#### THE COCA-COLA COMPANY AND SUBSIDIARIES

#### **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED)

#### (In millions)

#### **Net Operating Revenues:**

Reported (GAAP)

Items Impacting Comparability:

Other Items

Comparable (Non-GAAP)

| Year Ended<br>December 31, 2015 | Year Ended<br>December 31, 2016 | Year Ended<br>December 31, 2017 |
|---------------------------------|---------------------------------|---------------------------------|
| \$44,294                        | \$41,863                        | \$35,410                        |
|                                 |                                 |                                 |
| (37)                            | (9)                             | 6                               |
| \$44,257                        | \$41,854                        | \$35,416                        |

#### % Change — Reported (GAAP)

% Currency Impact

% Change — Currency Neutral (Non-GAAP)

% Acquisitions, Divestitures and Structural Items

% Change — Organic Revenues (Non-GAAP)

| Year Ended<br>December 31, 2017 |  |  |
|---------------------------------|--|--|
| (15)                            |  |  |
| (1)                             |  |  |
| (15)                            |  |  |
| (17)                            |  |  |
| 3                               |  |  |

(UNAUDITED) (In millions)

Year Ended

December 31, 2016

\$8,136

393

Year Ended

December 31, 2017

(7)

\$6,742

787

#### **Income from Continuing Operations Before Income Taxes:**

Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring

% Comparable Structural Impact (Non-GAAP)

% Change — Comparable Currency Neutral (Structurally Adjusted) (Non-GAAP)

| 1  |          |                                 |
|--|----------|---------------------------------|
| Productivity & Reinvestment                                    | 352      | 650                             |
| Equity Investees   | 61       | 92                              |
| Transaction Gains/Losses                                       | 1,623    | 2,212                           |
| Other Items  | 244      | 406                             |
| Comparable (Non-GAAP)  | \$10,809 | \$10,889                        |
|  |          |                                 |
|  |          | Year Ended<br>December 31, 2017 |
| % Change — Reported (GAAP)                                     |          | (17)                            |
| % Currency Impact  |          | 0                               |
| % Change — Currency Neutral Reported (Non-GAAP)                |          | (17)                            |
| % Structural Impact  |          | (4)                             |
| % Change — Currency Neutral (Structurally Adjusted) (Non-GAAP) |          | (13)                            |
|  |          |                                 |
| % Impact of Items Impacting Comparability (Non-GAAP)           |          | (18)                            |
| % Change — Comparable (Non-GAAP)                               |          | 1                               |
| % Comparable Currency Impact (Non-GAAP)                        |          | (1)                             |
| % Change — Comparable Currency Neutral (Non-GAAP)              |          | 2                               |

#### **Diluted Net Income Per Share from Continuing Operations:**

#### Reported (GAAP)

Items Impacting Comparability:
Asset Impairments/Restructuring
Productivity & Reinvestment
Equity Investees
Transaction Gains/Losses
Other Items
Certain Tax Matters
Comparable (Non-GAAP)

| Year Ended<br>December 31, 2013 | Year Ended<br>December 31, 2014 | Year Ended<br>December 31, 2015 | Year Ended<br>December 31, 2016 | Year Ended<br>December 31, 2017 |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| \$1.90                          | \$1.60                          | \$1.67                          | \$1.49                          | \$0.27                          |
|                                 |                                 |                                 |                                 |                                 |
| 0.08                            | 0.05                            | 0.07                            | 0.08                            | 0.15                            |
| 0.07                            | 0.09                            | 0.10                            | 0.05                            | 0.10                            |
| 0.03                            | _                               | 0.02                            | 0.01                            | 0.02                            |
| (0.06)                          | 0.13                            | 0.05                            | 0.21                            | 0.49                            |
| 0.05                            | 0.18                            | 0.10                            | 0.05                            | 0.06                            |
| (0.01)                          |                                 |                                 | 0.02                            | 0.83                            |
| \$2.08                          | \$2.04                          | \$2.00                          | \$1.91                          | \$1.91                          |

#### % Change — Reported (GAAP)

% Change — Comparable (Non-GAAP)

| Year Ended<br>December 31, 2014 | Year Ended<br>December 31, 2015 | Year Ended<br>December 31, 2016 | Year Ended<br>December 31, 2017 |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| (16)                            | 5                               | (10)                            | (82)                            |
| (2)                             | (2)                             | (4)                             | 0                               |

