FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

> For the quarterly period ended June 30, 2003 OR

[] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to ____ Commission File No. 1-2217

The Coca-Cola Company

(Exact name of Registrant as specified in its Charter)

Delaware (State or other jurisdiction of incorporation or organization)

58-0628465 (IRS Employer Identification No.)

30313

One Coca-Cola Plaza Atlanta, Georgia (Zip Code) (Address of principal executive offices)

Registrant's telephone number, including area code (404) 676-2121

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

> Yes X No

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes X

Indicate the number of shares outstanding of each of the Registrant's classes of Common Stock as of the latest practicable date.

> Class of Common Stock Outstanding at July 25, 2003 -----\$.25 Par Value 2,457,779,425 Shares

THE COCA-COLA COMPANY AND SUBSIDIARIES

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Part I. Financial Information

Item 1. Financial Statements (Unaudited)

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THE COCA-COLA COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In millions except per share data)

	Three Months Ended June 30,			Ended June 3
	2003	2002	2003	2002
<\$>	<c></c>	<c></c>	<c></c>	<c></c>
NET OPERATING REVENUES	\$ 5,691	\$ 5,368	\$ 10,189	\$ 9,447
Cost of goods sold	2,113	1,927 	3,715 	3,321
GROSS PROFIT Selling, general and	3,578	3,441	6,474	6,126
administrative expenses	1,906	1,881	3,567	3,408
Other operating charges	70 	-	229 	
OPERATING INCOME	1,602	1,560	2,678	2,718
Interest income	45	52	101	110
Interest expense	43	58	88	104
Equity income (loss) - net	190	176	239	237
Other income (loss) - net	(44)	(55) 	(57) 	(230)
INCOME BEFORE INCOME TAXES AND CUMULATIVE EFFECT OF ACCOUNTING CHANGE	1,750	1,675	2,873	2,731
Income taxes	388	452 	676 	776
NET INCOME BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGE	1,362	1,223	2,197	1,955
Cumulative effect of accounting change for SFAS No. 142, net of income taxes: Company operations Equity investees			- -	(367 (559
NET INCOME	\$ 1,362 ======	\$ 1,223 =======	\$ 2,197 ======	\$ 1,029 ======
BASIC NET INCOME PER SHARE (1): Before accounting change Cumulative effect of accounting change	\$.55	\$.49	\$.89	\$.79
accounting change				(.37,
	\$.55	\$.49	\$.89	\$.41

</TABLE>

THE COCA-COLA COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In millions except per share data)

<TABLE>

		hs Ended June 30,	Six Months Ended June		
		2002		2002	
<\$>		<c></c>	<c></c>	<c></c>	
DILUTED NET INCOME PER SHARE (1): Before accounting change Cumulative effect of accounting change	\$.55	\$.49	\$.89	\$.79 (.37)	
	\$.55 ======	\$.49 ======	\$.89 ======	\$.41 ======	
DIVIDENDS PER SHARE	\$.22 =====	\$.20 =====	\$.44	\$.40	
AVERAGE SHARES OUTSTANDING	2,463	2,479	2,466	2,480	
Dilutive effect of stock options	3	8	3	6	
Average Shares Outstanding Assuming Dilution	2,466 =====	2,487 ======	2,469 =====	2,486 =====	

See Notes to Condensed Consolidated Financial Statements.

(1) The sum of Basic and Diluted Net Income Per Share Before Accounting Change and Cumulative Effect of Accounting Change for the six months ended June 30, 2002 does not agree to reported Basic and Diluted Net Income Per Share due to rounding.

</TABLE>

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THE COCA-COLA COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (In millions except share data)

ASSETS

	June 30, 2003	December 31, 2002
CURRENT		
Cash and cash equivalents	\$ 3,324	\$ 2,126
Marketable securities	236	219
	3 , 560	2,345
Trade accounts receivable, less allowances of \$59 at June 30		
and \$55 at December 31	2,341	2,097
Inventories	1,458	1,294
Prepaid expenses and other asset	1,866	1,616
TOTAL CURRENT ASSETS	9,225	7,352
INVESTMENTS AND OTHER ASSETS		
Equity method investments		
Coca-Cola Enterprises Inc.	1,084	972
Coca-Cola Hellenic Bottling		

Company S.A.	1,066	872
Coca-Cola FEMSA, S.A. de C.V.	849	347
Coca-Cola Amatil Limited	589	492
Other, principally bottling		
companies	1,573	2,054
Cost method investments,	1,373	2,004
principally bottling companies	252	254
1 1 1 1		
Other assets	2 , 978	2,694
	8,391	7 , 685
PROPERTY, PLANT AND EQUIPMENT		
Land	422	385
Buildings and improvements	2 , 559	2,332
Machinery and equipment	6,278	5,888
Containers	399	396
	9,658	9,001
	-,	-,
Less allowances for depreciation	3,399	3,090
loop allowanood for appropriation		
	6,259	5,911
	0,233	3,311
TRADEMARKS WITH INDEFINITE LIVES	1,879	1,724
	•	· ·
GOODWILL AND OTHER INTANGIBLE ASSETS	2,195	1,829
TOTAL ASSETS	\$ 27,949	\$ 24,501
TOTAL ASSETS	\$ 21,949	\$ 24,501
	========	========

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THE COCA-COLA COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(In millions except share data)

LIABILITIES AND SHARE-OWNERS' EQUITY

	June 30, 2003	December 31, 2002
CURRENT		
Accounts payable and accrued expenses Loans and notes payable Current maturities of long-term debt Accrued income taxes	\$ 4,596 2,801 485 1,199	\$ 3,692 2,475 180 994
TOTAL CURRENT LIABILITIES	9,081	7,341
LONG-TERM DEBT	2,550	2,701
OTHER LIABILITIES	2,488	2,260
DEFERRED INCOME TAXES	296	399
SHARE-OWNERS' EQUITY Common stock, \$.25 par value Authorized: 5,600,000,000 shares Issued: 3,492,391,383 shares at June 30;		
3,490,818,627 shares at December 31	873	873
Capital surplus	4,119	3,857
Reinvested earnings	25,617	24,506
Accumulated other comprehensive		
income (loss)	(2,199)	(3,047)
	28,410	26,189
Less treasury stock, at cost (1,031,977,112 shares at June 30;		
1,019,839,490 shares at December 31)	14,876	14,389
	13,534	11,800

See Notes to Condensed Consolidated Financial Statements.

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THE COCA-COLA COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (In millions)

	Six Month June	
	2003	
OPERATING ACTIVITIES Net income Depreciation and amortization Stock-based compensation expense Deferred income taxes Equity income or loss, net of dividends Foreign currency adjustments Gains on sale of assets, including bottling interests Cumulative effect of accounting change Other operating charges Other items Net change in operating assets and liabilities	\$ 2,197 411 222 (219) (169) (108) (14) -	\$ 1,029 398 217 (196) (173) 16 (8) 926
Net cash provided by operating activities	Z,13U	(256) 2,156
INVESTING ACTIVITIES Acquisitions and investments, principally trademarks and bottling companies Purchases of investments and other assets Proceeds from disposals of investments and other assets Purchases of property, plant and equipment Proceeds from disposals of property, plant	(55) 130	(267)
and equipment Other investing activities	47 17	35 36
Net cash used in investing activities	(464)	(586)
FINANCING ACTIVITIES Issuances of debt Payments of debt Issuances of stock Purchases of stock for treasury Dividends	932 (614) 24 (433) (545)	1,189 (1,272) 85 (301) (497)
Net cash used in financing activities	(636)	(796)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	168	31
CASH AND CASH EQUIVALENTS Net increase during the period Balance at beginning of period		805 1,866
Balance at end of period	\$ 3,324 ======	\$ 2,671 ======

See Notes to Condensed Consolidated Financial Statements.

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THE COCA-COLA COMPANY AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE A - BASIS OF PRESENTATION

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required by generally accepted accounting principles for complete financial statements. However, except as disclosed herein, there has been no material change in the information disclosed in the notes to the consolidated financial statements included in the Annual Report on Form 10-K of The Coca-Cola Company for the year ended December 31, 2002. When used in these notes, the terms "Company," "we," "us" or "our" mean The Coca-Cola Company and its divisions and subsidiaries. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and six month periods ended June 30, 2003 are not necessarily indicative of the results that may be expected for the year ending December 31, 2003.

Certain amounts in our prior period financial statements have been reclassified to conform to the current period presentation. Additionally, 2002 results were restated to reflect the Company's adoption of the preferable fair value recognition provisions of Statement of Financial Accounting Standards (SFAS) No. 123, "Accounting for Stock-Based Compensation" under the modified prospective transition method selected by our Company as described in SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure."

NOTE B - SEASONALITY

Sales of nonalcoholic beverages are somewhat seasonal, with the second and third calendar quarters accounting for the highest sales volumes in the Northern Hemisphere. The volume of sales in the beverages business may be affected by weather conditions.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE C - COMPREHENSIVE INCOME

Total Comprehensive Income for the three months ended June 30, 2003 and 2002 was comprised of the following:

	For the	e three mont	hs ended	June 30,
		2003		2002
Net income	\$	1,362	\$	1,223
Net foreign currency translation				
gain		603		224
Net loss on derivative financial				
instruments		(22)		(100)
Net change in unrealized gain (loss) on	l			
available-for-sale securities		17		(11)
Net change in minimum pension liability	7	14		(33)
Total comprehensive income	\$	1,974	\$	1,303
		=====	===	=====

Total Comprehensive Income for the six months ended June 30, 2003 and 2002 was comprised of the following:

	For the six months	ended June 30,
	2003	2002
27.1		
Net income	\$ 2,197	\$ 1,029
Net foreign currency translation gain	870	84
Net loss on derivative financial		
instruments	(19)	(116)
Net change in unrealized gain on		
available-for-sale securities	15	67
Net change in minimum pension liability	(18)	(33)
Total comprehensive income	\$ 3,045	\$ 1,031
	=======	=======

Net foreign currency translation gain for the three months and six months ended June 30, 2003 resulted primarily from the strengthening of certain currencies against the U.S. dollar, particularly the euro and Japanese yen, partially offset by weakening Latin American currencies. Net loss on derivative financial instruments for the three months and six months ended June 30, 2002 was impacted primarily by decreases in the fair value of outstanding hedging

instruments, primarily related to the Japanese yen. Fluctuations in the value of the hedging instruments are generally offset by changes in the fair value or cash flows of the underlying exposures being hedged.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE D - ACCOUNTING PRONOUNCEMENTS

Effective January 1, 2002, our Company adopted the fair value method defined in SFAS No. 123. For information regarding the adoption of the fair value method defined in SFAS No. 123, refer to Note $\rm H.$

Effective January 1, 2003, the Company adopted SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies Emerging Issues Task Force (EITF) Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)." SFAS No. 146 requires that a liability for a cost associated with an exit or disposal plan be recognized when the liability is incurred. Under SFAS 146, an exit or disposal plan exists when the following criteria are met:

- * Management, having the authority to approve the action, commits to a plan of termination.
- * The plan identifies the number of employees to be terminated, their job classifications or functions and their locations, and the expected completion date
- * The plan establishes the terms of the benefit arrangement, including the benefits that employees will receive upon termination (including but not limited to cash payments), in sufficient detail to enable employees to determine the type and amount of benefits they will receive if they are involuntarily terminated.
- * Actions required to complete the plan indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

SFAS No. 146 establishes that fair value is the objective for initial measurement of the liability. In cases where employees are required to render service until they are terminated in order to receive termination benefits, a liability for termination benefits is recognized ratably over the future service period. Under EITF Issue No. 94-3, a liability for the entire amount of the exit cost was recognized at the date that the entity met the four criteria described above. For information regarding the impact of adopting SFAS No. 146 and the impact of the streamlining initiatives that the Company has undertaken during the three and six months ended June 30, 2003, refer to Note G.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE D - ACCOUNTING PRONOUNCEMENTS (Continued)

In November 2002, the Financial Accounting Standards Board (FASB) issued Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." This interpretation elaborates on the disclosures to be made by a guarantor in interim and annual financial statements about the obligations under certain guarantees. Our Company adopted the disclosure provisions of FASB Interpretation No. 45 as of December 31, 2002. FASB Interpretation No. 45 also clarifies that a guarantor is required to recognize, at the inception of a guarantee, a liability for the fair value of the obligation undertaken in issuing the guarantee. The initial recognition and initial measurement provisions of this interpretation are applicable on a prospective basis to guarantees issued or modified after December 31, 2002. We do not currently provide significant guarantees on a routine basis. As a result, this interpretation has not had a material impact on our financial statements.

In January 2003, the FASB issued Interpretation No. 46, "Consolidation of Variable Interest Entities." This interpretation addresses the consolidation of business enterprises (variable interest entities) to which the usual condition (ownership of a majority voting interest) of consolidation does not apply. This interpretation focuses on financial interests that indicate control. It concludes that in the absence of clear control through voting interests, a company's exposure (variable interest) to the economic risks and potential rewards from the variable interest entity's assets and activities are the best evidence of control. Variable interests are rights and obligations that convey

economic gains or losses from changes in the values of the variable interest entity's assets and liabilities. Variable interests may arise from financial instruments, service contracts, nonvoting ownership interests and other arrangements. If an enterprise holds a majority of the variable interests of an entity, it would be considered the primary beneficiary. The primary beneficiary would be required to include assets, liabilities and the results of operations of the variable interest entity in its financial statements. This interpretation applies immediately to variable interest entities that are created after or for which control is obtained after January 31, 2003. For variable interest entities created prior to February 1, 2003, the provisions would be applied effective July 1, 2003.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE D - ACCOUNTING PRONOUNCEMENTS (Continued)

Our Company holds variable interests in certain entities, primarily bottlers, that are currently accounted for under the equity method of accounting. As a result, these entities may be considered variable interest entities, and it is reasonably possible that the Company may be required to consolidate such variable interest entities as of July 1, 2003, the effective date of FASB Interpretation No. 46. The difference between consolidation and the equity method impacts certain financial ratios because of the presentation of the detailed line items reported in the financial statements. However, consolidated net income for the period and our share-owners' equity at the end of the period are the same whether the investment in the company is accounted for under the equity method or the company is consolidated. We do not expect this interpretation to have a material impact on our financial statements because the entities that we expect to consolidate are not material to our financial statements.

