact of the comparable prior period currency hedging activities) used to translate the Company's financial statements in the comparable prior year period to determine what the current period U.S. dollar operating results would have been if the foreign currency exchange rates had not changed from the comparable prior year period.
- "Structural changes" generally refer to acquisitions or dispositions of bottling, distribution or canning operations and the consolidation or deconsolidation of bottling and distribution entities for accounting purposes. During 2016, the Company deconsolidated our South African bottling operations and disposed of its related equity method investment in exchange for equity method investments in Coca-Cola Beverages Africa Limited ("CCBA") and CCBA's South African subsidiary. As part of the transaction, the Company also acquired and licensed several brands. The impacts of the deconsolidation and new equity method investments have been included as a structural change in our analysis of net operating revenues on a consolidated basis as well as for our Europe, Middle East and Africa and Bottling Investments operating segments and equity income on a consolidated basis as well as for our Bottling Investments operating segment. The brands and licenses that the Company acquired impacted the Company's unit case volume and concentrate sales volume and therefore, in addition to being included as a structural change, they are also considered acquired brands. Also in 2016, the Company deconsolidated our German bottling operations as a result of their being merged to create Coca-Cola European Partners plc ("CCEP"). As a result of the merger transaction, the Company now owns an equity method investment in CCEP. Accordingly, the impact of the deconsolidation and new equity method investment has been included as a structural change in our analysis of net operating revenues on a consolidated basis as well as for our Europe, Middle East and Africa and Bottling Investments operating segments and equity income on a consolidated basis as well as for our Bottling Investments operating segment. During 2016, the Company also changed our funding arrangement with our bottling partners in China, which resulted in a reduction in net operating revenues with an offsetting reduction in direct marketing expense (a component of selling, general and administration expenses). In 2016 and 2015, the Company refranchised bottling territories in North America to certain of its unconsolidated bottling partners. Additionally, in 2015, the Company sold its global energy drink business to Monster Beverage Corporation ("Monster"); acquired Monster's non-energy drink business; acquired an equity interest in Monster; amended its current distribution coordination agreements with Monster to expand into additional territories; and acquired a South African bottler.

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

#### **DEFINITIONS** (continued)

Accordingly, these activities have been included as structural items in our analysis of the impact of these changes on certain line items in our condensed consolidated statements of income. In addition, for non-Company-owned and licensed beverage products sold in the refranchised territories in North America for which the Company no longer reports unit case volume, we have eliminated the unit case volume from the base year when calculating 2016 versus 2015 volume growth rates on a consolidated basis as well as for the North America and Bottling Investments operating segments.

- "Organic revenues" is a non-GAAP financial measure that excludes or has otherwise been adjusted for the impact of acquisitions, divestitures and structural items, as applicable, as well as the impact of changes in foreign currency exchange rates. Management believes the organic revenue (non-GAAP) growth measure provides users with useful supplemental information regarding the Company's ongoing revenue performance and trends by presenting revenue growth excluding the impact of foreign exchange, as well as the impact of acquisitions, divestitures and structural changes. "Core business organic revenues" (non-GAAP) represents the combined organic revenue performance from the Europe, Middle East and Africa; Latin America; North America; Asia Pacific; and Corporate operating segments offset by intersegment eliminations. Management believes the core business organic revenues (non-GAAP) measure enhances the understanding of the current quarter and full year change in the net operating revenues of the segments of our business that are not significantly impacted by the acquisition and divestiture activity taking place in our Bottling Investments operating segment. The adjustments related to acquisitions, divestitures and structural items for the three months and years ended December 31, 2016 and December 31, 2015 consisted of the structural changes discussed above. Additionally, during the three months and year ended December 31, 2016, organic revenues (non-GAAP) were adjusted, both on a consolidated basis and for our Asia Pacific operating segment, for the sales of the Company's newly acquired plant-based protein beverages in China.
- "Comparable currency neutral operating margin", "comparable currency neutral income before taxes" and "comparable currency neutral income before taxes (structurally adjusted)" are non-GAAP financial measures that exclude or have otherwise been adjusted for items impacting comparability (discussed further below) and the impact of changes in foreign currency exchange rates. Comparable currency neutral income before taxes (structurally adjusted) (non-GAAP) has also been adjusted for structural changes. Management uses these non-GAAP financial measures to evaluate the Company's performance and make resource allocation decisions. Further, management believes the comparable currency neutral operating margin (non-GAAP) expansion, comparable currency neutral income before taxes (non-GAAP) growth and comparable currency neutral income before taxes (structurally adjusted) (non-GAAP) growth measures enhance its ability to communicate the underlying operating results and provide investors with useful supplemental information to enhance their understanding of the Company's underlying business performance and trends by improving their ability to compare our period-to-period financial results.
- "Comparable EPS" and "comparable currency neutral EPS" are non-GAAP financial measures that exclude or have
  otherwise been adjusted for items impacting comparability (discussed further below). Comparable currency neutral
  EPS (non-GAAP) has also been adjusted for the impact of changes in foreign currency exchange rates.
  Management uses these non-GAAP financial measures to evaluate the Company's performance and make
  resource allocation decisions. Further, management believes the comparable EPS (non-GAAP) and comparable
  currency neutral EPS (non-GAAP) growth measures enhance its ability to communicate the underlying operating
  results and provide investors with useful supplemental information to enhance their understanding of the Company's
  underlying business performance and trends by improving their ability to compare our period-to-period financial
  results.
- "Underlying effective tax rate" is a non-GAAP financial measure that represents the estimated annual effective
  income tax rate on income before taxes that excludes or has otherwise been adjusted for items impacting
  comparability (discussed further below).

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

#### **DEFINITIONS** (continued)

 "Net share repurchases" is a non-GAAP financial measure that reflects the net amount of purchases of stock for treasury after considering proceeds from the issuances of stock, the net change in stock issuance receivables (related to employee stock options exercised but not settled prior to the end of the period) and the net change in treasury stock payables (for treasury shares repurchased but not settled prior to the end of the period).

#### ITEMS IMPACTING COMPARABILITY

The following information is provided to give qualitative and quantitative information related to items impacting comparability. Items impacting comparability are not defined terms within GAAP. Therefore, our non-GAAP financial information may not be comparable to similarly titled measures reported by other companies. We determine which items to consider as "items impacting comparability" based on how management views our business; makes financial, operating, compensation and planning decisions; and evaluates the Company's ongoing performance. Items such as charges, gains and accounting changes which are viewed by management as impacting only the current period or the comparable period, but not both, or as pertaining to different and unrelated underlying activities or events across comparable periods, are generally considered "items impacting comparability". Items impacting comparability include asset impairments and restructuring charges, charges related to our productivity and reinvestment initiatives, and transaction gains/losses, in each case when exceeding a U.S. dollar threshold. Also included are timing differences related to our economic (nondesignated) hedging activities and our proportionate share of similar items incurred by our equity method investees, regardless of size. In addition, we provide the impact that changes in foreign currency exchange rates had on our financial results ("currency neutral operating results" defined above).