(UNAUDITED) (In millions)

#### Operating Income:

| Reported (GAAP)                 |
|---------------------------------|
| Items Impacting Comparability:  |
| Asset Impairments/Restructuring |
| Productivity & Reinvestment     |
| Productivity Initiatives        |
| CCE Transaction                 |
| Transaction Gains/Losses        |
| Other Items                     |
| Comparable (Non-GAAP)           |

% Change — Reported (GAAP)

| Year Ended<br>December 31, 2013 | Year Ended<br>December 31, 2014 | Year Ended<br>December 31, 2015 | Year Ended<br>December 31, 2016 | Year Ended<br>December 31, 2017 |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| \$10,228                        | \$9,708                         | \$8,728                         | \$8,626                         | \$7,501                         |
|                                 |                                 |                                 |                                 |                                 |
| 383                             | 208                             | 292                             | 393                             | 737                             |
| 494                             | 601                             | 691                             | 352                             | 650                             |
| (2)                             | -                               | -                               | -                               | -                               |
| (2)                             | -                               | -                               | -                               | -                               |
| 68                              | 22                              | 448                             | 456                             | 441                             |
| 91                              | 415                             | 214                             | 131                             | 368                             |
| \$11,260                        | \$10,954                        | \$10,373                        | \$9,958                         | \$9,697                         |

| 76 Change — Reported (CAAI )  |
|---|
| % Currency Impact   |
| % Change — Currency Neutral Reported (Non-GAAP)                           |
| % Structural Impact   |
| % Change — Currency Neutral (Structurally Adjusted) (Non-GAAP)            |
|   |
| % Impact of Items Impacting Comparability (Non-GAAP)                      |
| % Change — Comparable (Non-GAAP)  |
| % Comparable Currency Impact (Non-GAAP)                                   |
| % Change — Comparable Currency Neutral (Non-GAAP)                         |
| % Comparable Structural Impact (Non-GAAP)                                 |
| % Change — Comparable Currency Neutral (Structurally Adjusted) (Non-GAAP) |
|   |
|   |

| Year Ended<br>December 31, 2014 | Year Ended<br>December 31, 2015 | Year Ended<br>December 31, 2016 | Year Ended<br>December 31, 2017 |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| (5)                             | (10)                            | (1)                             | (13)                            |
| (6)                             | (12)                            | (8)                             | (3)                             |
| 1                               | 2                               | 7                               | (10)                            |
| (3)                             | (1)                             | (5)                             | (6)                             |
| 4                               | 3                               | 13                              | (4)                             |
|                                 |                                 |                                 |                                 |
| (2)                             | (5)                             | 3                               | (10)                            |
| (3)                             | (5)                             | (4)                             | (3)                             |
| (6)                             | (11)                            | (7)                             | (2)                             |
| 3                               | 6                               | 3                               | 0                               |
| (3)                             | (1)                             | (6)                             | (9)                             |
| 6                               | 7                               | 10                              | 9                               |

#### **Operating Margin:**

#### Reported (GAAP)

Items Impacting Comparability (Non-GAAP)
Comparable Operating Margin (Non-GAAP)

| Year Ended<br>December 31, 2017 | Year Ended<br>December 31, 2015 | Basis Point<br>Growth |
|---------------------------------|---------------------------------|-----------------------|
| 21.18%                          | 19.70%                          | 148                   |
| (6.20%)                         | (3.74%)                         |                       |
| 27.38%                          | 23.44%                          | 394                   |

(UNAUDITED) (In millions)

Year Ended

#### **Net Operating Profit After Taxes (NOPAT):**

|   | December 31, 2017 |
|---|-------------------|
| Operating income                                    | \$7,501           |
| Equity income (loss) — net                          | 1,071             |
| Total   | 8,572             |
|   |                   |
| Effective tax rate                                  | 82.5%             |
|   |                   |
| Net operating profit after taxes (NOPAT) (Non-GAAP) | \$1,502           |