NOTE E - ACQUISITIONS AND INVESTMENTS

In December 2002, one of the Company's equity method investees, Coca-Cola FEMSA, S.A. de C.V. (Coca-Cola FEMSA), entered into a merger agreement with another of the Company's equity method investees, Panamerican Beverages, Inc. (Panamco). This merger proposal was approved by share owners of Panamco in April 2003, and the merger was consummated effective May 6, 2003. Under the terms of the merger, the Company received new Coca-Cola FEMSA shares in exchange for all Panamco shares previously held by the Company. This exchange of shares was treated as a non-monetary exchange of similar productive assets, and no gain or loss was recorded by the Company as a result of this merger. The Company's ownership interest in Coca-Cola FEMSA increased from 30 percent to 39.6 percent as a result of this merger. As part of this merger, Coca-Cola FEMSA initiated steps to streamline and integrate the operations. The Company and the major share owner of Coca-Cola FEMSA have an understanding which will permit this share owner to purchase from our Company an amount of Coca-Cola FEMSA shares sufficient for this share owner to regain a 51 percent ownership interest in Coca-Cola FEMSA. Pursuant to this understanding, which is in place until May 2006, this share owner would pay the higher of the prevailing market price per share at the time of the sale or the sum of approximately \$2.22 per share plus the Company's carrying costs.

In March 2003, our Company acquired a 100 percent ownership interest in Truesdale Packaging Company LLC (Truesdale) from Coca-Cola Enterprises Inc. for cash consideration of approximately \$60 million. Truesdale owns noncarbonated beverage production facilities. The purchase price was primarily allocated to the property, plant and equipment acquired. No amount has been allocated to intangible assets. The purchase price allocation is subject to refinement. Truesdale is included in our North America operating segment.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE E - ACQUISITIONS AND INVESTMENTS (Continued)

In November 2001, we entered into a Control and Profit and Loss Transfer Agreement (CPL) with Coca-Cola Erfrischungsgetraenke AG (CCEAG). Under the terms of the CPL, our Company acquired management control of CCEAG. In November 2001, we also entered into a Pooling Agreement with certain share owners of CCEAG that provided our Company with voting control of CCEAG. Both agreements became effective in February 2002, when our Company acquired control of CCEAG, for a term ending no later than December 31, 2006. CCEAG is included in our Europe,

Eurasia and Middle East operating segment. As a result of acquiring control of CCEAG, our Company is working to help focus its sales and marketing programs and assist in developing the business. This transaction was accounted for as a business combination, and the results of CCEAG's operations have been included in the Company's financial statements since February 2002. Prior to February 2002, our Company accounted for CCEAG under the equity method of accounting. As of December 31, 2002, our Company had an approximate 41 percent ownership interest in the outstanding shares of CCEAG. In return for control of CCEAG, pursuant to the CPL we quaranteed annual payments, in lieu of dividends by CCEAG, to all other CCEAG share owners. These guaranteed annual payments equal ..76 euro for each CCEAG share outstanding. Additionally, all other CCEAG share owners entered into either a put or a put/call option agreement with the Company, exercisable at the end of the term of the CPL at agreed prices. Our Company entered into either put or put/call agreements for shares representing an approximate 59 percent interest in CCEAG. The spread in the strike prices of the put and call options is approximately 3 percent.

As of the date of the transaction, the Company concluded that the exercise of the put and/or call agreements was a virtual certainty based on the minimal differences in the strike prices. We concluded that either the holder of the put option would require the Company to purchase the shares at the agreed-upon put strike price, or the Company would exercise its call option and require the share owner to tender its shares at the agreed-upon call strike price. The holders of the puts or calls may exercise their rights at any time up to the expiration date, which in this case is in five years. If these rights are exercised, the actual transfer of shares would not occur until the end of the term of the CPL. Coupled with the guaranteed payments in lieu of dividends for the term of the CPL, these instruments represented the financing vehicle for the transaction. As such, the Company determined that the economic substance of the transaction resulted in the acquisition of the remaining outstanding shares of CCEAG and required the Company to account for the transaction as a business combination. Furthermore, the terms of the CPL transfer control and all of the economic risks and rewards of CCEAG to the Company immediately.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE E - ACQUISITIONS AND INVESTMENTS (Continued)

The present value of the total amount likely to be paid by our Company to all other CCEAG share owners, including the put or put/call payments and the guaranteed annual payments in lieu of dividends, is approximately \$920 million at June 30, 2003. This amount has increased from the initial liability of approximately \$600 million due to the accretion of the discounted value to the ultimate maturity of the liability, as well as approximately \$250 million of translation adjustment related to this liability. This liability is included in the caption Other Liabilities. The accretion of the discounted value to its ultimate maturity value is recorded in the caption Other Income (Loss) - Net, and this amount was approximately \$13 million and \$9 million, respectively, for the three months ended June 30, 2003 and June 30, 2002, and approximately \$25 million and \$15 million, respectively, for the six months ended June 30, 2003 and June 30, 2002.

In November 2001, our Company and Coca-Cola Bottlers Philippines, Inc. (CCBPI) entered into a sale and purchase agreement with RFM Corp. to acquire its approximate 83 percent interest in Cosmos Bottling Corporation (CBC), a publicly traded Philippine beverage company. CBC is an established carbonated soft drink business in the Philippines. As of the date of the agreement, the Company began supplying concentrate for this operation. The purchase of RFM's interest was finalized on January 3, 2002. On March 7, 2002, a tender offer was completed with our Company and CCBPI acquiring all shares of the remaining minority share owners except for shares representing a one percent interest in CBC. This transaction was accounted for as a business combination, and the results of CBC's operations were included in the Company's Consolidated Financial Statements from and after January 3, 2002. CBC is included in our Asia operating segment.

The Company and CCBPI agreed to restructure the ownership of the operations of CBC, and this transaction was completed in April of 2003. This transaction resulted in the Company owning all the acquired trademarks and CCBPI owning all the acquired bottling assets. Accordingly, CBC's bottling assets were deconsolidated by the Company in April of 2003. No gain or loss was recorded by our Company upon completion of the transaction, as the fair value of the assets exchanged were approximately equal. Additionally, there was no impact on our cash flows related to this transaction.

NOTE F - OPERATING SEGMENTS

The Company's operating structure includes the following operating segments: North America; Africa; Europe, Eurasia and Middle East; Latin America; Asia; and Corporate. North America includes the United States, Canada and Puerto Rico. Prior period amounts have been reclassified to conform to the current period presentation. Information about our Company's operations as of and for the three months ended June 30, 2003 and 2002, by operating segment, is as follows (in millions):

<TABLE> <CAPTION>

	North		Europe, Eurasia &	Latin		
Consolidated	America	Africa	Middle East	America	Asia	Corporate
<s> <c> 2003</c></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
 Net operating						
revenues \$ 5,691	\$ 1,713	\$ 181	\$ 1,809	\$ 485	\$ 1,444	\$ 59
Operating income (1) 1,602	402	51	594	233	486	(164)
Income before income taxes and cumulative effect of accounting						
change (1) 1,750 Identifiable	411	48	616	258	502	(85)
operating						
assets 22,536	5,292	551	5,649	1,299	2,357	7,388
Investments 5,413	106	106	1,342	1,435	1,294	1,130
2002						
Net operating revenues	\$ 1,644	\$ 184	\$ 1 , 458	\$ 554	\$ 1,480	\$ 48
\$ 5,368	y 1,044	Å 104	ý 1,430	ý 334	Ş 1,400	ý 40
Operating income 1,560	430	53	456	266	556	(201)
Income before income taxes and cumulative effect of accounting						
change	438	46	454	311	564	(138)
1,675 Identifiable operating						
assets 20,483	4,991	541	4,800	1,339	2,254	6,558
Investments 4,804	137	97	986	1,488	1,181	915

</TABLE>

Intercompany transfers between operating segments are not material.

(1) Operating Income and Income Before Income Taxes and Cumulative Effect of Accounting Change for the three months ended June 30, 2003 were reduced by \$53 million for North America, \$14 million for Europe, Eurasia and Middle East, and \$3 million for Latin America as a result of other operating charges associated with the streamlining initiatives. Refer to Note G. Information about our Company's operations for the six months ended June 30, 2003 and 2002, by operating segment, is as follows (in millions):

<TABLE>

Consolidated	North America	Africa	Europe, Eurasia & Middle East	Latin America	Asia	Corporate
0011001144004						
<s> <c> 2003</c></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Net operating revenues \$ 10,189	\$ 3,149	\$ 356	\$ 3,098	\$ 968	\$ 2,530	\$ 88
Operating income (1) 2,678 Income before income taxes and cumulative effect of accounting	656	118	942	475	834	(347)
change (1) 2,873	681	112	945	527	862	(254)
2002						
Net operating revenues \$ 9,447	\$ 3,006	\$ 329	\$ 2,475	\$ 1,097	\$ 2,458	\$ 82
Operating income 2,718 Income before Income taxes and cumulative effect of accounting	768	108	785	537	911	(391)
change (2) 2,731	779	103	758	550	924	(383)

</TABLE>

Intercompany transfers between operating segments are not material.

- (1) Operating Income and Income Before Income Taxes and Cumulative Effect of Accounting Change for the six months ended June 30, 2003 were reduced by \$134 million for North America, \$69 million for Europe, Eurasia and Middle East, \$23 million for Corporate, and \$3 million for Latin America as a result of other operating charges associated with the streamlining initiatives. Operating Income and Income Before Income Taxes and Cumulative Effect of Accounting Change for the six months ended June 30, 2003 were increased by \$52 million for Corporate as a result of the Company's receipt of a settlement related to a vitamin antitrust litigation matter. Refer to Note G.
- (2) Income Before Income Taxes and Cumulative Effect of Accounting Change for Latin America in 2002 was negatively impacted by a charge related to a write-down of investments in Latin America partially offset by the Company's share of a gain recorded by one of our investees in Latin America. Refer to Note G.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE G - SIGNIFICANT OPERATING AND NON-OPERATING ITEMS

In the first quarter of 2003, the Company reached a settlement with certain defendants in a vitamin antitrust litigation matter. In that litigation, the Company alleged that certain vitamin manufacturers participated in a global conspiracy to fix the price of some vitamins, including vitamins used in the manufacture of some of the Company's products. During the first quarter of 2003, the Company received a settlement relating to this litigation of approximately \$52 million on a pretax basis, or \$0.01 per share on an after-tax basis. The amount was recorded as a reduction to Cost of Goods Sold.

During the first quarter of 2003, the Company initiated steps to streamline and simplify its operations, primarily in North America and Germany. In North America, the Company is integrating the operations of our three separate North American business units - Coca-Cola North America, The Minute Maid Company and

Fountain. In Germany, CCEAG is taking steps to improve efficiency in sales, distribution and manufacturing. As described in Note D, under SFAS No. 146, a liability is accrued only when certain criteria are met. Of the Company's total streamlining initiatives, certain components of these initiatives have met these criteria as of June 30, 2003. The total cost expected to be incurred for these components of the streamlining initiatives that, as of June 30, 2003, meet the criteria described in Note D is approximately \$260 million.

Employees separated from the Company as a result of these streamlining initiatives were offered severance or early retirement packages, as appropriate, which included both financial and non-financial components. The expenses recorded during the first six months of 2003 included costs associated with involuntary terminations and other direct costs associated with implementing these initiatives. Other direct costs included the relocation of employees; contract termination costs; costs associated with the development, communication and administration of these initiatives; and asset write-offs. In the second quarter of 2003, the Company incurred total pretax expenses related to these streamlining initiatives of approximately \$70 million, or \$0.02 per share after tax. In the first six months of 2003, the Company incurred total pretax expenses related to these streamlining initiatives of approximately \$229 million, or \$0.06 per share after tax. These expenses were recorded in Other Operating Charges. The table below provides more details related to these costs. As of June 30, 2003, approximately 1,300 associates had been separated pursuant to these streamlining initiatives.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE G - SIGNIFICANT OPERATING AND NON-OPERATING ITEMS (Continued)

The table below summarizes the costs incurred to date, the balance of accrued streamlining expenses and the movement in that accrual as of and for the three months ended June 30, 2003 (in millions):

<TABLE>

Cost Summary	Accrued Balance March 31, 2003	Costs Incurred April-June	Payments	Noncash and Exchange	Accrued Balance June 30, 2003
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Severance pay and benefits Retirement related benefits Outside services - legal,	\$ 105 33	\$ 16 4	\$ (31)	\$ 3 -	\$ 93 37
outplacement, consulting Other direct costs	5 9 	21	(8) (17) 	- -	13
Total	\$ 152 =====	\$ 48 =====	\$ (56) ======	\$ 3 ======	\$ 147 =====
Asset impairments		\$ 22 			
Total Costs Incurred		\$ 70 =====			

</TABLE>

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE G - SIGNIFICANT OPERATING AND NON-OPERATING ITEMS (Continued)

The table below summarizes the total costs expected to be incurred for the components of the streamlining initiatives which have met the criteria described in SFAS No. 146, the costs incurred to date, the balance of accrued streamlining expenses and the movement in that accrual as of and for the six months ended June 30, 2003 (in millions):

Cost Summary	Total Costs Expected to be Incurred	Costs Incurred to Date	Payments	Noncash and Exchange	Accrued Balance June 30, 2003
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Severance pay and benefits Retirement related benefits Outside services - legal,	\$ 138 53	\$ 123 37	\$ (33) -	\$ 3 -	\$ 93 37
outplacement, consulting Other direct costs	18 29 	17 30	(13) (17)	- -	4 13
Total	\$ 238 =====	\$ 207 =====	\$ (63) =====	\$ 3 =====	\$ 147 =====
Asset impairments	\$ 22 	\$ 22 			
Total Costs Incurred	\$ 260 =====	\$ 229 ======			

</TABLE>

The total amount of costs expected to be incurred for the components of the streamlining initiatives which have met the criteria described in SFAS No. 146 and the costs incurred to date for the six months ended June 30, 2003 by operating segment is as follows (in millions):

	Total Costs Expected to be Incurred	Costs Incurred to Date	
North America Europe, Eurasia and Middle East Latin America Corporate	\$ 150 80 7 23	\$ 134 69 3 23	
Total	\$ 260 =====	\$ 229 ======	

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE G - SIGNIFICANT OPERATING AND NON-OPERATING ITEMS (Continued)

Our Company had direct and indirect ownership interests totaling approximately 18 percent in Cervejarias Kaiser S.A. (Kaiser S.A.). In March 2002, Kaiser S.A. sold its investment in Cervejarias Kaiser Brazil Ltda to Molson Inc. (Molson) for cash of approximately \$485 million and shares of Molson valued at approximately \$150 million. Our Company's pretax share of the gain related to this sale was approximately \$51 million, of which approximately \$28 million was recorded in the caption Equity Income (Loss) and approximately \$23 million was recorded in the caption Other Income (Loss) - Net.