#### Asset Impairments and Restructuring

#### Asset Impairments

During the three months and year ended December 31, 2016, the Company recorded charges of \$153 million related to certain intangible assets. These charges included \$143 million related to the impairment of certain U.S. bottlers' franchise rights recorded in our Bottling Investments operating segment. This charge was related to a number of factors, primarily as a result of lower operating performance compared to previously modeled results as well as a revision in management's view of the proceeds that may be ultimately received upon refranchising the territory. The remaining charge of \$10 million was related to an impairment of goodwill recorded in our Bottling Investments operating segment. This charge was primarily the result of management's revised outlook on market conditions. These charges of \$153 million were recorded in our Bottling Investments operating segment.

#### Restructuring

During the year ended December 31, 2016, the Company recorded charges of \$240 million. The Company also recorded charges of \$88 million and \$292 million during the three months and year ended December 31, 2015, respectively. These charges were related to the integration of our German bottling operations, which were deconsolidated in May 2016.

#### **Productivity and Reinvestment**

During the three months and year ended December 31, 2016, the Company recorded charges of \$165 million and \$352 million, respectively, related to our productivity and reinvestment initiatives. The Company also recorded charges of \$368 million and \$691 million during the three months and year ended December 31, 2015, respectively. These productivity and reinvestment initiatives are focused on four key areas: restructuring the Company's global supply chain; implementing zero-based work, an evolution of zero-based budget principles across the organization; streamlining and simplifying the Company's operating model; and further driving increased discipline and efficiency in direct marketing investments. The savings realized from the program will enable the Company to fund marketing initiatives and innovation required to deliver sustainable net revenue growth. The savings will also support margin expansion and increased returns on invested capital over time.

# Reconciliation of GAAP and Non-GAAP Financial Measures

(UNAUDITED)

#### **Equity Investees**

During the three months and year ended December 31, 2016, the Company recorded net charges of \$26 million and \$61 million, respectively. During the three months and year ended December 31, 2015, the Company recorded net charges of \$8 million and \$87 million, respectively. These amounts represent the Company's proportionate share of significant operating and nonoperating items recorded by certain of our equity method investees.

#### Transaction Gains/Losses

During the three months and year ended December 31, 2016, the Company recorded charges of \$127 million and \$297 million, respectively, related to costs incurred to refranchise certain of our bottling operations. These costs include, among other items, internal and external costs for individuals directly working on the refranchising efforts, severance, and costs associated with the implementation of information technology systems to facilitate consistent data standards and availability throughout our bottling systems. Additionally, during the three months and year ended December 31, 2016, the Company recorded \$118 million of pension settlement charges primarily as a result of our refranchising activities.

During the three months and year ended December 31, 2016, the Company recorded charges of \$4 million and \$41 million, respectively. During the three months and year ended December 31, 2015, the Company recorded charges of \$21 million and \$30 million, respectively. These charges were for noncapitalizable transaction costs associated with pending and closed transactions, primarily related to the deconsolidation of our German bottling operations and the Monster transaction both discussed below.

During the three months and year ended December 31, 2016, the Company incurred losses of \$799 million and \$2,456 million, respectively. The Company also incurred losses of \$179 million and \$1,027 million during the three months and year ended December 31, 2015, respectively. These losses were primarily due to the derecognition of intangible assets relating to the refranchising of bottling territories in North America to certain of our unconsolidated bottling partners.

During the three months and year ended December 31, 2016, the Company incurred charges of \$14 million and \$31 million, respectively, related to payments made to certain of our unconsolidated North America bottling partners in order to convert their bottling agreements to a comprehensive beverage agreement with additional requirements.

During the three months and year ended December 31, 2016, the Company recognized a tax benefit of \$23 million and a net tax charge of \$57 million, respectively, resulting from the accrual of tax on temporary differences related to the investment in foreign subsidiaries that are now expected to reverse in the foreseeable future.

During the year ended December 31, 2016, the Company recorded a net loss of \$21 million primarily due to the deconsolidation of our South African bottling operations in exchange for investments in CCBA and CCBA's South African subsidiary.

During the year ended December 31, 2016, the Company recognized a gain of \$1,288 million, net of transaction costs described above, as a result of the deconsolidation of our German bottling operations. On May 29, 2016, the Company merged its German bottling operations with Coca-Cola Enterprises, Inc. and Coca-Cola Iberian Partners, S.A.U., to create CCEP in exchange for an equity investment in CCEP.

During the year ended December 31, 2016, the Company recorded a net gain of \$18 million as a result of the disposal of our shares in Keurig Green Mountain, Inc.

During the year ended December 31, 2015, the Company recorded a net gain of \$1,403 million as a result of our transaction with Monster, primarily due to the difference in the recorded carrying value of the assets transferred, including an allocated portion of goodwill, compared to the value of the total assets and business acquired. Additionally, under the terms of this transaction, the Company was required to discontinue selling energy products under certain trademarks, including one trademark in the glacéau portfolio. During the year ended December 31, 2015, the Company recognized impairment charges of \$418 million primarily related to the discontinuation of the energy products in the glacéau portfolio as a result of the transaction with Monster.

### **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

#### Transaction Gains/Losses (continued)

In the fourth quarter of 2014, the owners of the majority interest of a Brazilian bottler exercised their option to acquire from us a 10 percent interest in the entity's outstanding shares resulting in our recognizing an estimated loss of \$32 million due to the exercise price being lower than our carrying value. The transaction closed in January 2015, and the Company recorded an additional loss of \$6 million during the year ended December 31, 2015, calculated based on the final option price. Also during the year ended December 31, 2015, the Company recorded a loss of \$19 million on our previously held investment in a South African bottler, which had been accounted for under the equity method of accounting prior to our acquisition of the bottler in February 2015.

#### Other Items

#### Economic (Nondesignated) Hedges

The Company uses derivatives as economic hedges primarily to mitigate the price risk associated with the purchase of materials used in the manufacturing process as well as the purchase of vehicle fuel. Although these derivatives were not designated and/or did not qualify for hedge accounting, they are effective economic hedges. The changes in fair values of these economic hedges are immediately recognized into earnings.