#### **Comparable NOPAT:**

| Comparable operating income (Non-GAAP)                         | \$9,697 |
|--|---------|
| Comparable equity income (loss) — net (Non-GAAP)               | 1,163   |
| Total  | 10,860  |
|  |         |
| Comparable effective tax rate (Non-GAAP)                       | 24.0%   |
| 0 11 1 5 5 5 1 A (1001T) (1) 0 1 10                            |         |
| Comparable net operating profit after taxes (NOPAT) (Non-GAAP) | \$8,254 |

#### **Invested Capital:**

| Total debt (Non-GAAP) 1   |
|---|
| Total equity  |
| <u>Less:</u>  |
| Total Cash, Cash Equivalents and Short-Term Investments                             |
| Marketable securities   |
| Invested capital (Non-GAAP)   |
| <u>Less:</u>  |
| Assets held for sale — discontinued operations                                      |
| Liabilities held for sale — discontinued operations                                 |
| Net assets held for sale — discontinued operations (Non-GAAP)                       |
| Invested capital less net assets held for sale — discontinued operations (Non-GAAP) |

| 2017 Two-Year | As of<br>December 31, 2016 | As of<br>December 31, 2017 |
|---------------|----------------------------|----------------------------|
| Average       | December 31, 2016          | December 31, 2017          |
| \$46,697      | \$45,709                   | \$47,685                   |
| 21,099        | 23,220                     | 18,977                     |
|               |                            |                            |
| 16,754        | 18,150                     | 15,358                     |
| 4,684         | 4,051                      | 5,317                      |
| \$46,357      | \$46,728                   | \$45,987                   |
|               |                            |                            |
| 3,665         | -                          | 7,329                      |
| 748           |                            | 1,496                      |
| 2,917         | -                          | 5,833                      |
| \$43,440      | \$46,728                   | \$40,154                   |

#### 2017 Return on Invested Capital (ROIC):

Return on invested capital (ROIC) (Non-GAAP)<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Total debt is the sum of loans and notes payable, current maturities of long-term debt, and long-term debt.

<sup>&</sup>lt;sup>2</sup> Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital less net assets held for sale — discontinued operations.

#### **THE COCA-COLA COMPANY AND SUBSIDIARIES**

#### **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### **Net Operating Profit After Taxes (NOPAT):**

|   | Year Ended<br>December 31, 2016 |
|---|---------------------------------|
| Operating income<br>Equity income (loss) — net      | \$8,626<br>835                  |
| Total   | 9,461                           |
| Effective tax rate                                  | 19.5%                           |
| Net operating profit after taxes (NOPAT) (Non-GAAP) | \$7,616                         |

#### **Comparable NOPAT:**

| Comparable operating income (Non-GAAP)                         | \$9,958 |
|--|---------|
| Comparable equity income (loss) — net (Non-GAAP)               | 896     |
| Total  | 10,854  |
| Comparable effective tax rate (Non-GAAP)                       | 22.5%   |
| Comparable net operating profit after taxes (NOPAT) (Non-GAAP) | \$8,412 |

#### **Invested Capital:**

|   | 2016 Two-Year | As of             | As of             |
|---|---------------|-------------------|-------------------|
|   | Average       | December 31, 2015 | December 31, 2016 |
| Total debt (Non-GAAP) <sup>1</sup>                      | \$44,913      | \$44,116          | \$45,709          |
| Total equity  | 24,492        | 25,764            | 23,220            |
| <u>Less:</u>  |               |                   |                   |
| Total Cash, Cash Equivalents and Short-Term Investments | 16,891        | 15,631            | 18,150            |
| Marketable securities                                   | 4,160         | 4,269             | 4,051             |
| Invested capital (Non-GAAP)                             | \$48,354      | \$49,980          | \$46,728          |
|   | ·             |                   |                   |

#### 2016 Return on Invested Capital (ROIC):

| Return on invested capital (ROIC) (Non-GAAP) <sup>2</sup> | 17.4% |
|---|-------|
|   |       |

<sup>&</sup>lt;sup>1</sup> Total debt is the sum of loans and notes payable, current maturities of long-term debt, and long-term debt.

<sup>&</sup>lt;sup>2</sup> Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital.