In the first quarter of 2002, our Company recorded a non-cash pretax charge of approximately \$157 million (recorded in the caption Other Income (Loss) - Net) primarily related to the write-down of our investments in Latin America. This write-down reduced the carrying value of the investments in Latin America to fair value. The charge was primarily the result of the economic developments in Argentina during the first quarter of 2002, including the devaluation of the Argentine peso and the severity of the unfavorable economic outlook.

Our Company currently sponsors stock option plans and restricted stock award plans. Prior to 2002, our Company accounted for those plans under the recognition and measurement provisions of APB Opinion No. 25, "Accounting for Stock Issued to Employees" (APB No. 25) and related interpretations. No stock-based employee compensation expense for stock options was reflected in Net Income for years prior to 2002, as all stock options granted under those plans had an exercise price equal to the fair market value of the underlying common stock on the date of grant. Effective January 1, 2002, our Company adopted the preferable fair value recognition provisions of SFAS No. 123. Under the modified prospective transition method selected by our Company as described in SFAS No. 148, compensation cost recognized for the three and six months ended June 30, 2003 and 2002 is the same as that which would have been recognized had the fair value method of SFAS No. 123 been applied from its original effective date.

The impact of the adoption of the fair value method of accounting for stock-based compensation was an increase to stock-based compensation expense of approximately \$105 million and approximately \$92 million, respectively, for the three month periods ended June 30, 2003 and June 30, 2002. The impact of this adoption was an increase to stock-based compensation expense of approximately \$219 million and approximately \$187 million, respectively, for the six-month periods ended June 30, 2003 and June 30, 2002. This stock compensation expense was recorded in the caption Selling, General and Administrative Expenses. As a result of adopting SFAS No. 123 and SFAS No. 148, our results for the three months and six months ended June 30, 2002 were restated to reflect the impact of the adoption of the fair value method under SFAS 123. For the quarter ended June 30, 2002, the impact of this restatement on Selling, General and Administrative Expenses was an increase of approximately \$92 million; and the impact on Income Taxes was a decrease of approximately \$25 million, resulting in a negative impact to Net Income of approximately \$67 million. For the six months ended June 30, 2002, the impact of this restatement on Selling, General and Administrative Expenses was an increase of approximately \$187 million; and the impact on Income Taxes was a decrease of approximately \$51 million, resulting in a negative impact to Net Income of approximately \$136 million. The income per share impact of this restatement was a reduction of \$0.03 per share and \$0.06 per share, respectively, for the three months and six months ended June 30, 2002. In accordance with the modified prospective method of adoption, results for years prior to 2002 have not been restated.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE I - COMMITMENTS AND CONTINGENCIES

In 2003, we have adopted the initial recognition and measurement provisions of FASB Interpretation No. 45. Because we do not currently provide significant guarantees on a routine basis, there has been no material effect to our financial statements. The initial recognition and measurement provisions of this Interpretation are applicable on a prospective basis to guarantees issued or modified after December 31, 2002.

As of June 30, 2003, we were contingently liable for guarantees of indebtedness owed by third parties in the amount of \$610 million. These guarantees are related to third-party customers and bottlers and have arisen through the normal course of business. These guarantees have various terms, and none of these guarantees are individually significant. We do not consider it probable that we will be required to satisfy these guarantees. Additionally, the Company is presently negotiating the extension of a \$250 million stand-by line of credit to Coca-Cola FEMSA. This line of credit contains normal market terms and is subject to the execution of final agreements.

We believe our exposure to concentrations of credit risk is limited due to the diverse geographic areas covered by our operations.

The Company is also involved in various legal proceedings. Management believes that any liability to the Company that may arise as a result of currently pending legal proceedings, including those discussed below, will not have a material adverse effect on the financial condition of the Company taken as a whole.

During the period from 1970 to 1981, our Company owned Aqua-Chem, Inc. (Aqua-Chem). A division of Aqua-Chem manufactured certain boilers that contained gaskets that Aqua-Chem purchased from outside suppliers. Several years after our Company sold this entity, Aqua-Chem received its first lawsuit relating to asbestos, a component of some of the gaskets. Aqua-Chem has notified our Company

that it believes we are obligated to them for certain costs and expenses associated with the litigation. Aqua-Chem has demanded that our Company reimburse it for approximately \$10 million for out-of-pocket litigation-related expenses incurred over the last 18 years. Aqua-Chem has also demanded that the Company acknowledge a continuing obligation to Aqua-Chem for any future liabilities and expenses that are excluded from coverage under the applicable insurance or for which there is no insurance. Our Company disputes Aqua-Chem's claims, and we believe we have no obligation to Aqua-Chem for any of its past, present or future liabilities, costs or expenses. Furthermore, we believe we have substantial legal and factual defenses to Aqua-Chem's claims. The parties have entered into litigation to resolve this dispute. The Company believes Aqua-Chem has substantial insurance coverage to pay Aqua-Chem's asbestos claimants. An estimate of possible losses over time, if any, cannot be made at this time.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE I - COMMITMENTS AND CONTINGENCIES (Continued)

The Competition Authority of the European Commission made unannounced visits to the offices of the Company and our bottling partners in Austria, Belgium, Denmark, Germany and Great Britain several years ago. Similarly, the Spanish competition authorities made unannounced visits to our own offices and those of certain bottlers in Spain in 2000. The European Commission and the Spanish competition authorities continue their investigations into unspecified market practices in their respective jurisdictions. The Company believes we have substantial legal and factual defenses in these matters.

Additionally, at the time of divesting our interest in a consolidated entity, we sometimes agree to indemnify the buyer for specific liabilities related to the period we owned the entity. Management believes that any liability to the Company that may arise as a result of any such indemnification agreements will not have a material adverse effect on the financial condition of the Company taken as a whole.

2.3

RESULTS OF OPERATIONS

BEVERAGE VOLUME

We measure our sales volume in two ways: (1) gallons and (2) unit cases of finished products. "Gallons" represent our primary business and measure the volume of concentrates, syrups, beverage bases, finished beverages and powders (in all cases, expressed in equivalent gallons of syrup) for all beverage products which are reportable as unit case volume. Most of our revenues are based on this measure of primarily wholesale activity, which consists mainly of our sales to bottlers and customers.

We also measure volume in unit cases. "Unit case" means a unit of measurement equal to 192 U.S. fluid ounces of finished beverage (24 eight-ounce servings). "Unit case volume" means the number of unit cases (or unit case equivalents) of Company trademark or licensed beverage products directly or indirectly sold by the Coca-Cola system to customers. Volume primarily consists of beverage products bearing Company trademarks. Also included in unit case volume are certain products licensed to our Company or owned by our bottling partners, for which our Company provides marketing support and derives profit from the sales. Such products licensed to our Company or owned by our bottling partners account for a minimal portion of total unit case volume. Although most of our Company's revenues are not based directly on unit case volume, we believe unit case volume is one of the measures of the underlying strength of the Coca-Cola system because it measures trends at the consumer level.

In the second quarter of 2003, our worldwide unit case volume increased 5 percent compared to the second quarter of 2002. The increase in unit case volume was driven by 5 percent volume growth for international operations and 3 percent growth for North American operations. The worldwide volume growth was driven by growth in certain markets and also benefited from several recent strategic acquisitions and license agreements. The North America volume growth resulted almost entirely from 2002 transactions involving the Danone and Evian water brands and Seagram's mixers. Unit case volume increases for products such as

diet Vanilla Coke and diet Coke, as well as the launch of Sprite Remix, were partially offset by a 1 percent decline in Foodservice and Hospitality Division unit cases, compared to the prior year second quarter, resulting from weak overall restaurant traffic in the quarter. Second quarter 2003 unit case volume for the Company's international operating segments included 3 percent growth for Africa; 7 percent growth for Europe, Eurasia and Middle East; 5 percent growth for Latin America; and 4 percent growth for Asia. In Africa, growth was driven by increased volume in Southern Africa, partially offset by the impact of a challenging operating environment in parts of North and West Africa due to the ongoing political and economic instability in those regions. The Company had increased volume in West Europe, in markets such as Spain, Great Britain, France, Belgium and Italy, as well as in key markets in Central and Eastern Europe. In Germany, unit case volume in the second quarter of 2003 was flat compared to the second quarter of 2002, reflecting improvement from first quarter trends that were impacted by the implementation of a deposit law on non-returnable packages. The 5 percent growth in Latin

RESULTS OF OPERATIONS (Continued)

BEVERAGE VOLUME (Continued)

America was due to volume growth in Argentina and Mexico. The growth in Mexico was driven by core brands resulting from packaging innovations and new flavor introductions as well as growth in the water category primarily through the introduction of Ciel in additional territories. These positive factors in Latin America were partially offset by a 12 percent decline in unit case volume in Brazil as a result of significant price increases that were implemented to address raw material price increases, devaluation and the overall profitability of the Company and its bottling partners. The 4 percent growth in Asia was driven by growth in Australia, India, the Philippines and Thailand, partially offset by a 3 percent decline in Japan which was impacted by a product recall surrounding two successful new products, BOCO and Pooh Honey Lemon. The products have been reformulated and are back in the market.

Our unit case volume for the first six months of 2003 increased 4 percent compared to the first six months of 2002. This increase in unit case volume was driven by 5 percent volume growth for international operations and 3 percent growth for North American operations. Unit case volume for the first six months of 2003 for the Company's international operating segments included 3 percent growth for Africa; 4 percent growth for Europe, Eurasia and Middle East; 5 percent growth for Latin America; and 6 percent growth for Asia.

The Company is focused on continuing to broaden its family of brands. In particular, we are expanding and growing our noncarbonated offerings to provide more alternatives to consumers. The Company's unit case volume for 2003 as compared to 2002 has been favorably impacted by several strategic acquisitions and license agreements involving noncarbonated brands such as Evian and Danone waters in North America and Risco, a water brand in Mexico. The Company also entered into a long-term license agreement involving Seagram's mixers, a carbonated line of drinks. These brands and other acquired brands that have impacted volume growth for 2003 as compared to 2002, had annual volume in the year before we acquired them of approximately 450 million unit cases.

Gallon sales increased 1 percent and 3 percent, respectively, for the three-month and six-month periods ended June 30, 2003, as compared to the same periods in 2002. The growth rates for gallon sales are not in line with the growth rates for unit case volume due primarily to the timing of shipments. On a full-year basis the Company expects the growth in gallons to be similar to the growth in unit case volume.

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RESULTS OF OPERATIONS (Continued)

NET OPERATING REVENUES AND GROSS MARGIN

Net Operating Revenues were \$5,691 million in the second quarter of 2003, compared to \$5,368 million in the second quarter of 2002, an increase of \$323 million or 6 percent. The following table indicates, on a percentage basis, the estimated impact of key factors resulting in significant increases (decreases) in Net Operating Revenues:

Three months ended June 30,

2003 vs. 2002

Total percentage increase 6%

The increase in gallon shipments includes the favorable impact of acquisitions, primarily the Danone and Evian water brands and Seagram's mixers. The unfavorable impact of structural changes was primarily due to the deconsolidation of Cosmos Bottling Corporation (CBC) during the second quarter of 2003. Refer to Note E.

Net Operating Revenues were \$10,189 million for the first six months of 2003, compared to \$9,447 million for the first six months of 2002, an increase of \$742 million or 8 percent. The following table indicates, on a percentage basis, the estimated impact of key factors resulting in significant increases (decreases) in Net Operating Revenues:

Six months ended June 30,	2003 vs. 2002
Increase in gallon shipments, including acquisitions	3%
Favorable impact of the weaker U.S. dollar	4
Price and product/geographic mix	1
Total percentage increase	8%

The increase in gallon shipments includes the favorable impact of acquisitions, primarily the Danone and Evian water brands and Seagram's mixers. Structural changes had a neutral impact on Net Operating Revenues for the first six months of 2003 as the deconsolidation of CBC during the second quarter of 2003 was offset by the inclusion of one additional month of revenue from our German bottler, Coca-Cola Erfrischungsgetraenke AG (CCEAG). CCEAG was consolidated in February 2002, therefore, the first quarter of 2002 contained only two months of CCEAG revenue versus three months of CCEAG revenue included in the first quarter of 2003.

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RESULTS OF OPERATIONS (Continued)

NET OPERATING REVENUES AND GROSS MARGIN (Continued)

The structural change related to CCEAG impacted the Europe, Eurasia and Middle East operating segment and the structural change related to CBC impacted the Asia operating segment. The impact of acquisitions mentioned above was primarily related to the 2002 transactions involving the Danone and Evian water brands and Seagram's mixers which impacted the North America operating segment. The impact of the weaker U.S. dollar mentioned above was driven primarily by the stronger euro that favorably impacted the Europe, Eurasia and Middle East operating segment, the stronger Japanese yen that favorably impacted the Asia operating segment, partially offset by generally weaker currencies negatively impacting the Latin America operating segment. For further discussion related to the impact of exchange and expected trends, refer to "Exchange" on page 36 of this report.

The contribution to Net Operating Revenues from Company operations is as follows (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2003	2002	2003	2002
Company Operations, Excluding Bottling Operations Company-Owned Bottling Operations	\$ 4,874 817	\$ 4,582 786	\$ 8,816 1,373	\$ 8,237 1,210
Consolidated Net Operating Revenues	\$ 5,691	\$ 5,368 ======	\$ 10,189 ======	\$ 9,447

Our gross profit margin decreased to 62.9 percent in the second quarter of 2003 from 64.1 percent in the second quarter of 2002. This decrease was primarily the result of the inclusion of the acquired lower-margin Evian and Danone results in the second quarter of 2003, partially offset by structural change, primarily related to the deconsolidation of CBC. Generally, bottling operations and other finished products operations produce higher revenues but lower gross margins compared to concentrate and syrup operations.