The Company excludes the net impact of mark-to-market adjustments for outstanding hedges and realized gains/losses for settled hedges from our non-GAAP financial information until the period in which the underlying exposure being hedged impacts our condensed consolidated statement of income. We believe this adjustment provides meaningful information related to the impact of our economic hedging activities. During the three months and year ended December 31, 2016, the net impact of the Company's adjustment related to our economic hedging activities resulted in decreases of \$56 million and \$138 million, respectively, to our non-GAAP income before income taxes. During the three months and year ended December 31, 2015, the net impact of the Company's adjustment related to our economic hedging activities described above resulted in a decrease of \$52 million and an increase of \$24 million, respectively, to our non-GAAP income before income taxes.

#### Donations to The Coca-Cola Foundation

During the three months and year ended December 31, 2016, the Company recorded charges of \$100 million and \$200 million, respectively. During the year ended December 31, 2015, the Company recorded charges of \$100 million. These charges were due to contributions the Company made to The Coca-Cola Foundation.

#### Devaluation of the Egyptian Pound

During the three months and year ended December 31, 2016, the Company recorded a charge of \$72 million as a result of remeasuring its net monetary assets denominated in Egyptian pounds. The Egyptian pound devalued as a result of the central bank allowing its currency, which was previously pegged to the U.S. dollar, to float freely.

#### Other

During the three months and year ended December 31, 2016, the Company recorded other charges of \$14 million and \$34 million, respectively. During the three months and year ended December 31, 2015, the Company recorded other charges of \$14 million and \$15 million, respectively. These charges were primarily related to tax litigation expense as well as charges associated with certain fixed assets and costs associated with restructuring and transitioning the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner.

### **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

#### Other Items (continued)

#### Hyperinflationary Economies

During the year ended December 31, 2016, the Company recorded a charge of \$76 million due to the write-down related to receivables from our bottling partner in Venezuela as a result of the continued lack of liquidity and our revised assessment of the U.S. dollar value we expect to realize upon the conversion of the Venezuelan bolivar into U.S. dollars by our bottling partner to pay our receivables.

During the year ended December 31, 2015, the Company recorded net charges of \$138 million related to our Venezuelan operations. These charges were primarily a result of the remeasurement of the net monetary assets of our Venezuelan subsidiary using the SIMADI exchange rate, an impairment of a Venezuelan trademark due to higher exchange rates, and a write-down of receivables from our bottling partner in Venezuela. The write-down was recorded primarily as a result of the continued lack of liquidity and our revised assessment of the U.S. dollar value we expect to realize upon the conversion of the Venezuelan bolivar into U.S. dollars by our bottling partner to pay our receivables.

#### Early Extinguishment of Long-Term Debt

During the year ended December 31, 2015, the Company recorded charges of \$320 million due to the early extinguishment of certain long-term debt.

#### **Certain Tax Matters**

During the three months and year ended December 31, 2016, the Company recorded net tax charges of \$5 million and \$89 million, respectively, related to amounts required to be recorded for changes to our uncertain tax positions, including interest and penalties. During the three months and year ended December 31, 2015, the Company recorded a net tax charge of \$1 million and a net tax benefit of \$5 million, respectively, related to amounts required to be recorded for changes to our uncertain tax positions, including interest and penalties.

#### **2017 OUTLOOK**

Our 2017 outlook for organic revenues, comparable currency neutral income before taxes (structurally adjusted) and comparable EPS are non-GAAP financial measures that exclude or have otherwise been adjusted for items impacting comparability, the impact of changes in foreign currency exchange rates, acquisitions and divestitures, and the impact of structural items, as applicable. We are not able to reconcile our full year 2017 projected organic revenues to our full year 2017 projected reported net revenues, our full year 2017 projected comparable currency neutral income before taxes (structurally adjusted) to our full year 2017 projected reported income before taxes, or our full year 2017 projected comparable EPS to our full year 2017 projected EPS without unreasonable efforts because we are unable to predict with a reasonable degree of certainty the actual impact of changes in foreign currency exchange rates and the exact timing of acquisitions, divestitures and/or structural changes throughout 2017. The unavailable information could have a significant impact on our full year 2017 GAAP financial results.

# Reconciliation of GAAP and Non-GAAP Financial Measures

(UNAUDITED)

(In millions except per share data)

	Three Months Ended December 31, 2016														
Net Cost of operating goods revenues sold			Gross profit	Gross margin	Selling, general and Other administrative operating expenses charges					erating icome	Operating margin				
\$	9,409	\$	3,794	\$	5,615	59.7%	\$	3,580	\$	680	\$	1,355	14.4%		
	_		_		_			_		(153)		153			
	_		_		_		İ	_		(165)		165			
	_		_		_		İ	_		_		_			
	_		_		_		İ	_		(249)		249			
	(34)		16		(50)		ĺ	6		(113)		57			
	_		_		_		ĺ	_		_		_			
\$	9,375	\$	3,810	\$	5,565	59.4%	\$	3,586	\$		\$	1,979	21.1%		

### Reported (GAAP)

Reported (GAAP)

**Equity Investees** 

Other Items
Certain Tax Matters
Comparable (Non-GAAP)

Items Impacting Comparability: Asset Impairments/Restructuring Productivity & Reinvestment

Transaction Gains/Losses

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

_												
_					Three	Months En	ded D	ecember 3	1 20	15		
Net Cost of operating goods Gross revenues sold profit					Gross margin	ge adm	Selling, neral and ninistrative xpenses	Ope	Other erating arges	perating ncome	Operating margin	
\$	10,000	\$	4,054	\$	5,946	59.5%	\$	3,937	\$	491	\$ 1,518	15.2%
	_		_		_			_		(88)	88	
	_				_			_		(368)	368	
	_		_		_			_		_	_	
	_		_		_			_		(21)	21	
	5		_		5			8		(14)	11	
l			_					_				
\$	10,005	\$	4,054	\$	5,951	59.5%	\$	3,945	\$		\$ 2,006	20.0%

% Currency Impact

% Change — Currency Neutral (Non-GAAP)

% Change — Comparable (Non-GAAP)

% Comparable Currency Impact (Non-GAAP)

% Change — Comparable Currency Neutral (Non-GAAP)

Net operating revenues	Cost of goods sold	Gross profit
(6)	(6)	(6)
(2)	0	(3)
(4)	(7)	(3)
(6)	(C)	( <del>7</del> )

(6)	(6)	(7)
(6)	(6)	(7)
(2)	0	(3)
(4)	(6)	(3)

Selling, general and administrative expenses	Other operating charges	Operating income
(9)	39	(11)
(1)	_	(8)
(8)		(3)

(9)	_	(1)
(9) (1) (8)	_	(8)
(8)	_	7

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

#### (UNAUDITED)

(In millions except per share data)

