
FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2004

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File No. 1-2217

The Coca-Cola Company

(Exact name of Registrant as specified in its Charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

58-0628465
(IRS Employer
Identification No.)

One Coca-Cola Plaza
Atlanta, Georgia
(Address of principal executive offices)

30313
(Zip Code)

Registrant's telephone number, including area code (404) 676-2121

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of shares outstanding of each of the Registrant's classes of Common Stock as of the latest practicable date.

Class of Common Stock

Outstanding at July 30, 2004

\$0.25 Par Value

2,426,289,906 Shares

THE COCA-COLA COMPANY AND SUBSIDIARIES

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THE COCA-COLA COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(UNAUDITED)
(In millions except per share data)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	2003
NET OPERATING REVENUES	\$ 5,965	\$ 5,695	\$ 11,043	\$ 10,197
Cost of goods sold	2,030	2,127	3,783	3,744
GROSS PROFIT	3,935	3,568	7,260	6,453
Selling, general and administrative expenses	2,044	1,896	3,918	3,546
Other operating charges	88	70	88	229
OPERATING INCOME	1,803	1,602	3,254	2,678
Interest income	32	45	67	101
Interest expense	47	43	91	88
Equity income — net	221	190	316	239
Other income (loss) — net	(5)	(44)	(30)	(57)
Gain on issuances of stock by equity investee	49	—	49	—
INCOME BEFORE INCOME TAXES	2,053	1,750	3,565	2,873
Income taxes	469	388	854	676
NET INCOME	\$ 1,584	\$ 1,362	\$ 2,711	\$ 2,197
BASIC NET INCOME PER SHARE	\$ 0.65	\$ 0.55	\$ 1.11	\$ 0.89
DILUTED NET INCOME PER SHARE	\$ 0.65	\$ 0.55	\$ 1.11	\$ 0.89
DIVIDENDS PER SHARE	\$ 0.25	\$ 0.22	\$ 0.50	\$ 0.44
AVERAGE SHARES OUTSTANDING	2,430	2,463	2,435	2,466
Effect of dilutive securities	4	3	4	3
AVERAGE SHARES OUTSTANDING ASSUMING DILUTION	2,434	2,466	2,439	2,469

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(UNAUDITED)
(In millions)

ASSETS

	June 30, 2004	December 31, 2003
CURRENT		
Cash and cash equivalents	\$ 5,042	\$ 3,362
Marketable securities	139	120
	5,181	3,482
Trade accounts receivable, less allowances of \$58 at June 30 and \$61 at December 31	2,140	2,091
Inventories	1,491	1,252
Prepaid expenses and other assets	1,700	1,571
TOTAL CURRENT ASSETS	10,512	8,396
INVESTMENTS AND OTHER ASSETS		
Equity method investments:		
Coca-Cola Enterprises Inc.	1,470	1,260
Coca-Cola Hellenic Bottling Company S.A.	999	941
Coca-Cola FEMSA, S.A. de C.V.	700	674
Coca-Cola Amatil Limited	656	652
Other, principally bottling companies	1,598	1,697
Cost method investments, principally bottling companies	334	314
Other assets	3,186	3,322
	8,943	8,860
PROPERTY, PLANT AND EQUIPMENT		
Land	460	419
Buildings and improvements	2,759	2,615
Machinery and equipment	6,595	6,159
Containers	477	429
	10,291	9,622
Less allowances for depreciation	(3,985)	(3,525)
	6,306	6,097
TRADEMARKS WITH INDEFINITE LIVES	1,978	1,979
GOODWILL	1,048	1,029
OTHER INTANGIBLE ASSETS	1,058	981
TOTAL ASSETS	\$ 29,845	\$ 27,342

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(UNAUDITED)
(In millions except share data)

LIABILITIES AND SHARE-OWNERS' EQUITY

	June 30, 2004	December 31, 2003
CURRENT		
Accounts payable and accrued expenses	\$ 4,198	\$ 4,058
Loans and notes payable	3,962	2,583
Current maturities of long-term debt	794	323
Accrued income taxes	1,124	922
TOTAL CURRENT LIABILITIES	10,078	7,886
LONG-TERM DEBT	1,796	2,517
OTHER LIABILITIES	2,643	2,512
DEFERRED INCOME TAXES	325	337
SHARE-OWNERS' EQUITY		
Common stock, \$0.25 par value		
Authorized: 5,600,000,000 shares; issued: 3,498,358,186 shares at June 30 and 3,494,799,258 shares at December 31	875	874
Capital surplus	4,731	4,395
Reinvested earnings	28,180	26,687
Accumulated other comprehensive income (loss)	(1,944)	(1,995)
	31,842	29,961
Less treasury stock, at cost		
(1,072,613,708 shares at June 30; 1,053,267,474 shares at December 31)	(16,839)	(15,871)
	15,003	14,090
TOTAL LIABILITIES AND SHARE-OWNERS' EQUITY	\$ 29,845	\$ 27,342