Our gross profit margin decreased to 63.5 percent in the first six months of 2003 from 64.8 percent for the first six months of 2002. This decrease was

primarily the result of the inclusion of the lower-margin Evian and Danone results in the first six months of 2003, partially offset by our receipt during the first quarter of 2003 of a settlement of approximately \$52 million from certain defendants in a vitamin antitrust litigation. Refer to Note G.

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RESULTS OF OPERATIONS (Continued)

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, General and Administrative Expenses were \$1,906 million in the second quarter of 2003, compared to \$1,881 million in the second quarter of 2002, an increase of \$25 million or 1 percent. The increase reflected increased stock-based compensation expense of approximately \$13 million, increased expenses due to the inclusion of acquisitions of approximately \$25 million and the impact (approximately 4 percentage points) of a weaker U.S. dollar. These increases were partially offset by effective management of operating expenses in the current difficult economic environment.

Selling, General and Administrative Expenses were \$3,567 million in the first six months of 2003, compared to \$3,408 million in the first six months of 2002, an increase of \$159 million or 5 percent. The increase reflected increased stock-based compensation expense of approximately \$32 million, structural changes which increased expenses by approximately \$58 million (primarily impacted by one additional month of CCEAG expenses included in 2003), increased expenses due to acquisitions of approximately \$45 million and the impact (approximately 3 percentage points) of a weaker U.S. dollar. These increases were partially offset by effective management of operating expenses in the current difficult economic environment.

OTHER OPERATING CHARGES

In the second quarter of 2003, the Company recorded charges of approximately \$70 million, or \$0.02 per share after tax, related to the streamlining initiatives, primarily in North America and Germany, announced during the first quarter of 2003. Of these charges, approximately \$53 million impacted the North America operating segment, approximately \$14 million impacted the Europe, Eurasia and Middle East operating segment, and approximately \$3 million impacted the Latin America operating segment.

For the first six months of 2003, the Company recorded charges of approximately \$229 million, or \$0.06 per share after tax, related to the streamlining initiatives, primarily in North America and Germany, announced during the first quarter of 2003. Of these charges, approximately \$134 million impacted the North America operating segment, approximately \$69 million impacted the Europe, Eurasia and Middle East operating segment, approximately \$23 million impacted the Corporate operating segment, and approximately \$3 million impacted the Latin America operating segment. As of June 30, 2003, approximately 1,300 associates had been separated pursuant to these streamlining initiatives.

In North America, the Company is integrating the operations of our three separate North American business units - Coca-Cola North America, The Minute Maid Company and Fountain. In Germany, the German division office has been relocated to Berlin to more closely align with CCEAG, and CCEAG has taken steps to improve efficiency in sales, distribution and manufacturing.

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RESULTS OF OPERATIONS (Continued)

OTHER OPERATING CHARGES (Continued)

The above initiatives are expected to result in the separation of a total of approximately 1,900 associates in 2003, primarily in North America and Germany. These initiatives are expected to result in a full-year 2003 charge to earnings of approximately \$400 million on a pretax basis. This expected \$400 million charge is composed of costs associated with involuntary terminations and other direct costs, including the relocation of employees; contract termination costs; costs associated with the development, communication and administration of these initiatives; and asset write-offs. To the extent not already recorded in the first six months of 2003, the charge is expected to be recorded throughout the rest of 2003. As a result of the above initiatives, apart from the charge to earnings, the Company's financial results are expected to benefit by at least \$50 million (pretax) in 2003 and at least \$100 million (pretax) on an annualized basis beginning in 2004.

Operating Income was \$1,602 million in the second quarter of 2003, compared to \$1,560 million in the second quarter of 2002, an increase of \$42 million or 3 percent. Our consolidated operating margin for the second quarter of 2003 was 28.1 percent, compared to 29.1 percent for the comparable period in 2002. The increase in Operating Income for the second quarter of 2003 reflected the increase in gallon shipments, the effective management of operating expenses, and a favorable impact of a weaker U.S. dollar of 3 percentage points, partially offset by expenses related to the 2003 streamlining initiatives of approximately \$70 million and increased stock-based compensation expense of approximately \$13 million. The decrease in the Company's operating margin was due primarily to the expenses related to the 2003 streamlining initiatives and inclusion of the acquired lower-margin Evian and Danone results mentioned above, partially offset by the effective management of operating expenses. Generally, bottling operations and other finished products operations produce higher revenues but lower operating margins compared to concentrate and syrup operations.

Operating Income was \$2,678 million in the first six months of 2003, compared to \$2,718 million in the second quarter of 2002, a decrease of \$40 million or 1 percent. Our consolidated operating margin for the first six months of 2003 was 26.3 percent, compared to 28.8 percent for the comparable period in 2002. The decrease in Operating Income for the first six months of 2003 reflected expenses related to the 2003 streamlining initiatives of approximately \$229 million and increased stock-based compensation expense of approximately \$32 million, partially offset by the increase in gallon shipments, the effective management of operating expenses, receipt of a \$52 million settlement related to the vitamin litigation in the first quarter of 2003, and a favorable impact of a weaker U.S. dollar of 1 percentage point. The decrease in the Company's operating margin was due primarily to the expenses related to the 2003 streamlining initiatives and inclusion of the acquired lower-margin Evian and Danone results mentioned above, partially offset by the effective management of operating expenses. Generally, bottling operations and other finished products operations produce higher revenues but lower operating margins compared to concentrate and syrup operations.

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RESULTS OF OPERATIONS (Continued)

INTEREST INCOME AND INTEREST EXPENSE

Interest Income decreased to \$45 million for the second quarter of 2003 from \$52 million for the second quarter of 2002. This slight decrease was primarily due to lower interest rates earned on short-term investments. Nevertheless, the Company continues to benefit from cash invested in locations outside the United States earning higher interest rates than could be obtained within the United States. Interest Expense decreased \$15 million, or 26 percent, in the second quarter of 2003 relative to the comparable period in 2002, due mainly to lower interest rates for commercial paper debt.

Interest Income decreased to \$101 million for the first six months of 2003 from \$110 million for the first six months of 2002. This decrease was primarily due to lower interest rates earned on short-term investments. Interest Expense decreased \$16 million, or 15 percent, in the first six months of 2003 relative to the comparable period in 2002, due mainly to both a decrease in average commercial paper debt balances and lower interest rates for commercial paper debt.

EQUITY INCOME (LOSS) - NET

Our Company's share of income from equity method investments for the second quarter of 2003 totaled \$190 million, compared to \$176 million in the second quarter of 2002, an increase of \$14 million or 8 percent. Equity income for the majority of our investees increased during the second quarter of 2003 due to the overall improving health of the Coca-Cola bottling system around the world.

Our Company's share of income from equity method investments for the first six months of 2003 totaled \$239 million, compared to \$237 million in the second quarter of 2002, an increase of \$2 million or 1 percent. Equity income for the first six months of 2002 benefited from our Company's share of the gain on the sale by Cervejarias Kaiser S.A. (Kaiser S.A.) of its interests in Brazil to Molson Inc. (refer to Note G). Approximately \$28 million of the pretax gain from this sale by Kaiser S.A. was recorded in equity income with the remaining portion (approximately \$23 million) recorded in Other Income (Loss) - Net. Equity income for the majority of our investees increased during the first six months of 2003 due to the overall improving health of the Coca-Cola bottling system around the world.

OTHER INCOME (LOSS) - NET

Other Income (Loss) - Net was a net loss of \$44 million for the second quarter of 2003 compared to a net loss of \$55 million for the second quarter of 2002, a difference of \$11 million. A portion of this difference, approximately \$10 million, is related to the net loss on currency exchange, primarily in Latin America, which was impacted by the significant devaluation of the Argentine peso, and in Africa, in 2002. Other Income (Loss) - Net for the second quarter of 2003 was composed primarily of foreign currency exchange losses of approximately \$24 million and the accretion of the discounted value of the CCEAG liability of approximately \$13 million (refer to Note E).

Other Income (Loss) - Net was a net loss of \$57 million for the first six months of 2003 compared to a net loss of \$230 million for the first six months of 2002, a difference of \$173 million. A portion of this difference, approximately \$53 million, is related to the net loss on currency exchange, primarily in Latin America, which was impacted by the significant devaluation of the Argentine peso, and in Africa, in 2002. Additionally, Other Income (Loss) -Net was impacted by two other items which were recorded during the first quarter of 2002. In the first quarter of 2002, our Company recorded a non-cash pretax charge of approximately \$157 million primarily related to the write-down of our investments in Latin America. The charge was primarily the result of economic developments in Argentina during the first quarter of 2002, including the devaluation of the Argentine peso and the severity of the unfavorable economic outlook. In the first quarter of 2002, our Company also recorded in Other Income Loss) - Net a \$23 million pretax gain from the sale by Kaiser S.A. Refer to Note G. Other Income (Loss) - Net for the first six months of 2003 was composed primarily of foreign currency exchange losses of approximately \$34 million and the accretion of the discounted value of the CCEAG liability of approximately \$25 million (refer to Note E).

INCOME TAXES

Our effective tax rate was 22.2 percent for the second quarter of 2003 compared to 27.0 percent for the second quarter of 2002. For the second quarter of 2003, the effective tax rate for the costs related to the streamlining initiatives was approximately 39 percent and the effective tax rate for all other pretax income was approximately 22.8 percent. The decrease in the effective tax rate for the second quarter of 2003 is driven by two separate factors. First, the Company's expected long-term effective tax rate on operations was lowered to approximately 25.5 percent due to effective tax planning and improved earnings from equity method investees. Second, the Company will benefit from an even lower tax rate in the current year because of stronger profit contributions from lower-taxed locations where currencies are having a favorable impact.

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RESULTS OF OPERATIONS (Continued)

INCOME TAXES (Continued)

Our effective tax rate for the six months ended June 30, 2003 was 23.5 percent and includes the following:

- * The effective tax rate for the costs related to the streamlining initiatives was approximately 36 percent.
- * The effective tax rate for the proceeds received related to the vitamin antitrust litigation matter was approximately 35 percent.
- * The effective tax rate for all other pretax income was approximately 24 percent.

Our effective tax rate for the six months ended June 30, 2002 was 28.4 percent and includes the following:

- * The effective tax rate for our Company's share of the gain on the sale of Kaiser S.A. interests was approximately 33 percent.
- * The effective tax rate for the write-down of our investments primarily in Latin America was approximately 4 percent.
- * The effective tax rate for all other pretax income was approximately 27 percent.

For 2004 and future years, the Company's effective tax rate on operations is expected to be approximately 25.5 percent instead of the 26.5 percent rate previously estimated by the Company in its Quarterly Report on Form 10-Q for the three months ended March 30, 2003. Our effective tax rate reflects tax benefits derived from significant operations outside the United States, which are taxed at lower rates than the U.S. statutory rates.

CUMULATIVE EFFECT OF ACCOUNTING CHANGE FOR SFAS NO. 142

The adoption of SFAS No. 142, "Goodwill and Other Intangible Assets," was a required change in accounting principle. The cumulative effect of adopting this standard as of January 1, 2002 resulted in a non-cash, after-tax decrease to net income of \$367 million for Company operations and \$559 million for the Company's proportionate share of its equity method investees in the first quarter of 2002. The adoption of this accounting standard resulted in a pretax reduction in amortization expense of approximately \$60 million, and an increase in equity income of approximately \$150 million for the year ended December 31, 2002.

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FINANCIAL CONDITION

NET CASH PROVIDED BY OPERATING ACTIVITIES

Net Cash Provided by Operating Activities in the first six months of 2003 amounted to \$2,130 million versus \$2,156 million for the comparable period in 2002, a decrease of \$26 million. Decreased cash flows from operations for the first six months of 2003 compared to 2002 primarily were a result of the collection of significant tax receivables in 2002 of approximately \$280 million in connection with an Advance Pricing Agreement (APA) reached between the United States and Japan in 2000, which impacted Net Change in Operating Assets and Liabilities for 2002. The APA established the level of royalties paid by Coca-Cola (Japan) Company Limited to our Company for the years 1993 through 2001. The effect of this item was partially offset by overall improved worldwide business operating results. Net Cash Provided by Operating Activities for 2003 and 2002 was also impacted by the funding of employee retirement plans: approximately \$145 million was funded in the first six months of 2003, as compared to approximately \$124 million that was funded in the first six months of 2002. For additional information related to Other Operating Charges, refer to Note G. For additional information regarding the 2002 Cumulative Effect of Accounting Change, refer to the heading "Cumulative Effect of Accounting Change for SFAS No. 142."

INVESTING ACTIVITIES

Net Cash Used in Investing Activities totaled \$464 million for the first six months of 2003, compared to \$586 million for the comparable period in 2002, a decrease of \$122 million. During the first six months of 2003, cash outlays for investing activities included purchases of property, plant and equipment of \$398 million, plus acquisitions and investments of approximately \$205 million, including the acquisition of Truesdale Packaging Company LLC from Coca-Cola Enterprises Inc. for approximately \$60 million (refer to Note E), and other acquisitions, primarily trademarks, of \$145 million. Our Company currently estimates that purchases of property, plant and equipment will total less than \$1 billion for 2003. During the first six months of 2003, proceeds from disposals of investments and other assets of \$130 million resulted primarily from the disposal of certain investments in short-term marketable equity securities and the disposal of a portion of the Company's investment in Piedmont Coca-Cola Bottling Partnership.

Net Cash Used in Investing Activities totaled \$586 million for the first six months of 2002. During the first six months of 2002, cash outlays for investing activities included purchases of property, plant and equipment of approximately \$374 million, plus acquisitions and investments of approximately \$267 million primarily related to the purchase of shares of Cosmos Bottling Corporation.

FINANCING ACTIVITIES

Our financing activities include net borrowings, dividend payments, share issuances and share repurchases. Net Cash Used in Financing Activities totaled \$636 million for the first six months of 2003 compared to Net Cash Used in Financing Activities of \$796 million for the first six months of 2002.

In the first six months of 2003, the Company had issuances of debt of \$932 million and payments of debt of \$614 million. The issuances of debt primarily included \$425 million of issuances of commercial paper with maturities of less than 90 days and \$507 million in issuances of commercial paper with maturities of over 90 days. The payments of debt primarily included \$579 million related to commercial paper with maturities over 90 days.