#### THE COCA-COLA COMPANY AND SUBSIDIARIES

#### **Reconciliation of GAAP and Non-GAAP Financial Measures**

(UNAUDITED) (In millions)

#### **Net Operating Profit After Taxes (NOPAT):**

|   | Year Ended<br>December 31, 2015 |
|---|---------------------------------|
| Operating income<br>Equity income (loss) — net      | \$8,728<br>489                  |
| Total   | 9,217                           |
| Effective tax rate                                  | 23.3%                           |
| Net operating profit after taxes (NOPAT) (Non-GAAP) | \$7,069                         |

#### **Comparable NOPAT:**

| Comparable operating income (Non-GAAP)                         | \$10,373 |
|--|----------|
| Comparable equity income (loss) — net (Non-GAAP)               | 576      |
| Total  | 10,949   |
| Comparable effective tax rate (Non-GAAP)                       | 22.5%    |
| Comparable net operating profit after taxes (NOPAT) (Non-GAAP) | \$8,485  |

#### **Invested Capital:**

|   | 2015 Two-Year | As of             | As of             |
|---|---------------|-------------------|-------------------|
|   | Average       | December 31, 2014 | December 31, 2015 |
| Total debt (Non-GAAP) 1                                 | \$42,903      | \$41,690          | \$44,116          |
| Total equity  | 28,163        | 30,561            | 25,764            |
| <u>Less:</u>  |               |                   |                   |
| Total Cash, Cash Equivalents and Short-Term Investments | 16,821        | 18,010            | 15,631            |
| Marketable securities                                   | 3,967         | 3,665             | 4,269             |
| Invested capital (Non-GAAP)                             | \$50,278      | \$50,576          | \$49,980          |
|   |               |                   |                   |

#### 2015 Return on Invested Capital (ROIC):

| Return on invested capital (ROIC) (Non-GAAP) <sup>2</sup> | 16.9%  |
|---|--------|
| Return on invested capital (ROIO) (Non-OAAI)              | 10.070 |

<sup>&</sup>lt;sup>1</sup> Total debt is the sum of loans and notes payable, current maturities of long-term debt, and long-term debt.

<sup>&</sup>lt;sup>2</sup> Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital.

(UNAUDITED)

(In millions except debt leverage)

#### **Gross Debt and Net Debt:**

|   | As of<br>December 31, 2017  |
|---|-----------------------------|
| Total Cash, Cash Equivalents and Short-Term Investments  Marketable securities            | \$15,358<br>5,317           |
| Total cash, cash equivalents, short-term investments and marketable securities (Non-GAAP) | \$20,675                    |
| Loans and notes payable Current maturities of long-term debt Long-term debt               | \$13,205<br>3,298<br>31,182 |
| Gross debt (Non-GAAP)  Net debt (Non-GAAP) <sup>1</sup>                                   | \$47,685<br>\$27,010        |

<sup>&</sup>lt;sup>1</sup> Net debt is calculated by subtracting total cash, cash equivalents, short-term investments and marketable securities from gross debt.

Year Ended

#### **EBITDA:**

|  | December 31, 2017 |
|--|-------------------|
| Income from Continuing Operations Before Income Taxes                              | \$6,742           |
| Less income items:   |                   |
| Interest income  | 677               |
| Other income (loss) — net  | (1,666)           |
| Add expense items:   |                   |
| Interest expense   | 841               |
| Depreciation and amortization  | 1,260             |
| Earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP) | \$9,832           |

| Comparable EBITDA:  |          |
|---|----------|
| Comparable income from continuing operations before income taxes (Non-GAAP)                   | \$10,889 |
| Less income items:  |          |
| Interest income   | 677      |
| Comparable other income (loss) — net (Non-GAAP)   | 155      |
| Add expense items:  |          |
| Comparable interest expense (Non-GAAP)  | 803      |
| Depreciation and amortization   | 1,260    |
| Comparable earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP) | \$12,120 |

#### **Gross and Net Debt Leverage:**

|   | December 31, 2017 |
|---|-------------------|
| Gross debt (Non-GAAP)   | \$47,685          |
| Comparable earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP) | \$12,120          |
| Gross debt leverage (Non-GAAP)  | 3.9               |
| Net debt (Non-GAAP)   | \$27,010          |
| Comparable earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP) | \$12,120          |
| Net debt leverage (Non-GAAP)  | 2.2               |
| 9   |                   |