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(In millions)

Six Months Ended June 30,	2004	2003
OPERATING ACTIVITIES		
Net income	\$ 2,711	\$ 2,197
Depreciation and amortization	420	411
Stock-based compensation expense	189	222
Deferred income taxes	(57)	(219)
Equity income or loss, net of dividends	(225)	(169)
Foreign currency adjustments	(4)	(108)
Gain on issuances of stock by equity investee	(49)	—
(Gains) losses on sale of assets, including bottling interests	(17)	(14)
Other operating charges	88	196
Other items	158	167
Net change in operating assets and liabilities	(258)	(553)
Net cash provided by operating activities	2,956	2,130
INVESTING ACTIVITIES		
Acquisitions and investments, principally trademarks and bottling companies	(130)	(205)
Purchases of investments and other assets	(32)	(55)
Proceeds from disposals of investments and other assets	44	77
Purchases of property, plant and equipment	(352)	(398)
Proceeds from disposals of property, plant and equipment	40	47
Other investing activities	55	17
Net cash used in investing activities	(375)	(517)
FINANCING ACTIVITIES		
Issuances of debt	2,254	932
Payments of debt	(1,105)	(614)
Issuances of stock	142	24
Purchases of stock for treasury	(986)	(433)
Dividends	(1,219)	(545)
Net cash provided by (used in) financing activities	(914)	(636)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS		
	13	189
CASH AND CASH EQUIVALENTS		
Net increase during the period	1,680	1,166
Balance at beginning of period	3,362	2,260
Balance at end of period	\$ 5,042	\$ 3,426

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

Note A — Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required by generally accepted accounting principles for complete financial statements. However, except as disclosed herein, there has been no material change in the information disclosed in the notes to the consolidated financial statements included in the Annual Report on Form 10-K of The Coca-Cola Company for the year ended December 31, 2003. When used in these notes, the terms "Company," "we," "us" or "our" mean The Coca-Cola Company and all entities included in our financial statements. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and six month periods ended June 30, 2004 are not necessarily indicative of the results that may be expected for the year ending December 31, 2004.

Certain amounts in our prior period financial statements and notes have been reclassified to conform to the current period presentation.

Refer to Note B for a discussion of variable interest entities.

Note B — Accounting Pronouncements

In December 2003, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 46 (revised December 2003) ("Interpretation 46"), "Consolidation of Variable Interest Entities." Application of this interpretation was required in our financial statements for the year ended December 31, 2003 for interests in variable interest entities that were considered to be special-purpose entities. Our Company determined that we did not have any arrangements or relationships with special-purpose entities. Application of Interpretation 46 for all other types of variable interest entities was required for our Company effective March 31, 2004.

Interpretation 46 addresses the consolidation of business enterprises to which the usual condition (ownership of a majority voting interest) of consolidation does not apply. This interpretation focuses on controlling financial interests that may be achieved through arrangements that do not involve voting interests. It concludes that in the absence of clear control through voting interests, a company's exposure (variable interest) to the economic risks and potential rewards from the variable interest entity's assets and activities are the best evidence of control. If an enterprise holds a majority of the variable interests of an entity, it would be considered the primary beneficiary. Upon consolidation, the primary beneficiary is generally required to include assets, liabilities and noncontrolling interests at fair value and subsequently account for the variable interest as if it were consolidated based on majority voting interest.

In our financial statements as of December 31, 2003 and prior to December 31, 2003, we consolidated all entities that we controlled by ownership of a majority of voting interests. As a result of Interpretation 46, effective as of March 31, 2004, our balance sheet includes the assets and liabilities of:

- all entities in which The Coca-Cola Company or its subsidiaries have ownership of a majority of voting interests; and additionally,
- all variable interest entities for which we are the primary beneficiary.

Our Company holds interests in certain entities, primarily bottlers, previously accounted for under the equity method of accounting that are considered variable interest entities. These variable interests relate to profit guarantees or subordinated financial support for these entities. Upon adoption of Interpretation 46 as of March 31, 2004, we consolidated assets of approximately \$383 million and liabilities of approximately \$383 million that were previously not recorded on our balance sheet. We did not record a cumulative effect of an accounting change, and prior periods were not restated. The results of operations of these variable interest entities were included in our consolidated results beginning April 1, 2004 and did not have a material impact for the three months ended June 30, 2004. Our Company's investment, plus any loans and guarantees, related to these variable interest entities total approximately \$298 million as of June 30, 2004, representing our maximum exposure to loss. Any creditors of the variable interest entities do not have recourse to the general credit of the Company as a result of including these variable interest entities in our financial statements.

