July 27, 2026

The Coca-Cola Company Announces Significant Progress in Restoring fairlife Operations Following Technology Disruption

ATLANTA--(BUSINESS WIRE)-- The Coca-Cola Company today announced that fairlife, LLC, a dairy company owned by Coca-Cola, has resumed the majority of production at its four facilities in the United States.

The company previously disclosed that fairlife experienced a ransomware event. This event involved access by an unauthorized third party to a portion of the company's systems and taking of certain data, and a temporary suspension of production operations.

The company continues working diligently to restore impacted systems and operations.

Retail availability of fairlife products has been largely unimpacted, due to the availability of existing inventory. Product quality and safety have not been impacted.

Based on the information currently available, the company believes the incident has not had, and is not reasonably likely to have, a material impact on the company's financial condition or results of operations.

About The Coca-Cola Company

The Coca-Cola Company (NYSE: KO) is a total beverage company with products sold in more than 200 countries and territories. Our company's purpose is to refresh the world and make a difference. We sell multiple billion-dollar brands across several beverage categories worldwide. Our portfolio of sparkling soft drink brands includes Coca-Cola, Sprite and Fanta. Our water, sports, coffee and tea brands include Dasani, smartwater, vitaminwater, Topo Chico, BODYARMOR, Powerade, Costa, Georgia, Fuze Tea, Gold Peak and Ayataka. Our juice, value-added dairy and plant-based beverage brands include Minute Maid, Simply, innocent, Del Valle, fairlife and Santa Clara. We're constantly transforming our portfolio, from reducing sugar in our drinks to bringing innovative new products to market. We seek to positively impact people's lives, communities and the planet through water replenishment, packaging recycling, sustainable sourcing practices and carbon emissions reductions across our value chain. Together with our bottling partners, we employ more than 700,000 people, helping bring economic opportunity to local communities worldwide. Learn more at www.coca-colacompany.com and follow us on Instagram, Facebook and LinkedIn.

Forward-Looking Statements

This document includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Generally, the words "believe," "opportunity," "ahead," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. All

statements other than historical facts are forward-looking statements. These forward-looking statements are based on management's current beliefs, assumptions, and expectations regarding future events, which in turn are based on information currently available. Such statements may relate to The Coca-Cola Company's investigation of and remediation efforts related to the cyber incident; the current understanding regarding the extent of the incident; the scope of systems, data or other technology that was accessed by the unauthorized third party and the impacts of the incident; the disruption to business operations; the restoration of systems and impacted operations; and the impact of the cyber incident on the Company including our financial condition and results of operations, among other matters. We caution you not to place undue reliance on any such forward-looking statements. Forward-looking statements do not guarantee future outcomes and involve known and unknown risks, uncertainties, and other factors discussed in detail in our filings with the Securities and Exchange Commission ("SEC"), including our Annual Report on Form 10-K for the year ended December 31, 2025, and our subsequently filed Quarterly Reports on Form 10-Q, which are available from the SEC. The Coca-Cola Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by law.

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