For the comparable first six months of 2002, the Company had issuances of debt of \$1,189 million and payments of debt of \$1,272 million. The issuances of debt primarily included \$437 million of issuances of commercial paper with maturities over 90 days and \$750 million in issuances of long-term debt due June 1, 2005. The payments of debt primarily included \$372 million primarily related to commercial paper with maturities over 90 days, and net payments of \$857 million primarily related to commercial paper with maturities less than 90 days.

During the first six months of 2003 and 2002, the Company repurchased common stock under the stock repurchase plan authorized by our Board of Directors in October 1996. During the first six months of 2003, the Company repurchased approximately 11.6 million shares of common stock at an average cost of \$40.38 per share under the 1996 plan. During the first six months of 2002, the Company repurchased approximately 5.9 million shares of common stock at an average cost of \$50.00 per share under the 1996 plan. The Company currently estimates that its share repurchases will total approximately \$1.5 billion during 2003, including the purchases during the first six months of 2003 just described.

FINANCIAL POSITION

Our balance sheet as of June 30, 2003, as compared to our balance sheet as of December 31, 2002, was impacted by the following:

- * The increase in Cash and Cash Equivalents of \$1,198 million was due primarily to the accumulation of cash for the quarterly dividend payment.
- * The increase in Equity Method Investments, Coca-Cola FEMSA, S.A. de C.V. of \$502 million and the decrease in Equity Method Investments, Other, principally bottling companies of \$481 million were primarily due to the merger of Coca-Cola FEMSA and Panamerican Beverages, Inc. Refer to Note E
- * The \$706 million increase in Investments and Other Assets is due primarily to equity income recorded for certain equity method investments and the impact of a stronger euro on certain investments.
- * The increase in Property, Plant and Equipment of \$348 million was primarily related to the impact of a stronger euro.
- * The increase in Loans and Notes Payable of \$326 million was due to the issuance of commercial paper during the six months of 2003 to meet short-term cash needs, including the quarterly dividend payment and repurchases of common stock.

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FINANCIAL CONDITION (Continued)

FINANCIAL POSITION (Continued)

- * The increase in Accounts Payable and Accrued Expenses of \$904 million was primarily due to dividends payable accrued as of June 30, 2003, which will be paid during the third quarter of 2003.
- * The increase in Current Maturities of Long-Term Debt of \$305 million and the decrease in Long-Term Debt of \$151 million were primarily due to long-term debt which will mature within the next twelve months.

The overall increase in total assets as of June 30, 2003 compared to December 31, 2002 was primarily related to the increase in Cash and Cash Equivalents mentioned above, which impacted the Corporate operating segment, and the impact of a stronger euro (which impacted the Europe, Eurasia and Middle East operating segment) and Japanese yen (which impacted the Asia operating segment), partially offset by the impact of weakening currencies impacting the Latin America operating segment. This impact of exchange is reflected in the net foreign currency translation gain for the first six months of 2003 of approximately \$870 million. Refer to Note C.

During the first six months of 2003, several events occurred that had an unfavorable impact on our operations, specifically:

- * The unstable situation in Iraq and the continued overall civil and political unrest in the Middle East had an adverse impact on our Company's business results and, therefore, could impact the valuation of our assets in this region.
- * Germany's operating results have been impacted by what our Company believes is a short-term disruption caused by the implementation of a deposit law on non-returnable packages. The change in the law on January 1, 2003 resulted in major retailers delisting non-returnable packages. Furthermore, consumers have begun to shift their consumption back to returnable packages and to other beverage categories that were not impacted by the deposit law.

In the first six months of 2003, the Company evaluated the impact that these events could have on our future business results and the carrying value of our investments and assets in these regions of the world. Currently, management believes these events will only have a temporary unfavorable impact on our operations, and therefore, resulted in no asset impairment. We plan to closely monitor these and other conditions in the future and continue to evaluate any impact they might have on our assets and investments in these regions of the world.

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FINANCIAL CONDITION (Continued)

EXCHANGE

Our international operations are subject to certain opportunities and risks, including currency fluctuations and government actions. We closely monitor our operations in each country and seek to adopt appropriate strategies that are responsive to changing economic and political environments and to fluctuations in foreign currencies.

We use approximately 50 functional currencies. Due to our global operations, weaknesses in some of these currencies are often offset by strengths in others. The U.S. dollar was approximately 9 percent weaker in the second quarter of 2003 compared to the second quarter of 2002, based on comparable weighted averages for our functional currencies. This does not include the effects of our hedging activities and, therefore, does not reflect the actual impact of fluctuations in exchange rates on our operating results. Our foreign currency management program mitigates over time a portion of the impact of exchange on net income and earnings per share. The effective impact of exchange to our Company after considering hedging activities was an increase to operating income of approximately 3 percent in the second quarter of 2003 compared to the second quarter of 2002, resulting from a strengthening euro partially offset by less attractive hedge rates on the Japanese yen and weakness in Latin American currencies. The effective impact of exchange to our Company after considering hedging activities was an increase to operating income of approximately 1 percent in the first six months of 2003 compared to the first six months of 2002. For the remainder of 2003, the Company expects exchange to have a slightly positive impact on its Operating Income.

The Company will continue to manage its foreign currency exposures to mitigate over time a portion of the impact of exchange on net income and earnings per share. Our Company conducts business in more than 200 countries around the world, and we manage foreign currency exposures through the portfolio effect of the basket of functional currencies in which we do business.

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FORWARD-LOOKING STATEMENTS

Certain written and oral statements made by our Company and subsidiaries or with the approval of an authorized executive officer of our Company may constitute "forward-looking statements" as defined under the Private Securities Litigation Reform Act of 1995, including statements made in this report and other filings with the Securities and Exchange Commission. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. All statements which address operating performance, events or developments that we expect or anticipate will occur in the future -

including statements relating to volume growth, share of sales and earnings per share growth and statements expressing general optimism about future operating results - are forward-looking statements. Forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. As and when made, management believes that these forward-looking statements are reasonable. However, caution should be taken not to place undue reliance on any such forward-looking statements since such statements speak only as of the date when made. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The following are some of the factors that could cause our Company's actual results to differ materially from the expected results described in or underlying our Company's forward-looking statements:

- * Economic and political conditions, especially in international markets, including civil unrest, product boycotts, governmental changes and restrictions on the ability to transfer capital across borders. Without limiting the preceding sentence, the current unstable economic and political conditions and civil unrest in the Middle East, Liberia, Venezuela, North Korea or elsewhere, the unstable situation in Iraq, or the continuation or escalation of terrorism, could have adverse impacts on our Company's business results or financial condition.
- * Changes in the nonalcoholic beverages business environment. These include, without limitation, changes in consumer preferences, competitive product and pricing pressures and our ability to gain or maintain share of sales in the global market as a result of actions by competitors. Factors such as these could impact our earnings, share of sales and volume growth.

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FORWARD-LOOKING STATEMENTS (Continued)

- * Foreign currency rate fluctuations, interest rate fluctuations and other capital market conditions. Most of our exposures to capital markets, including foreign currency and interest rates, are managed on a consolidated basis, which allows us to net certain exposures and, thus, take advantage of any natural offsets. We use derivative financial instruments to reduce our net exposure to financial risks. There can be no assurance, however, that our financial risk management program will be successful in reducing capital market exposures.
- * Adverse weather conditions, which could reduce demand for Company products.
- * The effectiveness of our advertising, marketing and promotional programs.
- * Fluctuations in the cost and availability of raw materials and the ability to maintain favorable supplier arrangements and relationships.
- * Our ability to achieve earnings forecasts, which are generated based on projected volumes and sales of many product types, some of which are more profitable than others. There can be no assurance that we will achieve the projected level or mix of product sales.
- * Changes in laws and regulations, including changes in accounting standards, taxation requirements (including tax rate changes, new tax laws and revised tax law interpretations), competition laws and environmental laws in domestic or foreign jurisdictions.
- * Our ability to penetrate developing and emerging markets, which also depends on economic and political conditions, and how well we are able to acquire or form strategic business alliances with local bottlers and make necessary infrastructure enhancements to production facilities, distribution networks, sales equipment and technology. Moreover, the supply of products in developing markets must match the customers' demand for those products, and due to product, price and cultural differences, there can be no assurance of product acceptance in any particular market.
- * The uncertainties of litigation, as well as other risks and uncertainties detailed from time to time in our Company's Securities and Exchange Commission filings.

The foregoing list of important factors is not exclusive.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2002.

Item 4. Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's Securities Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, as ours are designed to do, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As of June 30, 2003, an evaluation was performed under the supervision and with the participation of our Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level referred to in the preceding paragraph.

No change in our Company's internal control over financial reporting occurred during the second quarter of 2003 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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Part II. Other Information

Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits:

- 3 By-Laws of The Coca-Cola Company, as amended and restated through January 30, 2003.
- 10.1 Amendment Number One to the Executive Medical Plan of The Coca-Cola Company, dated April 15, 2003.
- 10.2 Letter Agreement, dated June 19, 2003, between The Coca-Cola Company and Daniel Palumbo.
- Computation of Ratios of Earnings to Fixed Charges.
- 31.1 Rule 13a-14(a)/15d-14(a) Certification, executed by Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company.
- 31.2 Rule 13a-14(a)/15d-14(a) Certification, executed by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company.
- 32 Certifications required by Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350), executed by Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company and by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company.

(b) Reports on Form 8-K:

(1) During the six months ended June 30, 2003, the Company filed a report on Form 8-K on February 13, 2003.

Item 7(c). Exhibits. Item 9. Regulation FD Disclosure. Press release of the Company reporting financial results for the fourth quarter of 2002 and for the year 2002.

(2) During the six months ended June 30, 2003, the Company filed a report on Form 8-K on March 26, 2003.

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Part II. Other Information (Continued)

Item 9. Regulation FD Disclosure. Certifications required pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(3) During the six months ended June 30, 2003, the Company filed a report on Form 8-K on April 16, 2003.

Item 7(c) Exhibits. Item 9. Regulation FD Disclosure. (A) Press release of the Company reporting financial results for the first quarter of 2003. (B) Supplemental information prepared for use in connection with the financial results for the first quarter of 2003.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THE COCA-COLA COMPANY (REGISTRANT)

Date: August 13, 2003 By: /s/ Connie D. McDaniel

Connie D. McDaniel Vice President and Controller (On behalf of the Registrant and as Chief Accounting Officer)

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EXHIBIT INDEX

Exhibit Number and Description

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BY-LAWS
OF
THE COCA-COLA COMPANY

AS AMENDED AND RESTATED THROUGH JANUARY 30, 2003

ARTICLE I

SHAREHOLDERS:

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Section 1. PLACE, DATE AND TIME OF HOLDING ANNUAL MEETINGS. Annual meetings of shareholders shall be held at such place, date and time as shall be designated from time to time by the Board of Directors. In the absence of a resolution adopted by the Board of Directors establishing such place, date and time, the annual meeting shall be held at 1209 Orange Street, Wilmington, Delaware, on the third Wednesday in April of each year at 9:00 A.M. (local time).

Section 2. VOTING. Each outstanding share of common stock of the Company is entitled to one vote on each matter submitted to a vote. Directors shall be elected by plurality votes cast in the election for such directors. All other action shall be authorized by a majority of the votes cast unless a greater vote is required by the laws of Delaware. A shareholder may vote in person or by proxy authorized by an instrument in writing or by a transmission permitted by law filed in accordance with the procedures established for the meeting. Any copy, facsimile telecommunication or other reliable reproduction of the writing or transmission created pursuant to this section may be substituted or used in lieu of the original writing or the transmission that could be used, provided that such copy, facsimile telecommunication or other reproduction shall be a complete reproduction of the entire original writing or transmission.

Section 3. QUORUM. The holders of a majority of the issued and outstanding shares of the common stock of the Company, present in person or represented by proxy, shall constitute a quorum at all meetings of shareholders.

Section 4. ADJOURNMENT OF MEETINGS. In the absence of a quorum or for any other reason, the chairman of the meeting may adjourn the meeting from time to time. If the adjournment is not for more than thirty days, the adjourned meeting may be held without notice other than an announcement at the meeting. If the adjournment is for more than thirty days, or if a new record date is fixed for the adjourned meeting, a notice of the adjourned meeting shall be given to each shareholder of record entitled to vote at such meeting. At any such adjourned meeting at which a quorum is present, any business may be transacted which might have been transacted at the meeting originally called.

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Section 5. SPECIAL MEETINGS. Special meetings of the shareholders for any purpose or purposes may be called by the Board of Directors, the Chairman of the Board of Directors or the President. Special meetings shall be held at the place, date and time fixed by the Secretary.

Section 6. NOTICE OF SHAREHOLDERS MEETING. Written notice, stating the place, date, hour and purpose of the annual or special meeting shall be given by the Secretary not less than ten nor more than sixty days before the date of the meeting to each shareholder entitled to vote at such meeting.

Section 7. ORGANIZATION. The Chairman of the Board of Directors shall preside at all meetings of shareholders. In the absence of, or in case of a vacancy in the office of, the Chairman of the Board of Directors, the President, or in his absence or in the event that the Board of Directors has not selected a President, any Senior Executive Vice President, Executive Vice President, Senior Vice President or Vice President in order of seniority as specified in this sentence, and, within each classification of office in order of seniority in time in that office, shall preside. The Secretary of the Company shall act as secretary at all meetings of the shareholders and in the Secretary's absence, the chairman of the meeting may appoint a secretary.

The Board of Directors of the Company shall be entitled to make such rules or regulations for the conduct of meetings of shareholders as it shall deem necessary, appropriate or convenient. Subject to such rules and regulations of the Board of Directors, if any, the chairman of the meeting shall have the right and the authority to prescribe such rules, regulations and procedures and to do all such acts as, in the judgment of such chairman, are necessary, appropriate or convenient for the proper conduct of the meeting, including, without limitation, establishing (i) an agenda or order of business for the meeting, (ii) rules and procedures for maintaining order at the meeting and the safety of

those present, (iii) limitations on participation in such meetings to shareholders of record of the Company and their duly authorized and constituted proxies, and such other persons as the chairman of the meeting shall permit, (iv) restrictions on entries to the meeting after the time affixed for the commencement thereof, (v) limitations on the time allotted to the questions or comments by participants and (vi) regulation of the opening and closing of the polls for balloting and matters which are to be voted on by ballot. Unless and to the extent determined by the Board of Directors or the chairman of the meeting, meetings of shareholders shall not be required to be held in accordance with rules of parliamentary procedure.