Using appropriate actuarial methods and assumptions, our Company accounts for defined benefit pension plans in accordance with Statement of Financial Accounting Standards ("SFAS") No. 87, "Employers' Accounting for Pensions." We account for our nonpension postretirement benefits in accordance with SFAS No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions." In 2003, we adopted SFAS No. 132 (revised 2003), "Employers' Disclosures about Pensions and Other Postretirement Benefits," for all U.S. plans. As permitted by this standard, we will adopt the annual disclosure provisions for all foreign plans for the year ending December 31, 2004. SFAS No. 132, as revised, requires additional disclosures in interim and year-end reports about assets, obligations, cash flows and net periodic benefit cost of defined benefit pension plans and other postretirement benefit plans. Refer to Note G for the required disclosures in interim financial reports. This statement did not change the measurement or recognition of those plans required by SFAS No. 87, SFAS No. 88, "Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits," or SFAS No. 106.

On May 19, 2004, the FASB issued FASB Staff Position 106-2 ("FSP 106-2"), "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003." FSP 106-2 relates to the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the "Act") signed into law on December 8, 2003. The Act introduced a prescription drug benefit under Medicare, as well as a federal subsidy to sponsors of retiree health care benefit plans that provide a benefit that is at least actuarially equivalent to Medicare. During the second quarter of 2004, our Company adopted the provisions of FSP 106-2. The adoption of FSP 106-2 did not have a material impact on our financial statements.

Note C — Seasonality

Sales of nonalcoholic beverages are somewhat seasonal, with the second and third calendar quarters accounting for the highest sales volumes in the Northern Hemisphere. The volume of sales in the beverages business may be affected by weather conditions.

Note D — Issuances of Stock by Equity Investee

During the three and six months ended June 30, 2004, our Company recorded approximately \$49 million of noncash pretax gains on issuances of stock by Coca-Cola Enterprises Inc. ("CCE"). The issuances primarily related to the exercise of CCE stock options by CCE employees at amounts greater than the book value per share of our investment in CCE. These issuances of stock reduced our ownership interest in the total outstanding shares of CCE common stock by approximately 1 percent to approximately 36 percent.

Note E — Comprehensive Income

The following tables summarize total comprehensive income for the applicable periods (in millions):

For the three months ended June 30,	2004	2003
Net income	\$ 1,584	\$ 1,362
Net foreign currency translation adjustment	(332)	603
Net gain (loss) on derivatives	5	(22)
Net change in unrealized gain on available-for-sale securities	2	17
Net change in minimum pension liability	—	14
Total comprehensive income	\$ 1,259	\$ 1,974

For the six months ended June 30,	2004	2003
Net income	\$ 2,711	\$ 2,197
Net foreign currency translation adjustment	68	870
Net gain (loss) on derivatives	7	(19)
Net change in unrealized gain on available-for-sale securities	15	15
Net change in minimum pension liability	(39)	(18)
Total comprehensive income	\$ 2,762	\$ 3,045

Note F — Commitments and Contingencies

On June 30, 2004, we were contingently liable for guarantees of indebtedness owed by third parties in the amount of \$316 million. These guarantees are related to third-party customers, bottlers and vendors and have arisen through the normal course of business. These guarantees have various terms, and none of these guarantees is individually significant. The amount represents the maximum potential future payments we could be required to make under the guarantees; however, we do not consider it probable that we will be required to satisfy these guarantees.

Additionally in December 2003, we granted a \$250 million stand-by line of credit to one of our Company's equity investees, Coca-Cola FEMSA, S.A. de C.V. ("Coca-Cola FEMSA") with normal market terms.

We believe our exposure to concentrations of credit risk is limited due to the diverse geographic areas covered by our operations.

The Company is also involved in various legal proceedings and tax matters. Management believes that any liability to the Company that may arise as a result of currently pending legal proceedings and tax matters, including those discussed below, will not have a material adverse effect on the financial condition of the Company taken as a whole.

In 2003, the Securities and Exchange Commission began conducting an investigation into whether the Company or certain persons associated with our Company violated federal securities laws in connection with the conduct alleged by a former employee of the Company. Additionally, in 2003 the United States Attorney's Office for the Northern District of Georgia commenced a criminal investigation of the allegations raised by the same former employee. These investigations are ongoing, and to the Company's knowledge no criminal prosecutions or civil enforcement actions have been filed. While the Company cannot predict whether any such actions will be filed in the future, the Company will continue to cooperate fully with the governmental investigations.