	Three Months Ended December 31, 2016														
in		ind (los			Other income (loss) — net		Income before income taxes		come xes <sup>1</sup>	Effective tax rate	Net income (loss) attributable to noncontrolling interests		Net income attributable to shareowners of The Coca-Cola Company		Diluted net income per share <sup>2</sup>
\$	248	\$	157	\$	(919)	\$	515	\$	(32)	(6.3)%	\$	(3)	\$	550	\$ 0.13
	_		_		_		153		56			_		97	0.02
	_		_		_		165		57			_		108	0.02
	_		26		_		26		3			_		23	0.01
	_		_		813		1,062		361			_		701	0.16
	_		_		73		130		21			_		109	0.03
	_		_		_		_		(5)			_		5	_
\$	248	\$	183	\$	(33)	\$	2,051	\$	461	22.5 %	\$	(3)	\$	1,593	\$ 0.37

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

					Thre	e Mon	ths	Ended	d Decembe	er 31,	, 2015					
Equity income Interest (loss) — expense net		Other income (loss) — net		Income before income taxes		Income taxes <sup>1</sup>		Effective tax rate	Net income (loss) attributable to noncontrolling interests			Net income attributable to shareowners of The Coca-Cola Company		Diluted net income per share <sup>3</sup>		
\$	143	\$ 87	\$	(78)	\$ 1	,538	\$	302	19.6 %	\$	(	1)	\$	1,2	237	\$ 0.28
	_	_		_		88		_			_	-			88	0.02
	_	_		_		368		135			_	-		2	233	0.05
		8		_		8		_			_	_			8	
	_	_		178		199		65			_	_		1	34	0.03
	_	_		(49)		(38)		(15)			_	_		(	(23)	(0.01)
	_	_		_		_		(1)			_	_			1	
\$	143	\$ 95	\$	51	\$ 2	2,163	\$	486	22.5 %	\$	(	1)	\$	1,6	378	\$ 0.38

# % Change — Reported (GAAP)% Change — Comparable (Non-GAAP)

Interest expense	Equity income (loss) — net	Other income (loss) — net	Income before income taxes	Income taxes
73	82	_	(67)	_
73	94	_	(5)	(5)

	Net income (loss) attributable to noncontrolling interests	Net income attributable to shareowners of The Coca-Cola Company	Diluted net income per share
Ì	(358)	(56)	(55)
	(336)	(5)	(4)

<sup>&</sup>lt;sup>1</sup> The income tax adjustments are the calculated income tax benefits (charges) at the applicable tax rate for each of the items impacting comparability with the exception of certain tax matters previously discussed as well as the tax impact resulting from the accrual of tax on temporary differences related to the investment in foreign subsidiaries that are now expected to reverse in the foreseeable future.

<sup>&</sup>lt;sup>2</sup> 4,345 million average shares outstanding — diluted

<sup>&</sup>lt;sup>3</sup>4,390 million average shares outstanding — diluted

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

(In millions except per share data)

			Ye	ar Ended [	December 31, 20	16		
	Net operating revenues	Cost of goods sold	Gross profit	Gross margin	Selling, general and administrative expenses	Other operating charges	Operating income	Operating margin
Reported (GAAP)	\$ 41,863	\$ 16,465	\$ 25,398	60.7%	\$ 15,262	\$ 1,510	\$ 8,626	20.6%
Items Impacting Comparability:								
Asset Impairments/Restructuring	_	_	_		_	(393)	393	
Productivity & Reinvestment	_	_	_		_	(352)	352	
Equity Investees	_	_	_		_	_	_	
Transaction Gains/Losses	_	_	_		_	(456)	456	
Other Items	(9)	148	(157)		21	(309)	131	
Certain Tax Matters	_	_	_		_	_	_	
Comparable (Non-GAAP)	\$ 41,854	\$ 16,613	\$ 25,241	60.3%	\$ 15,283	<del>\$</del> —	\$ 9,958	23.8%
			Ye	ar Ended [	December 31, 20	15		
	Net operating revenues	Cost of goods sold	Gross profit	Gross margin	Selling, general and administrative expenses	Other operating charges	Operating income	Operating margin

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

	Year Ended December 31, 2015								
Net operating revenues	Cost of goods sold	Gross profit	Gross margin	ge adr	Selling, eneral and ninistrative xpenses	ор	Other erating narges	perating ncome	Operating margin
\$ 44,294	\$ 17,482	\$ 26,812	60.5%	\$	16,427	\$	1,657	\$ 8,728	19.7%
_	_	_			_		(292)	292	
_	_	_			_		(691)	691	
_	_	_			_		_	_	
_	_	_			_		(448)	448	
(37)	(66)	29			41		(226)	214	
_	_	_			_		_	_	
\$ 44,257	\$ 17,416	\$ 26,841	60.6%	\$	16,468	\$		\$ 10,373	23.4%

% Change —	Danartad	(CAAD)
% Change —	Reported	IUAAFI

% Currency Impact

% Change — Currency Neutral (Non-GAAP)

% Change — Comparable (Non-GAAP)

% Comparable Currency Impact (Non-GAAP)

% Change — Comparable Currency Neutral (Non-GAAP)

Net operating revenues	Cost of goods sold	Gross profit
(5)	(6)	(5)
(3)	(1)	(4)
(3)	(5)	(1)

(5)	(5)	(6)
(3)	(1)	(4)
(3)	(4)	(2)

Selling, general and administrative expenses	Other operating charges	Operating income
(7)	(9)	(1)
(2)	_	(8)
(5)	_	7

(7)	_	(4)
(2)	_	(7)
(5)	_	3

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

#### (UNAUDITED)

(In millions except per share data)

	Year Ended December 31, 2016											
Equity income Interest (loss) — expense net		Other Income income before (loss) — income Income net taxes taxes		Income taxes <sup>1</sup>	Effective tax rate	Net income (loss) attributable to noncontrolling interests		Net income attributable to shareowners of The Coca-Cola Company		Diluted net income per share <sup>2</sup>		
\$	733	\$	835	\$ (1,234)	\$ 8,136	\$ 1,586	19.5%	\$	23	\$	6,527	\$ 1.49
	_		_	_	393	56			_		337	0.08
	_		_	_	352	122			_		230	0.05
	_		61	_	61	11			_		50	0.01
	_		_	1,167	1,623	724			_		899	0.21
	_		_	113	244	22			_		222	0.05
ļ						(89)					89	0.02
\$	733	\$	896	\$ 46	\$10,809	\$ 2,432	22.5%	\$	23	\$	8,354	\$ 1.91