Section 8. INSPECTORS OF ELECTION. All votes by ballot at any meeting of shareholders shall be conducted by such number of inspectors of election as are appointed for that purpose by either the Board of Directors or by the chairman of the meeting. The inspectors of election shall decide upon the qualifications of voters, count the votes and declare the results.

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Section 9. RECORD DATE. The Board of Directors, in order to determine the shareholders entitled to notice of or to vote at any meeting of shareholders or any adjournment thereof, or entitled to express consent to corporate action in writing without a meeting, or entitled to receive payment of any dividend or other distribution or allotment of any rights or entitled to exercise any rights in respect of any change, conversion or exchange of stock or for the purpose of any other lawful action, shall fix in advance a record date which shall not be more than sixty nor less than ten days before the date of such meeting, nor more than sixty days prior to any other action and in such case only such shareholders as shall be shareholders of record on the date so fixed, shall be entitled to such notice of or to vote at such meeting or any adjournment thereof, or entitled to express consent to such corporate action in writing without a meeting, or be entitled to receive payment of any such dividend or other distribution or allotment of any rights or be entitled to exercise any such rights in respect of stock or to take any such other lawful action, as the case may be, notwithstanding any transfer of any stock on the books of the Company after any such record date fixed as aforesaid.

Section 10. NOTICE OF SHAREHOLDER PROPOSALS. At any annual or special meeting of shareholders, only such business shall be conducted as shall have been properly brought before the meeting. To be properly brought before an annual or special meeting, business must be: (A) specified in the notice of meeting (or any supplement thereto) given by or at the direction of the Board of Directors, (B) otherwise properly brought before the meeting by or at the direction of the Board of Directors, or (C) otherwise properly brought before the meeting by a shareholder. In order for business to be properly brought before an annual meeting by a shareholder, the shareholder must have given timely notice thereof in writing to the Secretary of the Company and such proposal must be a proper matter for shareholder action under the General Corporation Law of the State of Delaware. To be timely, a shareholder's notice must be delivered to or mailed and received at the principal executive offices of the Company not later than the close of business on the one hundred twentieth (120th) calendar day prior to the first anniversary of the preceding year's annual meeting; provided, however, that in the event no annual meeting was held in the previous year or the date of the annual meeting has been changed by more than thirty (30) days notice by the shareholder to be timely must be so received not later than the close of business on the later of one hundred twenty (120) calendar days in advance of such annual meeting or ten (10) calendar days following the date on which public announcement of the date of the meeting is first made. A shareholder's notice to the Secretary shall set forth as to each matter the shareholder proposes to bring before the annual meeting: (i) a brief description of the business desired to be brought before the annual meeting and the reasons for conducting such business at the annual meeting, (ii) the name and address, as they appear on the Company's books, of the shareholder proposing such business, (iii) the class and number of shares of the Company which are beneficially owned by the shareholder, (iv) any material interest of the shareholder in such business, and (v) any other information that is required to be provided by the shareholder pursuant to Regulation 14A under the Securities Exchange Act of 1934, as

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amended (the "1934 Act"), in his capacity as a proponent to a shareholder proposal. Notwithstanding the foregoing, in order to include information with respect to a shareholder proposal in the proxy statement and form of proxy for a shareholders' meeting, shareholders must provide notice as required by the regulations promulgated under the 1934 Act. Notwithstanding anything in these By-Laws to the contrary, no business shall be conducted at any annual meeting except in accordance with the procedures set forth in this Section 10. The chairman of the meeting shall, if the facts warrant, determine and declare at the meeting that business was not properly brought before the meeting and in accordance with the provisions of this Section 10, and, if he should so determine, he shall so declare at the meeting that any such business not properly brought before the meeting shall not be transacted.

accordance with the procedures set forth in this Section 11 shall be eliqible for election as directors. Nominations of persons for election to the Board of Directors of the Company may be made (i) at an annual or special meeting of shareholders by or at the direction of the Board of Directors or (ii) at an annual meeting by any shareholder of the Company entitled to vote in the election of directors at the meeting who complies with the notice procedures set forth in this Section 11. Such nominations, other than those made by or at the direction of the Board of Directors, shall be made pursuant to timely notice in writing to the Secretary of the Company in accordance with the provisions of Section 10. Such shareholder's notice shall set forth (i) as to each person, if any, whom the shareholder proposes to nominate for election or re-election as a director: (A) the name, age, business address and residence address of such person, (B) the principal occupation or employment of such person, (C) the class and number of shares of the Company which are beneficially owned by such person, (D) a description of all arrangements or understandings between the shareholder and each nominee or any other person or persons (naming such person or persons) pursuant to which the nominations are to be made by the shareholder, and (E) any other information relating to such person that is required to be disclosed in solicitations of proxies for elections of directors, or is otherwise required, in each case pursuant to Regulation 14A under the 1934 Act (including, without limitation, such person's written consent to being named in the proxy statement, if any, as a nominee and to serving as a director if elected); and (ii) as to such shareholder giving notice, the information required to be provided pursuant to Section 10. At the request of the Board of Directors, any person nominated by a shareholder for election as a director shall furnish to the Secretary of the Company that information required to be set forth in the shareholder's notice of nomination which pertains to the nominee. No person shall be eligible for election as a director of the Company unless nominated in accordance with the procedures set forth in this Section 11. The chairman of the meeting shall, if the facts warrant, determine and declare at the meeting that nomination was not made in accordance with the procedures prescribed by these By-Laws, and if he should so determine, he shall so declare at the meeting, and the defective nomination shall be disregarded.

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ARTICLE II

DIRECTORS:

Section 1. NUMBER AND TERM AND CLASSES OF DIRECTORS. The whole Board of Directors shall consist of not less than ten (10) nor more than twenty (20) members, the exact number to be set from time to time by the Board of Directors. No decrease in the number of directors shall shorten the term of any incumbent director. In absence of the Board of Directors setting the number of directors, the number shall be 20. The Board of Directors shall be divided into three classes of as nearly equal size as practicable. The term of office of the members of each class shall expire at the third annual meeting of shareholders following the election of such members, and at each annual meeting of shareholders, directors shall be chosen for a term of three years to succeed those whose terms expire; provided, whenever classes are or, after the next annual meeting of shareholders, will be uneven, the shareholders, for the sole purpose of making the number of members in such class as equal as practicable, may elect one or more members of such class for less than 3 years.

Section 2. REGULAR MEETINGS. Regular meetings of the Board of Directors shall be held at such times as the Board of Directors may determine from time to time.

Section 3. SPECIAL MEETINGS. Special meetings of the Board of Directors may be called by the Chairman of the Board of Directors, the Secretary or by a majority of the directors by written request to the Secretary.

Section 4. NOTICE OF MEETINGS. The Secretary shall give notice of all meetings of the Board of Directors by mailing the notice at least three days before each meeting or by telegraphing or telephoning the directors not later than one day before the meeting. The notice shall state the time, date and place of the meeting, which shall be determined by the Chairman of the Board of Directors, or, in absence of the Chairman, by the Secretary of the Company, unless otherwise determined by the Board of Directors.

Section 5. QUORUM AND VOTING. A majority of the directors holding office shall constitute a quorum for the transaction of business. Except as otherwise specifically required by Delaware law or by the Certificate of Incorporation of the Company or by these By-Laws, any action required to be taken shall be authorized by a majority of the directors present at any meeting at which a quorum is present.

Section 6. GENERAL POWERS OF DIRECTORS. The business and affairs of the Company shall be managed under the direction of the Board of Directors.

Section 7. CHAIRMAN. At all meetings of the Board of Directors, the Chairman of the Board of Directors shall preside and in the absence of, or in

the case of a vacancy in

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the office of, the Chairman of the Board of Directors, a chairman selected by the Chairman of the Board of Directors or, if he fails to do so, by the directors, shall preside.

Section 8. COMPENSATION OF DIRECTORS. Directors and members of any committee of the Board of Directors shall be entitled to such reasonable compensation and fees for their services as shall be fixed from time to time by resolution of the Board of Directors and shall also be entitled to reimbursement for any reasonable expenses incurred in attending meetings of the Board of Directors and any committee thereof, except that a Director who is an officer or employee of the Company shall receive no compensation or fees for serving as a Director or a committee member.

Section 9. QUALIFICATION OF DIRECTORS. Each person who shall attain the age of 74 shall not thereafter be eligible for nomination or renomination as a member of the Board of Directors.

Any director who was elected or reelected because he or she was an officer of the Company at the time of that election or the most recent reelection shall resign as a member of the Board of Directors simultaneously when he or she ceases to be an officer of the Company.

ARTICLE III

COMMITTEES OF THE BOARD OF DIRECTORS:

Section 1. COMMITTEES OF THE BOARD OF DIRECTORS. The Board of Directors shall designate an Audit Committee, a Compensation Committee and a Committee on Directors and Corporate Governance, and whatever other committees the Board of Directors deems advisable, each of which shall have and may exercise the powers and authority of the Board of Directors to the extent provided in the charters of each committee adopted by the Board of Directors in one or more resolutions.

The Chairman of the Board shall have the power and authority of a committee of the Board of Directors for purposes of taking any action which the Chairman of the Board is authorized to take under the provisions of this Article.

Section 2. ELECTION OF COMMITTEE MEMBERS. The members of each committee shall be elected by the Board of Directors and shall serve until the first meeting of the Board of Directors after the annual meeting of shareholders and until their successors are elected and qualified or until the members' earlier resignation or removal. The Board of Directors may designate the Chairman and Vice Chairman of each committee. Vacancies may be filled by the Board of Directors at any meeting.

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The Chairman of the Board may designate one or more directors to serve as an alternate member or members at any committee meeting to replace any absent or disqualified member, such alternate or alternates to serve for that committee meeting only, and the Chairman of the Board may designate a committee member as acting chairman of that committee, in the absence of the elected committee chairman, to serve for that committee meeting only.

Section 3. PROCEDURE/QUORUM/NOTICE. The Committee Chairman, Vice Chairman or a majority of any committee may call a meeting of that committee. A quorum of any committee shall consist of a majority of its members unless otherwise provided by resolution of the Board of Directors. The majority vote of a quorum shall be required for the transaction of business. The secretary of the committee or the chairman of the committee shall give notice of all meetings of the committee by mailing the notice to the members of the committee at least three days before each meeting or by telegraphing or telephoning the members not later than one day before the meeting. The notice shall state the time, date and place of the meeting. Each committee shall fix its other rules of procedure.

ARTICLE IV

NOTICE AND WAIVER OF NOTICE:

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Section 1. NOTICE. Any notice required to be given to shareholders or directors under these By-Laws, the Certificate of Incorporation or by law may be given by mailing the same, addressed to the person entitled thereto, at such person's last known post office address and such notice shall be deemed to be given at the time of such mailing.

Section 2. WAIVER OF NOTICE. Whenever any notice is required to be given under these By-Laws, the Certificate of Incorporation or by law, a waiver thereof, signed by the person entitled to notice, whether before or after the

time stated therein, shall be deemed equivalent to notice. Attendance of a person at a meeting shall constitute a waiver of notice of such meeting, except when the person attends a meeting for the express purpose of objecting, at the beginning of the meeting, to the transaction of any business because the meeting is not lawfully called or convened. Neither the business to be transacted at, nor the purpose of any regular or special meeting of the shareholders, directors or a committee of directors need be specified in any written waiver of notice.

ARTICLE V

OFFICERS:

Section 1. OFFICERS OF THE COMPANY. The officers of the Company shall be selected by the Board of Directors and shall be a Chairman of the Board of Directors, one or more Vice Presidents, a Secretary and a Treasurer. The Board of Directors may elect a

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Vice Chairman, President and a Controller and one or more of the following: Senior Executive Vice President, Executive Vice President, Senior Vice President, Assistant Vice President, Assistant Secretary, Associate Treasurer, Assistant Treasurer, Associate Controller and Assistant Controller. Two or more offices may be held by the same person.

The Company may have a General Counsel who shall be appointed by the Board of Directors and shall have general supervision of all matters of a legal nature concerning the Company, unless the Board of Directors has also appointed a General Tax Counsel, in which event the General Tax Counsel shall have general supervision of all tax matters of a legal nature concerning the Company.

The Company may have a Chief Financial Officer who shall be appointed by the Board of Directors and shall have general supervision over the financial affairs of the Company. The Company may also have a Chief of Internal Audits who shall be appointed by the Board of Directors.

Section 2. ELECTION OF OFFICERS. At the first meeting of the Board of Directors after each annual meeting of shareholders, the Board of Directors shall elect the officers. From time to time the Board of Directors may elect other officers.

Section 3. TENURE OF OFFICE; REMOVAL. Each officer shall hold office until the first meeting of the Board of Directors after the annual meeting of shareholders following the officer's election and until the officer's successor is elected and qualified or until the officer's earlier resignation or removal. Each officer shall be subject to removal at any time, with or without cause, by the affirmative vote of a majority of the entire Board of Directors.

Section 4. CHAIRMAN OF THE BOARD OF DIRECTORS. The Chairman of the Board of Directors shall be the Chief Executive Officer of the Company and subject to the overall direction and supervision of the Board of Directors and Committees thereof shall be in general charge of the affairs of the Company; and shall consult and advise with the Board of Directors and committees thereof on the business and the affairs of the Company. The Chairman of the Board of Directors shall have the power to make and execute contracts on behalf of the Company and to delegate such power to others.

Section 5. PRESIDENT. The Board of Directors may select a President who shall have such powers and perform such duties as may be assigned by the Board of Directors or by the Chairman of the Board of Directors. In the absence or disability of the President his or her duties shall be performed by such Vice Presidents as the Chairman of the Board of Directors or the Board of Directors may designate. The President shall also have the power to make and execute contracts on the Company's behalf and to delegate such power to others.

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Section 6. VICE PRESIDENTS. Each Senior Executive Vice President, Executive Vice President, Senior Vice President and Vice President shall have such powers and perform such duties as may be assigned to the Officer by the Board of Directors or by the Chairman of the Board of Directors or the President.

Section 7. SECRETARY. The Secretary shall keep minutes of all meetings of the shareholders and of the Board of Directors, and shall keep, or cause to be kept, minutes of all meetings of Committees of the Board of Directors, except where such responsibility is otherwise fixed by the Board of Directors. The Secretary shall issue all notices for meetings of the shareholders and Board of Directors and shall have charge of and keep the seal of the Company and shall affix the seal attested by the Secretary's signature to such instruments as may properly require same. The Secretary shall cause to be kept such books and records as the Board of Directors, the Chairman of the Board of Directors or the

President may require; and shall cause to be prepared, recorded, transferred, issued, sealed and cancelled certificates of stock as required by the transactions of the Company and its shareholders. The Secretary shall attend to such correspondence and such other duties as may be incident to the office of the Secretary or assigned by the Board of Directors, the Chairman of the Board of Directors, or the President.

