THE COCA-COLA COMPANY

Q2 2019 MARGIN ANALYSIS

RECONCILIATION TO U.S. GAAP FINANCIAL INFORMATION

The following presentation includes certain "non-GAAP financial measures" as defined in Regulation G under the Securities Exchange Act of 1934. A schedule which reconciles our results as reported under Generally Accepted Accounting Principles and the non-GAAP financial measures included in the following presentation is attached as an appendix hereto and can be found <u>here</u> or on the company's website at www.coca-colacompany.com (in the "Investors" section).

Q2 2019 MARGIN ANALYSIS

THE COCA-COLA COMPAN'

CONSOLIDATED GROSS MARGIN



KEY TAKEAWAYS

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- Items impacting comparability primarily relate to economic hedging activities and previously unrecognized depreciation and amortization for CCBA.
- <u>Underlying</u> gross margin expanded slightly as margin expansion across almost all segments was partially offset by segment mix due to strong growth of finished goods BIG business.
- The <u>structural impact</u> to margin was due to the purchase of Philippines bottling operations and the refranchising of Canada, Uruguay and Guatemala bottling operations. <u>Acquisitions</u> were a minimal impact to margin.

Q2 2019 MARGIN ANALYSIS



KEY TAKEAWAYS

- Items impacting comparability primarily relate to productivity & reinvestment initiatives, transaction gains & losses, asset impairments, and previously unrecognized depreciation and amortization for CCBA.
- Broad-based <u>underlying</u> margin improvement across operating groups primarily driven by RGM initiatives in EMEA and strong productivity across BUs in Latin America.
- The <u>acquisition</u> of lower margin
 finished goods businesses of
 Costa & CHI impacted operating
 margin. The structural impact to
 margin was due to refranchising
 of Canada, Uruguay and
 Guatemala bottling operations.

THE COCA-COLA COMPANY

APPENDIX

RECONCILIATIONS OF GAAP AND NON-GAAP FINANCIAL MEASURES

THE COCA-COLA COMPANY AND SUBSIDIARIES Reconciliation of GAAP and Non-GAAP Financial Measures

(UNAUDITED)

Consolidated Gross Margin:

Reported Gross Margin (GAAP)

Items Impacting Comparability (Non-GAAP) Comparable Gross Margin (Non-GAAP) Comparable Currency Impact (Non-GAAP) Comparable Currency Neutral Gross Margin (Non-GAAP) Impact of Acquisitions and Structural Items on Comparable Currency Neutral Gross Margin (Non-GAAP) Underlying Gross Margin (Non-GAAP)

Three Months Ended June 28, 2019	Three Months Ended June 29, 2018	Basis Point Growth (Decline)	
60.78%	62.38%	(160)	
0.06%	0.34%		
60.72%	62.04%	(132)	
(0.66%)	0.00%		
61.38%	62.04%	(66)	
(1.59%)	(0.76%)		
62.97%	62.80%	17	

Consolidated Operating Margin:

	Three Months Ended June 28, 2019	Three Months Ended June 29, 2018	Basis Point Growth (Decline)
Reported Operating Margin (GAAP)	29.89%	29.36%	53
Items Impacting Comparability (Non-GAAP)	(0.43%)	(1.21%)	
Comparable Operating Margin (Non-GAAP)	30.32%	30.57%	(25)
Comparable Currency Impact (Non-GAAP)	(0.72%)	0.00%	
Comparable Currency Neutral Operating Margin (Non-GAAP)	31.04%	30.57%	47
Impact of Acquisitions and Structural Items on Comparable			
Currency Neutral Operating Margin (Non-GAAP)	(2.21%)	(1.09%)	
Underlying Operating Margin (Non-GAAP)	33.25%	31.66%	159