During the period from 1970 to 1981, our Company owned Aqua-Chem, Inc. ("Aqua-Chem"). A division of Aqua-Chem manufactured certain boilers that contained gaskets that Aqua-Chem purchased from outside suppliers. Several years after our Company sold this entity, Aqua-Chem received its first lawsuit relating to asbestos, a component of some of the gaskets. Aqua-Chem has notified our Company that it believes we are obligated to them for certain costs and expenses associated with the litigation. Aqua-Chem has demanded that our Company reimburse it for approximately \$10 million for out-of-pocket litigation-related expenses incurred over the last 18 years and indemnify Aqua-Chem against any future liabilities and expenses for which there is no insurance. Our Company disputes Aqua-Chem's claims, and we believe we have no obligation to Aqua-Chem for any of its past, present or future liabilities, costs or expenses. Furthermore, we believe we have substantial legal and factual defenses to Aqua-Chem's claims. The parties entered into litigation to resolve this dispute and have now agreed to stay that litigation pending resolution of insurance coverage issues, as discussed below.

The Company believes Aqua-Chem has substantial insurance coverage to pay Aqua-Chem's asbestos claimants. In connection with such insurance coverage, however, five plaintiff insurance companies have filed an action against our Company, Aqua-Chem and sixteen insurance companies. Several of the policies that are the subject of this action were issued to the Company during the period when our Company owned Aqua-Chem. The complaint seeks a determination of the respective rights and obligations under the insurance policies issued by the insurance companies with regard to asbestos-related claims against Aqua-Chem. The five plaintiffs issued insurance policies with aggregate remaining limits of coverage of approximately \$145 million. The action also seeks a monetary judgment reimbursing any amounts paid by the plaintiffs in excess of their obligations. The Company believes that there are substantial legal and factual arguments supporting the position that the insurance policies at issue provide coverage for the asbestos-related claims against Aqua-Chem, and both the Company and Aqua-Chem have asserted these arguments in response to the complaint.

An estimate of possible losses, if any, related to the Aqua-Chem matters cannot be made at this time.

The Competition Directorate of the European Commission is conducting an investigation of various commercial and market practices of the Company and bottlers in Austria, Belgium, Denmark, Germany and Great Britain. The Commission may, following its usual practice, issue one or more statements of objection, after which the Company and the bottlers would have formal rights to reply and to judicial appeal in the event of an adverse decision by the Commission. The Commission has authority to impose fines in connection with an adverse decision; however, the Company is not able to predict whether fines would be imposed or the amount of such fines.

In 2000, the Spanish competition service commenced an investigation of our Company and certain bottlers in Spain. In December 2003, the Spanish competition service suspended its investigation pending notice from the European Commission as to how the European Commission will proceed in its aforementioned investigation.

The French competition directorate has also initiated an inquiry into commercial practices related to the soft drinks sector in France; however, no conclusions have been communicated to the Company by the directorate.

At the time of divesting our interest in a consolidated entity, we sometimes agree to indemnify the buyer for specific liabilities related to the period we owned the entity. Management believes that any liability to the Company that may arise as a result of any such indemnification agreements will not have a material adverse effect on the financial condition of the Company taken as a whole.

Note G — Pension and Other Postretirement Benefit Plans

The following tables summarize net periodic benefit cost for our pension and other postretirement benefit plans for the applicable periods (in millions):

For the three months ended June 30,	Pension Benefits		Other Benefits	
	2004	2003	2004	2003
Service cost	\$ 21	\$ 19	\$ 5	\$ 6
Interest cost	36	36	10	11
Expected return on plan assets	(37)	(33)	—	—
Amortization of prior service cost	2	2	—	1
Recognized net actuarial loss	7	9	—	1
Net periodic benefit cost	\$ 29	\$ 33	\$ 15	\$ 19

For the six months ended June 30,	Pension Benefits		Other Benefits	
	2004	2003	2004	2003
Service cost	\$ 42	\$ 37	\$ 13	\$ 12
Interest cost	73	71	22	22
Expected return on plan assets	(75)	(65)	—	—
Amortization of prior service cost	4	4	—	1
Recognized net actuarial loss	15	14	2	2
Net periodic benefit cost	\$ 59	\$ 61	\$ 37	\$ 37

We contributed \$139 million to the primary qualified U.S. pension plan and \$8 million to the U.S. postretirement benefit plan during the six months ended June 30, 2004. We do not expect to contribute any additional amounts to either plan during the remainder of 2004.