In the absence of the Secretary, an Assistant Secretary is authorized to assume the duties herein imposed upon the Secretary.

Section 8. TREASURER. The Treasurer shall perform all duties and acts incident to the position of Treasurer, shall have custody of the Company funds and securities, and shall deposit all money and other valuable effects in the name and to the credit of the Company in such depositories as may be designated by the Board of Directors. The Treasurer shall disburse the funds of the Company as may be authorized, taking proper vouchers for such disbursements, and shall render to the Board of Directors, whenever required, an account of all the transactions of the Treasurer and of the financial condition of the Company. The Treasurer shall vote all of the stock owned by the Company in any corporation and may delegate this power to others. The Treasurer shall perform such other duties as may be assigned to the Treasurer and shall report to the Chief Financial Officer or, in the absence of the Chief Financial Officer, to the Chairman of the Board of Directors.

In the absence of the Treasurer, an Assistant Treasurer is authorized to assume the duties herein imposed upon the Treasurer.

Section 9. CONTROLLER. The Board of Directors may select a Controller who shall keep or cause to be kept in the books of the Company provided for that purpose a true account of all transactions and of the assets and liabilities of the Company. The Controller shall prepare and submit to the Chief Financial Officer or, in the absence of the Chief Financial Officer to the Chairman of the Board of Directors, such financial statements and schedules as may be required to keep the Chief Financial Officer and the

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Chairman of the Board of Directors currently informed of the operations and financial condition of the Company, and perform such other duties as may be assigned by the Chief Financial Officer or the Chairman of the Board.

In the absence of the Controller, an Assistant Controller is authorized to assume the duties herein imposed upon the Controller.

Section 10. CHIEF OF INTERNAL AUDITS. The Board of Directors may select a Chief of Internal Audits, who shall cause to be performed, and have general supervision over, auditing activities of the financial transactions of the Company, including the coordination of such auditing activities with the independent accountants of the Company and who shall perform such other duties as may be assigned to him from time to time. The Chief of Internal Audits shall report to the Chief Financial Officer or, in the absence of the Chief Financial Officer, to the Chairman of the Board of Directors. From time to time at the request of the Audit Committee, the Chief of Internal Audits shall inform that Committee of the auditing activities of the Company.

Section 11. ASSISTANT VICE PRESIDENTS. The Company may have assistant vice presidents who shall be appointed by a committee whose membership shall include one or more executive officers of the Company (the "Committee"). Each such assistant vice president shall have such powers and shall perform such duties as may be assigned from time to time by the Committee, the Chairman of the Board of Directors, the President or any Vice President, and which are not inconsistent with the powers and duties granted and assigned by these By-Laws or the Board of Directors. Assistant vice presidents appointed by the Committee shall be subject to removal at any time, with or without cause, by the Committee. Annually the Committee shall report to the Board of Directors who it has appointed to serve as assistant vice presidents and their respective responsibilities.

ARTICLE VI

RESIGNATIONS: FILLING OF VACANCIES:

RESIGNATIONS: FIREING OF VACANCIES.

Section 1. RESIGNATIONS. Any director, member of a committee, or officer may resign at any time. Such resignation shall be made in writing and shall take effect at the time specified therein, and, if no time be specified, at the time of its receipt by the Chairman of the Board of Directors or the Secretary. The acceptance of a resignation shall not be necessary to make it effective.

Section 2. FILLING OF VACANCIES. If the office of any director becomes vacant, the directors in office, although less than a quorum, or, if the number of directors is increased, the directors in office, may elect any qualified person to fill such vacancy. In the case of a vacancy in the office of a director caused by an increase in the number of directors, the person so elected

shall hold office until the next annual meeting of shareholders, or until his successor shall be elected and qualified. In the case of a

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vacancy in the office of a director resulting otherwise than from an increase in the number of directors, the person so elected to fill such vacancy shall hold office for the unexpired term of the director whose office became vacant. If the office of any officer becomes vacant, the Chairman of the Board of Directors may appoint any qualified person to fill such vacancy temporarily until the Board of Directors elects any qualified person for the unexpired portion of the term. Such person shall hold office for the unexpired term and until the officer's successor shall be duly elected and qualified or until the officer's earlier resignation or removal.

ARTICLE VII

INDEMNIFICATION:

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Section 1. INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS. The Company shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative (other than an action by or in the right of the Company) by reason of the fact that he is or was a director, officer, employee, or agent of the Company, or is or was serving at the request of the Company as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding if he acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interest of the Company, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he reasonably believed to be in or not opposed to the best interest of the Company, and with respect to any criminal action or proceeding, had reasonable cause to believe that his conduct was unlawful.

The Company shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action or suit by or in the right of the Company to procure a judgment in its favor by reason of the fact that he is or was a director, officer, employee or agent of the Company, or is or was serving at the request of the Company, as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against expenses (including attorneys' fees) actually and reasonably incurred by him in connection with the defense or settlement of such action or suit if he acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interests of the Company and except that no indemnification shall be made in respect of any claim, issue or matter as to which such person shall have been adjudged to be liable to the Company unless and only to the extent

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that the Court of Chancery or the court in which such action or suit was brought shall determine upon application that, despite the adjudication of liability but in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses which the Court of Chancery or such other court shall deem proper.

Section 2. EXPENSES. To the extent that a director, officer, employee or agent of the Company has been successful on the merits or otherwise, in whole or in part, in defense of any action, suit or proceeding referred to in Section 1 or in defense of any claim, issue or matter therein, he shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by him in connection therewith. The entitlement to expenses under this Section 2 shall include any expenses incurred by a director, officer, employee or agent of the Company in connection with any action, suit or proceeding brought by such director, officer, employee or agent to enforce a right to indemnification or payment of expenses under this Article. If successful in whole or in part in any such action, suit or proceeding, or in any action, suit or proceeding brought by the Company to recover a payment of expenses pursuant to the terms of an undertaking provided in accordance with Section 4, the director, officer, employee or agent also shall be entitled to be paid the expense of prosecuting or defending such action, suit or proceeding.

Section 3. PROCEDURE FOR RECEIVING INDEMNIFICATION. To receive indemnification under this By-Law, a director, officer, employee or agent of the Company shall submit to the Company a written request, including therein or

therewith such documentation and information as is reasonably available to him and reasonably necessary to determine his entitlement to indemnification. Upon receipt by the Company of a written request for indemnification, a determination, if required by applicable law, with respect to a claimant's request shall be made: (1) by the Board of Directors by a majority vote of a quorum consisting of directors who were not parties to such action, suit or proceeding, even though less than a quorum; or (2) by a committee of such directors designated by majority vote of such directors, even though less than a quorum; or (3) if there are no such directors, or if such directors so direct, by independent legal counsel in a written opinion; or (4) by the shareholders. The determination of a claimant's entitlement to indemnification shall be made within a reasonable time, and in any event within no more than 60 days, after receipt by the Company of a written request for indemnification together with the supporting documentation required by this Section. The burden of establishing that a claimant is not entitled to be indemnified under this Article or otherwise shall be on the Company.

Section 4. PAYMENT OF EXPENSES. Expenses incurred in defending a civil or criminal action, suit or proceeding shall be paid by the Company in advance of the final disposition of such action, suit or proceeding within 30 days after receipt by the Company of a statement requesting payment of such expenses. Such statement shall evidence the expenses incurred by the claimant and shall include an undertaking by or on behalf of the claimant to repay such expenses unless it shall ultimately be determined,

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by final judicial decision from which there is no further right to appeal, that he is not entitled to be indemnified by the Company as authorized by this Article. The burden of establishing that a claimant is not entitled to payment of expenses under this Article or otherwise shall be on the Company. Any such payment shall not be deemed to be a loan or extension or arrangement of credit by or on behalf of the Company.

Section 5. PROVISIONS NON-EXCLUSIVE; SURVIVAL OF RIGHTS. The indemnification and payment of expenses provided by or granted pursuant to this Article shall not be deemed exclusive of any other rights to which those indemnified or those who receive payment of expenses may be entitled under any By-Law, agreement, vote of shareholders or disinterested directors or otherwise, both as to action in an official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, employee or agent and shall inure to the benefit of the heirs, executors and administrators of such a person.

Section 6. INSURANCE. The Company shall have power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee or agent of the Company, or is or was serving at the request of the Company as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against any liability asserted against him and incurred by him in any such capacity, or arising out of his status as such, whether or not the Company would have the power to indemnify him against such liability under the provisions of this Article.

Section 7. AUTHORITY TO ENTER INTO INDEMNIFICATION AGREEMENTS. The Company shall have the power to enter into contracts with any director, officer, employee or agent of the Company in furtherance of the provisions of this Article to provide for the payment of such amounts as may be appropriate, in the discretion of the Board of Directors, to effect indemnification and payment of expenses as provided in this Article.

Section 8. EFFECT OF AMENDMENT. Any amendment, repeal or modification of this Article shall not adversely affect any right or protection existing at the time of such amendment, repeal or modification in respect of any act or omission occurring prior to such amendment, repeal or modification.

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Section 9. NO DUPLICATION OF PAYMENTS. The Company's obligation, if any, to indemnify or pay expenses to any person under this Article shall be reduced to the extent such person has otherwise received payment (under any insurance policy, indemnity clause, bylaw, agreement, vote or otherwise).

ARTICLE VIII

CAPITAL STOCK:

Section 1. FORM AND EXECUTION OF CERTIFICATES. The certificates of shares of the capital stock of the Company shall be in such form as shall be approved by the Board of Directors. The certificates shall be signed by the Chairman of

the Board of Directors or the President, or a Vice President, and by the Secretary or an Assistant Secretary or the Treasurer or an Assistant Treasurer. Each certificate of stock shall certify the number of shares owned by the shareholder in the Company.

A facsimile of the seal of the Company may be used in connection with the certificates of stock of the Company, and facsimile signatures of the officers named in this Section may be used in connection with said certificates. In the event any officer whose facsimile signature has been placed upon a certificate shall cease to be such officer before the certificate is issued, the certificate may be issued with the same effect as if such person was an officer at the date of issue.

Section 2. RECORD OWNERSHIPS. All certificates shall be numbered appropriately and the names of the owners, the number of shares and the date of issue shall be entered in the books of the Company. The Company shall be entitled to treat the holder of record of any share of stock as the holder in fact thereof and accordingly shall not be bound to recognize any equitable or other claim to or interest in any share on the part of any other person, whether or not it shall have express or other notice thereof, except as required by the laws of Delaware.

Section 3. TRANSFER OF SHARES. Upon surrender to the Company or to a transfer agent of the Company of a certificate for shares duly endorsed or accompanied by proper evidence of succession, assignment, or authority to transfer, it shall be the duty of the Company, if it is satisfied that all provisions of law regarding transfers of shares have been duly complied with, to issue a new certificate to the person entitled thereto, cancel the old certificate and record the transaction upon its books.

Section 4. LOST, STOLEN OR DESTROYED STOCK CERTIFICATES. Any person claiming a stock certificate in lieu of one lost, stolen or destroyed shall give the Company an affidavit as to such person's ownership of the certificate and of the facts which go to prove that it was lost, stolen or destroyed. The person shall also, if required by the Board of Directors, give the Company a bond, sufficient to indemnify the Company against any claims that may be made against it on account of the alleged loss, theft or destruction of

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any such certificate or the issuance of such new certificate. Any Vice President or the Secretary or any Assistant Secretary of the Company is authorized to issue such duplicate certificates or to authorize any of the transfer agents and registrars to issue and register such duplicate certificates.

Section 5. REGULATIONS. The Board of Directors from time to time may make such rules and regulations as it may deem expedient concerning the issue, transfer and registration of shares.

Section 6. TRANSFER AGENT AND REGISTRAR. The Board of Directors may appoint such transfer agents and registrars of transfers as may be deemed necessary, and may require all stock certificates to bear the signature of either or both.

ARTICLE IX

SEAL:

Section 1. SEAL. The Board of Directors shall provide a suitable seal containing the name of the Company, the year of its creation, and the words, "CORPORATE SEAL, DELAWARE," or other appropriate words. The Secretary shall have custody of the seal.

ARTICLE X

FISCAL YEAR:

Section 1. FISCAL YEAR. The fiscal year of the Company shall be the calendar vear.

ARTICLE XI

AMENDMENTS:

Section 1. DIRECTORS MAY AMEND BY-LAWS. The Board of Directors shall have the power to make, amend and repeal the By-Laws of the Company at any regular or special meeting of the Board of Directors.

Section 2. BY-LAWS SUBJECT TO AMENDMENT BY SHAREHOLDERS. All By-Laws shall be subject to amendment, alteration, or repeal by the shareholders entitled to vote at any annual meeting or at any special meeting.

ARTICLE XII

EMERGENCY BY-LAWS:

Section 1. EMERGENCY BY-LAWS. This Article XII shall be operative during any emergency resulting from an attack on the United States or on a locality in which the Company conducts its business or customarily holds meetings of its Board of Directors or

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its stockholders, or during any nuclear or atomic disaster or during the existence of any catastrophe or other similar emergency condition, as a result of which a quorum of the Board of Directors or, if one has been constituted, the Executive Committee thereof cannot be readily convened (an "emergency"), notwithstanding any different or conflicting provision in the preceding Articles of these By-Laws or in the Certificate of Incorporation of the Company. To the extent not inconsistent with the provisions of this Article, the By-Laws provided in the preceding Articles and the provisions of the Certificate of Incorporation of the Company shall remain in effect during such emergency, and upon termination of such emergency, the provisions of this Article XII shall cease to be operative.

Section 2. MEETINGS. During any emergency, a meeting of the Board of Directors, or any committee thereof, may be called by any officer or director of the Company. Notice of the time and place of the meeting shall be given by any available means of communication by the person calling the meeting to such of the directors and/or Designated Officers, as defined in Section 3 hereof, as it may be feasible to reach. Such notice shall be given at such time in advance of the meeting as, in the judgment of the person calling the meeting, circumstances permit.