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

	Year Ended December 31, 2015												
Equity income Interest (loss) — expense net		Other Income income before (loss) — income Income net taxes taxes			Effective tax rate	Net income (loss) attributable to noncontrolling interests		Net income attributable to shareowners of The Coca-Cola Company		Diluted net income per share <sup>3</sup>			
\$	856	\$	489	\$	631	\$ 9,605	\$ 2,239	23.3%	\$	15	\$	7,351	\$ 1.67
	_		_		_	292	_			_		292	0.07
	_		_		_	691	259			_		432	0.10
			87		_	87	5			_		82	0.02
			_		(351)	97	(108)			_		205	0.05
	(320)		_		64	598	158			_		440	0.10
	_		_		_		5			_		(5)	
\$	536	\$	576	\$	344	\$11,370	\$ 2,558	22.5%	\$	15	\$	8,797	\$ 2.00

# % Change — Reported (GAAP)% Change — Comparable

(Non-GAAP)

Interest expense	Equity income (loss) — net	Other income (loss) — net	Income before income taxes	Income taxes
(14)	71	_	(15)	(29)
37	55	(87)	(5)	(5)

	Net income (loss) attributable to noncontrolling interests	Net income attributable to shareowners of The Coca-Cola Company	Diluted net income per share	
	45	(11)	(10)	
l	45	(5)	(4)	

<sup>&</sup>lt;sup>1</sup> The income tax adjustments are the calculated income tax benefits (charges) at the applicable tax rate for each of the items impacting comparability with the exception of certain tax matters previously discussed as well as the tax impact resulting from the accrual of tax on temporary differences related to the investment in foreign subsidiaries that are now expected to reverse in the foreseeable future.

 $<sup>^{2}</sup>$  4,367 million average shares outstanding — diluted

<sup>&</sup>lt;sup>3</sup> 4,405 million average shares outstanding — diluted

# Reconciliation of GAAP and Non-GAAP Financial Measures (UNAUDITED)

#### Income Before Income Taxes and Diluted Net Income Per Share:

% Change — Reported (GAAP)
% Currency Impact
% Change — Currency Neutral (Non-GAAP)
% Structural Impact
% Change — Currency Neutral (Structurally Adjusted) (Non-GAAP)
% Impact of Items Impacting Comparability (Non-GAAP)
% Change — Comparable (Non-GAAP)
% Comparable Currency Impact (Non-GAAP)
% Change — Comparable Currency Neutral (Non-GAAP)
% Comparable Structural Impact (Non-GAAP)
$\% \ {\it Change-Comparable Currency Neutral (Structurally Adjusted) (Non-GAAP)}\\$

Three Months Ended December 31, 2016						
Income before income taxes	Diluted net income per share					
(67)	(55)					
(17)	(23)					
(49)	(32)					
2	_					
(50)	_					

(61)	(51)
(5)	(4)
(11)	(11)
6	7
(7)	_
14	_

Year Ended December 31, 2016								
Income before income taxes	Diluted net income per share							
(15)	(10)							
(12)	(13)							
(3)	2							
(2)	_							
(1)	_							

(10)	(6)
(5)	(4)
(9)	(9)
4	5
(3)	_
8	_

% Currency Impact

% Change — Currency Neutral (Non-GAAP)

% Structural Impact

% Change — Currency Neutral (Structurally Adjusted) (Non-GAAP)

% Impact of Items Impacting Comparability (Non-GAAP)

% Change — Comparable (Non-GAAP)

% Comparable Currency Impact (Non-GAAP)

% Change — Comparable Currency Neutral (Non-GAAP)

% Comparable Structural Impact (Non-GAAP)

% Change — Comparable Currency Neutral (Structurally Adjusted) (Non-GAAP)

Note: Certain columns may not add due to rounding.

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### **Net Operating Revenues by Segment:**

		Three Months Ended December 31, 2016													
	Mi	Europe, ddle East & Africa	La Ame			lorth nerica	ı	Asia Pacific		Bottling estments	Corporate	Elimin	ations	Consoli	dated
Reported (GAAP)	\$	1,645	\$	982	\$	2,473	\$	1,039	\$	4,138	\$ 37	\$	(905)	\$	9,409
Items Impacting Comparability:															
Asset Impairments/Restructuring		_		_		_		_		_	_		_		_
Productivity & Reinvestment		_		_		_		_		_	_		_		-
Equity Investees		_		_		_		_		_	_		_		-
Transaction Gains/Losses		_		_		_		_		_	_		_		_
Other Items		_		_		(7)		_		_	(27	)	_		(34)
Comparable (Non-GAAP)	\$	1,645	\$	982	\$	2,466	\$	1,039	\$	4,138	\$ 10	\$	(905)	\$	9,375

	Mide	urope, dle East Africa	_atin nerica	-	North merica	Asia Pacific	Bottling estments	Corporate	E	liminations (	Consolidated
Reported (GAAP)	\$	1,711	\$ 1,023	\$	2,292	\$ 960	\$ 5,199	\$ 40	5 \$	(1,231) \$	10,000
Items Impacting Comparability:											
Asset Impairments/Restructuring		_	_		_	_	_	_	-	_	_
Productivity & Reinvestment		_	_		_		_	_	-	_	_
Equity Investees		_	_		_		_	_	-	_	_
Transaction Gains/Losses		_	_		_	_	_	_	-	_	_
Other Items		_	_		(5)		_	10	)	_	5
Comparable (Non-GAAP)	\$	1,711	\$ 1,023	\$	2,287	\$ 960	\$ 5,199	\$ 50	3 \$	(1,231) \$	10,005

Three Months Ended December 31, 2015

	Europe, Middle East & Africa	Latin America	North America	Asia Pacific	Bottling Investments	Corporate	Eliminations	Consolidated
% Change — Reported (GAAP)	(4)	(4)	8	8	(20)	(20)	27	(6)
% Currency Impact	(2)	(14)	0	4	0	26	_	(2)
% Change — Currency Neutral (Non-GAAP)	(2)	10	8	4	(20)	(46)	_	(4)
% Acquisitions, Divestitures and Structural Items	(6)	0	0	(3)	(23)	(6)	_	(10)
% Change — Organic Revenues (Non-GAAP)	5	10	8	7	3	(42)	_	6
% Change — Comparable (Non-GAAP)	(4)	(4)	8	8	(20)	(82)		(6)
% Comparable Currency Impact (Non-GAAP)	(2)	(14)	0	4	0	(43)	_	(2)
% Change — Comparable Currency Neutral (Non-GAAP)	(2)	10	8	4	(20)	(38)	_	(4)

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### **Net Operating Revenues by Segment:**

