Net Operating Revenues:

	Year Ended December 31, 2015	Year Ended December 31, 2016	Year Ended December 31, 2017
Reported (GAAP)	\$44,294	\$41,863	\$35,410
Items Impacting Comparability:			
Other Items	(37)	(9)	6
Comparable (Non-GAAP)	\$44,257	\$41,854	\$35,416

	Year Ended December 31, 2017
% Change — Reported (GAAP)	(15)
% Currency Impact	(1)
% Change — Currency Neutral (Non-GAAP)	(15)
% Acquisitions, Divestitures and Structural Items	(17)
% Change — Organic Revenues (Non-GAAP)	3

THE COCA-COLA COMPANY AND SUBSIDIARIES Reconciliation of GAAP and Non-GAAP Financial Measures

(UNAUDITED) (In millions)

Income from Continuing Operations Before Income Taxes:

	Year Ended December 31, 2016	Year Ended December 31, 2017
Reported (GAAP)	\$8,136	\$6,742
Items Impacting Comparability:		
Asset Impairments/Restructuring	393	787
Productivity & Reinvestment	352	650
Equity Investees	61	92
Transaction Gains/Losses	1,623	2,212
Other Items	244	406
Comparable (Non-GAAP)	\$10,809	\$10,889

	Year Ended December 31, 2017
% Change — Reported (GAAP)	(17)
% Currency Impact	0
% Change — Currency Neutral Reported (Non-GAAP)	(17)
% Structural Impact	(4)
% Change — Currency Neutral (Structurally Adjusted) (Non-GAAP)	(13)
% Impact of Items Impacting Comparability (Non-GAAP)	(18)
% Change — Comparable (Non-GAAP)	1
% Comparable Currency Impact (Non-GAAP)	(1)
% Change — Comparable Currency Neutral (Non-GAAP)	2
% Comparable Structural Impact (Non-GAAP)	(7)
% Change — Comparable Currency Neutral (Structurally Adjusted) (Non-GAAP)	9

Diluted Net Income Per Share from Continuing Operations:

	Year Ended December 31, 2013	Year Ended December 31, 2014	Year Ended December 31, 2015	Year Ended December 31, 2016	Year Ended December 31, 2017
Reported (GAAP)	\$1.90	\$1.60	\$1.67	\$1.49	\$0.27
Items Impacting Comparability:					
Asset Impairments/Restructuring	0.08	0.05	0.07	0.08	0.15
Productivity & Reinvestment	0.07	0.09	0.10	0.05	0.10
Equity Investees	0.03	_	0.02	0.01	0.02
Transaction Gains/Losses	(0.06)	0.13	0.05	0.21	0.49
Other Items	0.05	0.18	0.10	0.05	0.06
Certain Tax Matters	(0.01)			0.02	0.83
Comparable (Non-GAAP)	\$2.08	\$2.04	\$2.00	\$1.91	\$1.91

	Year Ended December 31, 2014	Year Ended December 31, 2015	Year Ended December 31, 2016	Year Ended December 31, 2017
% Change — Reported (GAAP)	(16)	5	(10)	(82)
% Change — Comparable (Non-GAAP)	(2)	(2)	(4)	0

Operating Income:

	Year Ended December 31, 2013	Year Ended December 31, 2014	Year Ended December 31, 2015	Year Ended December 31, 2016	Year Ended December 31, 2017
Reported (GAAP)	\$10,228	\$9,708	\$8,728	\$8,626	\$7,501
Items Impacting Comparability:					
Asset Impairments/Restructuring	383	208	292	393	737
Productivity & Reinvestment	494	601	691	352	650
Productivity Initiatives	(2)	-	-	-	-
CCE Transaction	(2)	-	-	-	-
Transaction Gains/Losses	68	22	448	456	441
Other Items	91	415	214	131	368
Comparable (Non-GAAP)	\$11,260	\$10,954	\$10,373	\$9,958	\$9,697
		Year Ended December 31, 2014	Year Ended December 31, 2015	Year Ended December 31, 2016	Year Ended December 31, 2017
% Change — Reported (GAAP)		(5)	(10)	(1)	(13)

% change — Reported (GAAF)	(3)	(10)	(1)	(13)
% Currency Impact	(6)	(12)	(8)	(3)
% Change — Currency Neutral Reported (Non-GAAP)	1	2	7	(10)
% Structural Impact	(3)	(1)	(5)	(6)
% Change — Currency Neutral (Structurally Adjusted) (Non-GAAP)	4	3	13	(4)
% Impact of Items Impacting Comparability (Non-GAAP)	(2)	(5)	3	(10)
% Change — Comparable (Non-GAAP)	(3)	(5)	(4)	(3)
% Comparable Currency Impact (Non-GAAP)	(6)	(11)	(7)	(2)
% Change — Comparable Currency Neutral (Non-GAAP)	3	6	3	0
% Comparable Structural Impact (Non-GAAP)	(3)	(1)	(6)	(9)
% Change — Comparable Currency Neutral (Structurally Adjusted) (Non-GAAP)	6	7	10	9

Operating Margin:

Reported (GAAP)

	Year Ended December 31, 2017		
	21.18%	19.70%	148
AAP)	(6.20%)	(3.74%)	
AAP)	27.38%	23.44%	394

Items Impacting Comparability (Non-GAAP) Comparable Operating Margin (Non-GAAP)

19.0%

Net Operating Profit After Taxes (NOPAT):

	Year Ended December 31, 2017
Operating income Equity income (loss) — net	\$7,501 1,071
Total	8,572
Effective tax rate	82.5%
Net operating profit after taxes (NOPAT) (Non-GAAP)	\$1,502