Section 3. QUORUM. At any meeting of the Board of Directors, or any committee thereof, called in accordance with Section 2 of this Article XII, the presence or participation of two directors, one director and a Designated Officer or two Designated Officers shall constitute a quorum for the transaction of business.

The Board of Directors or the committees thereof, as the case may be, shall, from time to time but in any event prior to such time or times as an emergency may have occurred, designate the officers of the Company in a numbered list (the "Designated Officers") who shall be deemed, in the order in which they appear on such list, directors of the Company for purposes of obtaining a quorum during an emergency, if a quorum of directors cannot otherwise be obtained.

Section 4. BY-LAWS. At any meeting called in accordance with Section 2 of this Article XII, the Board of Directors or the committees thereof, as the case may be, may modify, amend or add to the provisions of this Article XII so as to make any provision that may be practical or necessary for the circumstances of the emergency.

Section 5. LIABILITY. No officer, director or employee of the Company acting in accordance with the provisions of this Article XII shall be liable except for willful misconduct.

Section 6. REPEAL OR CHANGE. The provisions of this Article XII shall be subject to repeal or change by further action of the Board of Directors or by action of the shareholders, but no such repeal or change shall modify the provisions of Section 5 of this Article XII with regard to action taken prior to the time of such repeal or change.

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AMENDMENT NUMBER ONE TO THE EXECUTIVE MEDICAL PLAN OF THE COCA-COLA COMPANY

THIS AMENDMENT to the Executive Medical Plan of The Coca-Cola Company (the "Plan") is adopted by the Plan Administrator.

WITNESSETH:

WHEREAS, Section 10 of the Plan provides that the Plan Administrator may amend the Plan at any time; and

WHEREAS, the Plan Administrator wishes to amend the Plan to address the use and disclosure of protected health information.

NOW, THEREFORE, the Plan Administrator hereby amends the Plan as follows:

Effective April 14, 2003, the following new Section 12 shall be added:

- 12. PROTECTED HEALTH INFORMATION
- 12.1 USE AND DISCLOSURE OF PROTECTED HEALTH INFORMATION.

The Plan will use and disclose protected health information (PHI) for purposes related to the treatment through, payment for, and operation of health care functions. The Plan will disclose PHI to the Company only after receipt of proper confirmation from the Company that the Plan document has been amended to incorporate the following provisions and/or conditions relating to the use and disclosure of PHI.

- (a) Payment for health care functions includes those activities undertaken by or performed on behalf of the Plan to obtain premiums or to determine or fulfill its responsibility for coverage and provision of benefits under the Plan with respect to an individual to whom health care services are provided. Activities that constitute payment activities include, but are not limited to, the following activities:
- Determination of eligibility or coverage (including the determination of cost sharing amounts);
- 2. Coordination of benefits;
- 3. Adjudication or subrogation of health benefit claims;
- Risk adjusting amounts due based upon enrollee health status and demographic characteristics;
- Billing, claims management, collection activities, obtaining payment under a contract for reinsurance (including stop-loss insurance and excess of loss insurance), and related health care data processing;
- Review of health care services with respect to medical necessity, coverage under a health plan, appropriateness of care, or justification of charges;
- Utilization review activities, including precertification and preauthorization of services, concurrent and retrospective review of services; and
- 8. Disclosure to consumer reporting agencies of any of the following health information relating to collection of premiums or reimbursement:
 - (i) Name and address;
 - (ii) Date of birth;
 - (iii) Social Security Number;
 - (iv) Payment history;
 - (v) Account number; and
 - (vi) Name and address of the health care provider and/or health plan.
- (b) Health Care Operations include, but are not limited to, the following activities:
- Conducting quality assessment and improvement activities, including outcomes evaluation and development of clinical guidelines (provided that the obtainment of generalizable knowledge is not the primary purpose of any studies resulting from such activities);
- Population-based activities relating to the improving health or reducing health care costs, protocol development, case management and care coordination, and contacting of health care providers and patients with information about treatment alternatives (and related functions that do not include treatment);
- 3. Reviewing the competence or qualifications of health care professionals, evaluating practitioner and provider performance, health plan performance, conducting training programs for students, trainees, or practitioners in areas of health care, and training of non-health care professionals;

- 4. Accreditation, certification, licensing, or credentialing activities;
- 5. Underwriting, premium rating, and other activities relating to the creation, renewal or replacement of a contract of health insurance or health benefits, and ceding, securing, or placing a contract for reinsurance of risk relating to claims for health care (including stop-loss insurance and excess of loss insurance);
- Conducting or arranging for medical review, legal services, and auditing functions (including fraud and abuse detection and compliance programs);
- 7. Business planning and development, such as conducting cost-management and planning-related analyses related to managing and operating the Plan, including formulary development and administration, development or improvement of methods of payment or coverage policies;
- 8. Business management and general administrative activities of the Plan, including (but not limited to):
 - Management activities relating to implementation of and compliance with the requirements of HIPAA's administrative simplification regulations;
 - (ii) Customer service, including the provision of data analyses for policy holders or other customers (provided that protected health information is not disclosed to such policy holder or customer);
 - (iii) Resolution of internal grievances;
 - (iv) Due diligence in connection with the sale or transfer of assets to a potential successor in interest (if the potential successor in interest is a covered entity under HIPAA or will become a covered entity following the sale or transfer); and
 - (v) Creating de-identified health information, fundraising for the benefit of the covered entity, and marketing for which an individual authorization is not required.
- 12.2 USE AND DISCLOSURE OF PHI AS REQUIRED BY LAW OR AS PERMITTED BY AUTHORIZATION OF THE PARTICIPANT OR BENEFICIARY. With authorization, the Plan will disclose PHI to the other plans sponsored by the Company for purposes related to administration of these plans.
- 12.3 CONDITIONS RELATING TO THE USE AND DISCLOSURE OF PHI BY THE COMPANY THE COMPANY AGREE TO THE FOLLOWING CONDITIONS RELATING TO THE USE AND DISCLOSURE OF PHI:
 - (a) The Company will not use or further disclose PHI other than as permitted or required by the Plan document or required by law;
 - (b) The Company will ensure that any agents, including subcontractors, to whom it provides PHI received from the Plan agree to the same restrictions and conditions that apply to the Company with respect to such PHI;
 - (c) The Company will not use or disclose PHI for employment-related actions or decisions or in connection with any other benefit or employee benefit plan of the Company (unless authorized to do so by the individual);
 - (d) The Company will report to the Plan any use or disclosure of PHI that is inconsistent with the uses or disclosures provided for in the Plan document of which the Company becomes aware;
 - (e) The Company will make PHI available to the individual in accordance with the access requirements of HIPAA;
 - (f) The Company will make PHI available to the individual for amendment and incorporate any amendments to PHI in accordance the amendment requirements of HIPAA;
 - (g) The Company will make available such information as is required to provide an accounting of disclosures in accordance with the requirements of HIPAA;
 - (h) The Company will make its internal practices, books, and records relating to the use and disclosure of PHI received from the Plan available to the Secretary of Health and Human Services for purposes of determining compliance by the Plan with the requirements of HIPAA;
 - (i) The Company will, if feasible, return or destroy all PHI received from the Plan that the Company still maintains in any form and retain no copies of such PHI when no longer needed for the purpose for which the disclosure was made. Where such return or destruction is not feasible, the Company will limit further uses or disclosures to those purposes that make the return or destruction of the PHI infeasible.
- 12.4 ESTABLISHMENT AND MAINTENANCE OF ADEQUATE SEPARATION BETWEEN THE COMPANY. In accordance with the requirements of HIPAA, only the following employees/classes of employees will be given access to PHI to be disclosed:

The persons described above will only have access to and use PHI for purposes of Plan administration functions that the Company performs for the Plan.

12.5 NONCOMPLIANCE BY PLAN ADMINISTRATIVE PERSONNEL: In the event that the employee/ class of employees described in subsection 12.4 above fail to comply with the terms of the Plan document, the Company shall provide an effective mechanism for the resolution of any such noncompliance issues, to include disciplinary measures.

IN WITNESS WHEREOF, the Plan Administrator has adopted this Amendment on the date shown below, but effective as of the dates indicated above.

Plan Administrator

By: /s/ Barbara S. Gilbreath

Date 4/15/03

[LETTERHEAD OF THE COCA-COLA COMPANY] Coca-Cola Plaza Atlanta, Georgia

Steven J. Heyer President and Chief Operating Officer Address Reply to P.O. Box 1734 Atlanta, GA 30301

June 9, 2003

Mr. Daniel Palumbo Rochester, NY

Dear Dan:

I am pleased to offer you the position of Chief Marketing Officer at The Coca-Cola Company. The following provides details of the employment offer to you:

- * Your base salary will be \$45,833.33 on a monthly basis, which when annualized is \$550,000.
- * Your principal place of assignment while employed will be at the Company's offices in Atlanta, Georgia. You will be eligible for certain relocation benefits. Your relocation contact is Linda Straw (cell: XXX-XXX-XXXX and office: XXX-XXXX-XXXX), and you can reach out to her at anytime.
- * You will be eligible to participate in the Company's annual incentive program. This important element of your total compensation plan is based on individual performance and the financial performance of the Company. Your incentive target is ninety percent (90%) of your base salary. For 2003, your incentive award will be guaranteed at the 90% level, prorated for the number of months you are participating in the plan. Annual incentives are paid in the first quarter of the year, following the plan year for example, 2003 awards will be paid 1st quarter 2004.
- * You will be recommended for participation in the Company's long-term incentive program for the performance period that begins January 1, 2003. The Compensation Committee of the Board of Directors must approve your participation in this program and is expected to do so at a Board meeting following your employment. Your long-term incentive target under this program will be \$429,000 and the award will be prorated based on the number of months of participation.
- * You will be recommended for a stock option grant on the date of the Company's next program grant. This stock option grant will be based on the standard number of stock options recommended for your salary grade and your individual performance. For your first programmatic stock option award, your recommended grant will be no less than 73,125 stock options.

June 9, 200[3] Page 2

- * Additionally, you will be recommended for a special one-time stock option grant of 64,000 options will be made for you at a meeting of the Compensation Committee of the Company's Board of Directors following your employment. This special one-time stock option award will be recommended to replace the value of unvested stock options that you will be forfeiting by leaving your current employer.
- * To recognize the value of the restricted stock of your current employer that will be forfeited, a recommendation will be made to the Compensation Committee for a special one-time restricted stock award of 14,720 shares with restrictions to lapse upon the third anniversary of award.
- * We are also pleased to offer you a one time hiring bonus of \$200,000, less appropriate withholdings and taxes. This hiring bonus will be contingent upon completing three years employment with the Company. If you voluntarily resign from the Company prior to completing three years of employment you will be required to repay the full amount.
- * Membership and reimbursement of dues and initiation fees associated with one country club, social club or similar club as long as the club use is for ordinary and necessary business purposes. You will be required to track and report any personal use of the Company-paid club membership and dues. Club use that is personal is considered taxable income to the associate.

 * You will be eligible for domestic and international first class business travel in accordance with Company policy.

Additionally, the Company provides a comprehensive benefits program that will be covered in detail with you after you begin employment.

As we discussed, I believe you have a great deal to contribute to The Coca-Cola Company and that you will be a valuable addition to my team and the Company. I feel certain that you will find challenge, satisfaction and opportunity at The Coca-Cola Company. Should you have any questions, please do not hesitate to call

This offer will remain open for your acceptance until June 19, 2003 and anticipates your becoming an employee no later than July 7, 2003. Please signify your acceptance of such employment by signing as indicated below.

Sincerely,

/s/ Steven J. Heyer

Steven J. Heyer

Accepted: /s/ Daniel Palumbo Dani 2 - 1

Daniel Palumbo

Date: 6/19/03

THE COCA-COLA COMPANY AND SUBSIDIARIES

COMPUTATION OF RATIOS OF EARNINGS TO FIXED CHARGES (In millions except ratios)

<TABLE> <CAPTION>

	Six Months Ended June 30, 2003	Year Ended December 31,					
		2002	2001	2000	1999	1998	
<s> EARNINGS:</s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	
Income before income taxes and changes in accounting principles	\$ 2,873	\$ 5,499	\$ 5 , 670	\$ 3 , 399	\$ 3,819	\$ 5,198	
Fixed charges	108	236	327	489	386	320	
Adjustments: Capitalized interest, net	(1)	(1)	(8)	(11)	(18)	(17)	
Equity income or loss, net of dividends	(169)	(256)	(54)	380	292	31	
Adjusted earnings	\$ 2,811 ======	\$ 5,478 ======	\$ 5,935 ======	\$ 4,257 ======	\$ 4,479 ======	\$ 5,532	
FIXED CHARGES:							
Gross interest incurred	\$ 89	\$ 200	\$ 297	\$ 458	\$ 355	\$ 294	
Interest portion of rent expense	19	36 	30	31	31	26	
Total fixed charges	\$ 108 =====	\$ 236 =====	\$ 327 ======	\$ 489 ======	\$ 386 =====	\$ 320 =====	
Ratios of earnings to fixed charges	26.0	23.2	18.1	8.7 ======	11.6	17.3	

</TABLE>

At June 30, 2003, our Company is contingently liable for guarantees of indebtedness owed by third parties in the amount of \$610 million. Fixed charges for these contingent liabilities have not been included in the computations of the above ratios as the amounts are immaterial and, in the opinion of management, it is not probable that our Company will be required to satisfy the guarantees.

EXHIBIT 31.1

CERTIFICATIONS

- I, Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of The Coca-Cola Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 13, 2003

/s/ Douglas N. Daft

Douglas N. Daft Chairman, Board of Directors, and Chief Executive Officer

EXHIBIT 31.2

CERTIFICATIONS

- I, Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of The Coca-Cola Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 13, 2003

/s/ Gary P. Fayard

Gary P. Fayard Executive Vice President and Chief Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of The Coca-Cola Company (the "Company") on Form 10-Q for the period ended June 30, 2003 (the "Report"), I, Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of the Company and I, Gary P. Fayard, Executive Vice President and Chief Financial Officer of the Company, each certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) to my knowledge, the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Douglas N. Daft
----Douglas N. Daft
Chairman, Board of Directors, and
Chief Executive Officer
August 13, 2003

/s/ Gary P. Fayard
-----Gary P. Fayard
Executive Vice President and
Chief Financial Officer
August 13, 2003