		Year Ended December 31, 2016													
	Mid	urope, ldle East Africa		Latin America		North America		Asia Pacific		ottling estments	Corporate	Eliminations		Cons	olidated
Reported (GAAP)	\$	7,278	\$	3,819	\$	10,210	\$	5,294	\$	19,885	\$ 132	\$	(4,755)	\$	41,863
Items Impacting Comparability:															
Asset Impairments/Restructuring		_		_		_		_		_	_		_		_
Productivity & Reinvestment		_		_		_		_		_	_		_		_
Equity Investees		_		_		_		_		_	_		_		_
Transaction Gains/Losses		_		_		_				_			_		_
Other Items		_		_		(18)				_	9		_		(9)
Comparable (Non-GAAP)	\$	7,278	\$	3,819	\$	10,192	\$	5,294	\$	19,885	\$ 141	\$	(4,755)	\$	41,854

	Mid	urope, dle East Africa	₋atin nerica	North merica	Asia Pacific	Bottling vestments	Corporate	Elim	ninations	Consc	olidated
Reported (GAAP)	\$	7,587	\$ 4,074	\$ 9,840	\$ 5,252	\$ 23,063	\$ 166	\$	(5,688)	\$	44,294
Items Impacting Comparability:											
Asset Impairments/Restructuring		_	_	_	_	_	_		_		_
Productivity & Reinvestment		_	_	_	_	_	_		_		_
Equity Investees		_	_	_	_	_	_		_		_
Transaction Gains/Losses		_	_	_	_	_	_		_		_ [
Other Items		_	_	(24)	_	_	(13)	)	_		(37)
Comparable (Non-GAAP)	\$	7,587	\$ 4,074	\$ 9,816	\$ 5,252	\$ 23,063	\$ 153	\$	(5,688)	\$	44,257

Year Ended December 31, 2015

	Europe, Middle East & Africa	Latin America	North America	Asia Pacific	Bottling Investments	Corporate	Eliminations	Consolidated
% Change — Reported (GAAP)	(4)	(6)	4	1	(14)	(21)	16	(5)
% Currency Impact	(3)	(18)	0	1	(1)	(26)	_	(3)
% Change — Currency Neutral (Non-GAAP)	(1)	12	4	(1)	(13)	6	_	(3)
% Acquisitions, Divestitures and Structural Items	(4)	0	0	(2)	(13)	9	_	(6)
% Change — Organic Revenues (Non-GAAP)	3	12	4	1	1	(4)	_	3
% Change — Comparable								
(Non-GAAP)	(4)	(6)	4	1	(14)	(8)	_	(5)
% Comparable Currency Impact (Non-GAAP)	(3)	(18)	0	1	(1)	(14)	_	(3)
% Change — Comparable Currency Neutral (Non-GAAP)	(1)	12	4	(1)	(13)	6	_	(3)

# Reconciliation of GAAP and Non-GAAP Financial Measures

(UNAUDITED) (In millions)

#### Core Business Revenues (Non-GAAP): 1

	Three Months Ended December 31, 2016
Reported (GAAP) Net Operating Revenues	\$ 9,409
Bottling Investments Net Operating Revenues	(4,138)
Consolidated Eliminations	905
Intersegment Core Net Operating Revenue Eliminations	(1)
Core Business Revenues (Non-GAAP)	6,175
Items Impacting Comparability:	
Asset Impairments/Restructuring	_
Productivity & Reinvestment	_
Equity Investees	-
Transaction Gains/Losses	-
Other Items	(34)
Comparable Core Business Revenues (Non-GAAP)	\$ 6,141
	<u></u>
	Three Months Ended December 31, 2015
Reported (GAAP) Net Operating Revenues	\$ 10,000
Bottling Investments Net Operating Revenues	(5,199)
Consolidated Eliminations	1,231
Intersegment Core Net Operating Revenue Eliminations	(11)
Core Business Revenues (Non-GAAP)	6,021
Items Impacting Comparability:	
Asset Impairments/Restructuring	_
Productivity & Reinvestment	_
Equity Investees	_
Transaction Gains/Losses	_
Other Items	5
Comparable Core Business Revenues (Non-GAAP)	\$ 6,026
% Change — Reported (GAAP) Net Operating Revenues	(6)
% Change — Core Business Revenues (Non-GAAP)	3
% Core Business Currency Impact (Non-GAAP)	(2)
% Change — Currency Neutral Core Business Revenues (Non-GAAP)	5
% Acquisitions, Divestitures and Structural Items	(2)
% Change — Core Business Organic Revenues (Non-GAAP) <sup>2</sup>	7
% Change — Comparable Core Business Revenues (Non-GAAP)	2
% Comparable Core Business Currency Impact (Non-GAAP)	(3)

Note: Certain columns may not add due to rounding. Certain growth rates may not recalculate using the rounded dollar amounts provided.

% Change — Comparable Currency Neutral Core Business Revenues (Non-GAAP)

Core business revenues (Non-GAAP) included the net operating revenues from the Europe, Middle East & Africa, Latin America, North America, Asia Pacific and Corporate operating segments offset by intersegment revenue eliminations of \$1 million and \$11 million during the three months ended December 31, 2016 and December 31, 2015, respectively.

<sup>&</sup>lt;sup>2</sup> Core business organic revenue (Non-GAAP) growth included 7 points of positive price/mix.

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

Vear Ended

#### Core Business Revenues (Non-GAAP): 1

	Year Ended December 31, 2016
Reported (GAAP) Net Operating Revenues	\$ 41,863
Bottling Investments Net Operating Revenues	(19,885)
Consolidated Eliminations	4,755
Intersegment Core Net Operating Revenue Eliminations	(15)
Core Business Revenues (Non-GAAP)	26,718
Items Impacting Comparability:	
Asset Impairments/Restructuring	_
Productivity & Reinvestment	_
Equity Investees	_
Transaction Gains/Losses	_
Other Items	(9)
Comparable Core Business Revenues (Non-GAAP)	\$ 26,709
	<u> </u>
	Year Ended December 31, 2015
Reported (GAAP) Net Operating Revenues	\$ 44,294
Bottling Investments Net Operating Revenues	(23,063)
Consolidated Eliminations	5,688
Intersegment Core Net Operating Revenue Eliminations	(19)
Core Business Revenues (Non-GAAP)	26,900
Items Impacting Comparability:	
Asset Impairments/Restructuring	_
Productivity & Reinvestment	_
Equity Investees	_
Transaction Gains/Losses	_
Other Items	(37)
Comparable Core Business Revenues (Non-GAAP)	\$ 26,863
% Change — Reported (GAAP) Net Operating Revenues	(5)
% Change — Core Business Revenues (Non-GAAP)	(1)
% Core Business Currency Impact (Non-GAAP)	(3)
% Change — Currency Neutral Core Business Revenues (Non-GAAP)	3
% Acquisitions, Divestitures and Structural Items	(1)
% Change — Core Business Organic Revenues (Non-GAAP) <sup>2</sup>	4
% Change — Comparable Core Business Revenues (Non-GAAP)	(1)
% Comparable Core Business Currency Impact (Non-GAAP)	(3)
	I _

Note: Certain columns may not add due to rounding. Certain growth rates may not recalculate using the rounded dollar amounts provided.