Comparable NOPAT:

Comparable operating income (Non-GAAP)	\$9,697
Comparable equity income (loss) — net (Non-GAAP)	1,163
Total	10,860
Comparable effective tax rate (Non-GAAP)	24.0%
Comparable net operating profit after taxes (NOPAT) (Non-GAAP)	\$8,254

Invested Capital:

	2017 Two-Year	As of	As of
	Average	December 31, 2016	December 31, 2017
Total debt (Non-GAAP) ¹	\$46,697	\$45,709	\$47,685
Total equity	21,099	23,220	18,977
Less:			
Total Cash, Cash Equivalents and Short-Term Investments	16,754	18,150	15,358
Marketable securities	4,684	4,051	5,317
Invested capital (Non-GAAP)	\$46,357	\$46,728	\$45,987
Less:			
Assets held for sale — discontinued operations	3,665	-	7,329
Liabilities held for sale — discontinued operations	748		1,496
Net assets held for sale — discontinued operations (Non-GAAP)	2,917		5,833
Invested capital less net assets held for sale — discontinued operations (Non-GAAP)	\$43,440	\$46,728	\$40,154
2017 Return on Invested Capital (ROIC):			

Return on invested capital (ROIC) (Non-GAAP)²

¹ Total debt is the sum of loans and notes payable, current maturities of long-term debt, and long-term debt.

² Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital less net assets held for sale — discontinued operations.

17.4%

Net Operating Profit After Taxes (NOPAT):

	Year Ended December 31, 2016
Operating income Equity income (loss) — net	\$8,626 835
Total	9,461
Effective tax rate	19.5%
Net operating profit after taxes (NOPAT) (Non-GAAP)	\$7,616

Comparable NOPAT:

Comparable operating income (Non-GAAP)	\$9,958	
Comparable equity income (loss) — net (Non-GAAP)	896	
Total	10,854	
Comparable effective tax rate (Non-GAAP)	22.5%	
Comparable net operating profit after taxes (NOPAT) (Non-GAAP)	\$8,412	

Invested Capital:

	A	Descendence of code	D
	Average	December 31, 2015	December 31, 2016
Total debt (Non-GAAP) ¹	\$44,913	\$44,116	\$45,709
Total equity	24,492	25,764	23,220
Less:			
Total Cash, Cash Equivalents and Short-Term Investments	16,891	15,631	18,150
Marketable securities	4,160	4,269	4,051
Invested capital (Non-GAAP)	\$48,354	\$49,980	\$46,728

2016 Return on Invested Capital (ROIC):

Return on invested capital (ROIC) (Non-GAAP)²

¹ Total debt is the sum of loans and notes payable, current maturities of long-term debt, and long-term debt.

² Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital.

Net Operating Profit After Taxes (NOPAT):

Operating income Equity income (loss) — net	Year Ended December 31, 2015 \$8,728 489
Total	9,217
Effective tax rate	23.3%
Net operating profit after taxes (NOPAT) (Non-GAAP)	\$7,069

Comparable NOPAT:

Comparable operating income (Non-GAAP)	\$10,373	
Comparable equity income (loss) — net (Non-GAAP)	576	
Total	10,949	
Comparable effective tax rate (Non-GAAP)	22.5%	
Comparable net operating profit after taxes (NOPAT) (Non-GAAP)	\$8,485	

Invested Capital:

	2015 Two-Year	As of	As of
	Average	December 31, 2014	December 31, 2015
Total debt (Non-GAAP) ¹	\$42,903	\$41,690	\$44,116
Total equity	28,163	30,561	25,764
Less:			
Total Cash, Cash Equivalents and Short-Term Investments	16,821	18,010	15,631
Marketable securities	3,967	3,665	4,269
Invested capital (Non-GAAP)	\$50,278	\$50,576	\$49,980

...

16.9%

2015 Return on Invested Capital (ROIC):

Return on invested capital (ROIC) (Non-GAAP)²

¹ Total debt is the sum of loans and notes payable, current maturities of long-term debt, and long-term debt.

² Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital.

Gross Debt and Net Debt:

	As of December 31, 2017
Total Cash, Cash Equivalents and Short-Term Investments Marketable securities	\$15,358 5,317
Total cash, cash equivalents, short-term investments and marketable securities (Non-GAAP)	\$20,675
Loans and notes payable Current maturities of long-term debt Long-term debt	\$13,205 3,298 31,182
Gross debt (Non-GAAP)	\$47,685
Net debt (Non-GAAP) ¹	\$27,010

¹ Net debt is calculated by subtracting total cash, cash equivalents, short-term investments and marketable securities from gross debt.

EBITDA:

Comparable EBITDA:

	Year Ended December 31, 2017
Income from Continuing Operations Before Income Taxes	\$6,742
Less income items:	
Interest income	677
Other income (loss) — net	(1,666)
Add expense items:	
Interest expense Depreciation and amortization	841 1,260
Earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP)	\$9,832

Comparable income from continuing operations before income taxes (Non-GAAP)\$10,889Less income items:677Interest income677Comparable other income (loss) — net (Non-GAAP)155Add expense items:803Comparable interest expense (Non-GAAP)803Depreciation and amortization1,260Comparable earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP)\$12,120

Gross and Net Debt Leverage:

Gross debt (Non-GAAP) Comparable earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP) Gross debt leverage (Non-GAAP)

Net debt (Non-GAAP) Comparable earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP) Net debt leverage (Non-GAAP)

As of and Year Ended December 31, 2017	
	\$47,685
	\$12,120
	3.9
	\$27,010
	\$12,120
	2.2