% Change — Comparable Currency Neutral Core Business Revenues (Non-GAAP)

Core business revenues (Non-GAAP) included the net operating revenues from the Europe, Middle East & Africa, Latin America, North America, Asia Pacific and Corporate operating segments offset by intersegment revenue eliminations of \$15 million and \$19 million during the years ended December 31, 2016 and December 31, 2015, respectively.

<sup>&</sup>lt;sup>2</sup> Core business organic revenue (Non-GAAP) growth included 4 points of positive price/mix.

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### Operating Income (Loss) by Segment:

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

#### % Change — Reported (GAAP)

- % Currency Impact
- % Change Currency Neutral (Non-GAAP)
- $\% \ {\it Change-Comparable} \ ({\it Non-GAAP})$
- % Comparable Currency Impact (Non-GAAP)
- % Change Comparable Currency Neutral (Non-GAAP)

	Three Months Ended December 31, 2016														
Mi	Europe, ddle East & Africa	Latin America	North America		sia cific	Bottling Investments	Corporate	Consolidated							
\$	779	\$ 481	\$ 600	\$	332	\$ (359	) \$ (478)	\$ 1,355							
	_	_	_		_	153	_	153							
	26		54		_	22	63	165							
	_	_	_		_	_	<u> </u>	_							
	_	_	_		_	246	3	249							
	_		(16)		_	(10	) 83	57							
\$	805	\$ 481	\$ 638	\$	332	\$ 52	\$ (329)	\$ 1,979							

	Three Months Ended December 31, 2015													
Mi	Europe, ddle East & Africa	Latin America	a	North Americ			Asia Pacific		Bottling vestments	Corporate	Consolidated			
\$	839	\$ 52	28	\$ 4	92	\$	313	\$	(115)	\$ (539)	\$ 1,518			
	_		_		_		_		88	_	88			
	(12)	-	_	;	37		3		147	193	368			
	_	-	_		_		_		_	_	_			
		-	_		_		_		3	18	21			
	_	-	_		22		_		(34)	23	11			
\$	827	\$ 52	28	\$ 5	51	\$	316	\$	89	\$ (305)	\$ 2,006			

Europe, Middle East & Africa	Latin America	North America	Asia Pacific	Bottling Investments	Corporate	Consolidated
(7)	(9)	22	6	(212)	11	(11)
(2)	(23)	(1)	1	3	3	(8)
(5)	14	22	5	(215)	9	(3)
(3)	(9)	16	5	(41)	(8)	(1)
(2)	(23)	(1)	1	1	(7)	(8)
(1)	14	16	4	(42)	(1)	7

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### Operating Income (Loss) by Segment:

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

#### % Change — Reported (GAAP)

- % Currency Impact
- % Change Currency Neutral (Non-GAAP)
- % Change Comparable (Non-GAAP)
- % Comparable Currency Impact (Non-GAAP)
- % Change Comparable Currency Neutral (Non-GAAP)

	Year Ended December 31, 2016													
N	Europe, liddle East & Africa	Latin America		North America		Asia Pacific	Bottling Investments		Corporate	Consolidated				
\$	3,676	\$ 1,951	\$	2,582	\$	2,224	\$	(137)	\$ (1,670)	\$ 8,626				
	_	_		_		_		393	_	393				
	32	(2)	)	134		1		82	105	352				
	_	_		_		_		_	_	_				
	_	_		_		_		424	32	456				
	_	76		(47)		_		(130)	232	131				
\$	3,708	\$ 2,025	\$	2,669	\$	2,225	\$	632	\$ (1,301)	\$ 9,958				

				١	ear End	de	d Decem	ber	31, 2015				
Europe, Middle East Latin & Africa America				North America			Asia Pacific	Bottling Investments		Corporate		Co	nsolidated
\$	3,875	\$	2,169	\$	2,366	\$	2,189	\$	124	\$	(1,995)	\$	8,728
	_		_		_		_		292		_		292
	(9)		7		141		2		304		246		691
	_		_		_		_		_		_		_
	_		_		_		_		3		445		448
	_		33		12		2		(10)		177		214
\$	3,866	\$	2,209	\$	2,519	\$	2,193	\$	713	\$	(1,127)	\$	10,373

Europe, Middle East & Africa	Latin America	North America	Asia Pacific	Bottling Investments	Corporate	Consolidated
(5)	(10)	9	2	_	16	(1)
(3)	(27)	0	0	_	(2)	(8)
(2)	17	9	2	_	18	7
(4)	(8)	6	2	(11)	(15)	(4)
(3)	(26)	0	0	(1)	(1)	(7)
(1)	18	6	2	(10)	(14)	3

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### Income (Loss) Before Income Taxes by Segment:

Re	ported	(GAAP)	١

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

#### % Change — Reported (GAAP)

- % Currency Impact
- % Change Currency Neutral (Non-GAAP)
- % Impact of Items Impacting Comparability (Non-GAAP)
- % Change Comparable (Non-GAAP)
- % Comparable Currency Impact (Non-GAAP)
- % Change Comparable Currency Neutral (Non-GAAP)

	Three Months Ended December 31, 2016														
Midd	rope, lle East Africa		atin nerica		lorth nerica		Asia acific		Bottling restments	Сс	rporate	Co	nsolidated		
\$	799	\$	481	\$	582	\$	335	\$	(1,026)	\$	(656)	\$	515		
	_		_		_		_		153		_		153		
	26		_		54		_		22		63		165		
	_		_		_		_		20		6		26		
	_		_		15		_		1,044		3		1,062		
	_		_		(16)		_		(9)		155		130		
\$	825	\$	481	\$	635	\$	335	\$	204	\$	(429)	\$	2,051		

	Three Months Ended December 31, 2015													
Midd	rope, le East Africa		atin erica		lorth nerica		Asia acific		Bottling restments	Co	orporate	Со	onsolidated	
\$	838	\$	515	\$	491	\$	317	\$	(187)	\$	(436)	\$	1,538	
	_		_		_		_		88		_		88	
	(12)		_		37		3		147		193		368	
	1		_		_		_		7		_		8	
	_		_		_		_		183		16		199	
	_		_		22		_		(34)		(26)		(38)	
\$	827	\$	515	\$	550	\$	320	\$	204	\$	(253)	\$	2,163	

Europe, Middle East & Africa	Latin America	North America	Asia Pacific	Bottling Investments	Corporate	Consolidated
(5)	(7)	18	6	(447)	(50)	(67)
(2)	(24)	(1)	1	6	(32)	(17)
(3)	17	19	4	(453)	(18)	(49)
(4)	0	3	1	(449)	19	(61)
0	(7)	15	5	1	(70)	(5)
(2)	(24)	(1)	1	1	(41)	(11)
2	17	16	3	0	(29)	6

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### Income (Loss) Before Income Taxes by Segment:

Reported	(GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

	Year Ended December 31, 2016											
ľ	Middle	ope, e East frica		_atin nerica		North merica	Asia Pacific	Bottling vestments	Сс	orporate	Co	nsolidated
Ţ	\$	3,749	\$	1,966	\$	2,560	\$ 2,238	\$ (1,923)	\$	(454)	\$	8,136
		_		_		_	_	393		_		393
		32		(2)		134	1	82		105		352
		_		_		_	_	52		9		61
		_		_		32	_	2,879		(1,288)		1,623
		_		76		(47)	_	(129)		344		244
[ ]	\$	3,781	\$	2,040	\$	2,679	\$ 2,239	\$ 1,354	\$	(1,284)	\$	10,809

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Comparable (Non-GAAP)

	Year Ended December 31, 2015											
Mid	urope, dle East Africa		Latin merica		North merica	Asia Pacific		Bottling restments	Сс	rporate	Co	nsolidated
\$	3,923	\$	2,164	\$	2,356	\$ 2,207	\$	(427)	\$	(618)	\$	9,605
	_		_		_	_		292		_		292
	(9)		7		141	2		304		246		691
	4		_		_	_		83		_		87
	_		_		_	_		1,010		(913)		97
	_		33		12	2		(10)		561		598
\$	3,918	\$	2,204	\$	2,509	\$ 2,211	\$	1,252	\$	(724)	\$	11,370

#### % Change — Reported (GAAP)

- % Currency Impact
- % Change Currency Neutral (Non-GAAP)

% Impact of Items Impacting Comparability (Non-GAAP)

- $\% \ Change -- Comparable \ (Non-GAAP)$
- % Comparable Currency Impact (Non-GAAP)
- % Change Comparable Currency Neutral (Non-GAAP)

Europe, Middle East & Africa	Latin America	North America	Asia Pacific	Bottling Investments	Corporate	Consolidated
(4)	(9)	9	1	(350)	27	(15)
(3)	(27)	0	0	(3)	(70)	(12)
(2)	18	9	2	(346)	96	(3)
(1)	(2)	2	0	(358)	104	(10)
(4)	(7)	7	1	8	(77)	(5)
(3)	(26)	0	0	(2)	(47)	(9)
(1)	19	7	2	11	(31)	4

# Reconciliation of GAAP and Non-GAAP Financial Measures (UNAUDITED)

#### **Operating Expense Leverage:**

%	Change	- Reported	(GAAP)
/0	Cilaliue	— reported	IGAAFI

% Change — Currency Neutral (Non-GAAP)

% Change — Comparable (Non-GAAP)

% Change — Comparable Currency Neutral (Non-GAAP)

Three Months Ended December 31, 2016					
Operating income	Gross profit	Operating expense leverage <sup>1</sup>			
(11)	(6)	(5)			
(3)	(3)	0			
(1)	(7)	5			
7	(3)	10			

Year Ended December 31, 2016					
Operating income	Gross profit	Operating expense leverage <sup>1</sup>			
(1)	(5)	4			
7	(1)	9			

(4)	(6)	2
3	(2)	5

% Change — Reported (GAAP)

% Change — Currency Neutral (Non-GAAP)

% Change — Comparable (Non-GAAP)

% Change — Comparable Currency Neutral (Non-GAAP)

Note: Certain rows may not add due to rounding.

#### **Operating Margin:**

#### Reported (GAAP)

Items Impacting Comparability (Non-GAAP)

Comparable Operating Margin (Non-GAAP)

Comparable Currency Impact (Non-GAAP)

Comparable Currency Neutral Operating Margin (Non-GAAP)

Three Months Ended December 31, 2016	Three Months Ended December 31, 2015	Basis Point Growth (Decline)
14.40 %	15.19 %	(79)
(6.71)%	(4.86)%	
21.11 %	20.05 %	106
(1.23)%	0.00 %	
22.34 %	20.05 %	229

### Reported (GAAP)

Items Impacting Comparability (Non-GAAP)

Comparable Operating Margin (Non-GAAP)

Comparable Currency Impact (Non-GAAP)

Comparable Currency Neutral Operating Margin (Non-GAAP)

Year Ended December 31, 2016	Year Ended December 31, 2015	Basis Point Growth (Decline)
20.61 %	19.70 %	91
(3.18)%	(3.74)%	
23.79 %	23.44 %	35
(1.04)%	0.00 %	
24.83 %	23.44 %	139

<sup>&</sup>lt;sup>1</sup>Operating expense leverage is calculated by subtracting gross profit growth from operating income growth.

# **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### **Purchases and Issuances of Stock:**

#### Reported (GAAP)

Issuances of Stock
Purchases of Stock for Treasury
Net Change in Stock Issuance Receivables<sup>1</sup>
Net Change in Treasury Stock Payables<sup>2</sup>
Net Share Repurchases (Non-GAAP)

	ar Ended nber 31, 2016	De	Year Ended ecember 31, 2015
\$	1,434	\$	1,245
	(3,681)		(3,564)
Ĭ	1		1
	(63)		18
\$	(2,309)	\$	(2,300)

<sup>&</sup>lt;sup>1</sup> Represents the net change in receivables related to employee stock options exercised but not settled prior to the end of the period.

#### **Consolidated Cash from Operations:**

#### Reported (GAAP)

Items Impacting Comparability: Cash Payments for Pension Plan Contributions Comparable (Non-GAAP)

% Change — Comparable (Non-GAAP)

Year Ended December 31, 2016		Year Ended December 31, 2015	
Net Cash Provided by Operating Activities		Net Cash Provided by Operating Activities	
\$	8,796	\$	10,528
	471		_
\$	9,267	\$	10,528

Net Cash Provided by Operating Activities		
(16)		
(12)		

Note: Certain growth rates may not recalculate using the rounded dollar amounts provided.

<sup>&</sup>lt;sup>2</sup> Represents the net change in payables for treasury shares repurchased but not settled prior to the end of the period.