Refer to Note B for discussion of the adoption of FSP 106-2.

Note H — Significant Operating and Nonoperating Items

During the second quarter of 2004, our Company's equity income benefited by approximately \$37 million for our proportionate share of a favorable tax settlement related to Coca-Cola FEMSA.

In the first quarter of 2003, the Company reached a settlement with certain defendants in a vitamin antitrust litigation matter. In that litigation, the Company alleged that certain vitamin manufacturers participated in a global conspiracy to fix the price of some vitamins, including vitamins used in the manufacture of some of the Company's products. During the first quarter of 2003, the Company received a settlement relating to this litigation of approximately \$52 million on a pretax basis, or \$0.01 per share on an after-tax basis. The amount was recorded as a reduction to cost of goods sold.

Note I — Other Operating Charges

Impairment Charges

In the second quarter of 2004, our Company recorded impairment charges totaling approximately \$88 million. These impairments primarily related to the write-downs of certain manufacturing investments. They also included a write-down of an intangible asset. As a result of recent operating losses, management prepared analyses of cash flows expected to result from the use of the assets and their eventual disposition. Because the sum of the undiscounted cash flows was less than the carrying value of such assets, we recorded an impairment charge to reduce the carrying value of the assets to fair value.

Streamlining Costs

During 2003, the Company took steps to streamline and simplify its operations, primarily in North America and Germany. In North America, the Company integrated the operations of three formerly separate North American business units — Coca-Cola North America, Minute Maid and Fountain. Our Company-owned bottler in Germany, Coca-Cola Erfrischungsgetraenke AG ("CCEAG"), took steps to improve its efficiency in sales, distribution and manufacturing, and our German Division office also implemented streamlining initiatives. Selected other operations also took steps to streamline their operations to improve overall efficiency and effectiveness. In accordance with SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities," a liability is accrued only when certain criteria are met. All of the Company's streamlining initiatives met these criteria as of December 31, 2003, and all related costs were incurred on or before December 31, 2003.

Employees separated from the Company as a result of these streamlining initiatives were offered severance or early retirement packages, as appropriate, that included both financial and nonfinancial components. The expenses recorded for the three and six months ended June 30, 2003 and for the year ended December 31, 2003 included costs associated with involuntary terminations and other direct costs associated with implementing these initiatives. As of December 31, 2003, approximately 3,700 associates had been separated pursuant to these streamlining initiatives. Other direct costs included the relocation of employees; contract termination costs; costs associated with the development, communication and administration of these initiatives; and asset write-offs. During 2003, the Company incurred total pretax expenses related to these streamlining initiatives of approximately \$561 million, or \$0.15 per share after tax. For the three and six months ended June 30, 2003, the Company incurred total pretax expenses related to these streamlining initiatives of approximately \$70 million and \$229 million, respectively. These expenses were recorded in the line item other operating charges.

The table below summarizes the balance of accrued streamlining expenses and the movement in that accrual as of and for the six months ended June 30, 2004 (in millions):

Cost Summary	Accrued Balance December 31, 2003	Payments	Noncash and Exchange	Accrued Balance June 30, 2004
Severance pay and benefits	\$ 138	\$ (88)	\$ (1)	\$ 49
Retirement related benefits	29	—	(7)	22
Outside services — legal, outplacement, consulting	11	(10)	—	1
Other direct costs	51	(17)	—	34
Total	\$ 229¹	\$ (115)	\$ (8)	\$ 106

¹ As of June 30, 2004 and December 31, 2003, \$83 million and \$206 million, respectively, were included in the balance sheet line item accounts payable and accrued expenses. As of June 30, 2004 and December 31, 2003, \$23 million was included in the balance sheet line item other liabilities.

Note J — Acquisition and Investment

In March 2003, our Company acquired a 100 percent ownership interest in Truesdale Packaging Company LLC ("Truesdale") from CCE for cash consideration of approximately \$58 million. Truesdale owns a noncarbonated beverage production facility. The purchase price was primarily allocated to the property, plant and equipment acquired. No amount was allocated to intangible assets. Truesdale is included in our North America operating segment.

Effective May 6, 2003, Coca-Cola FEMSA consummated a merger with another of the Company's equity method investees, Panamerican Beverages, Inc. ("Panamco"). Our Company received new Coca-Cola FEMSA shares in exchange for all Panamco shares previously held by the Company. Our Company's ownership interest in Coca-Cola FEMSA increased from 30 percent to approximately 40 percent as a result of this merger. This exchange of shares was treated as a nonmonetary exchange of similar productive assets, and no gain was recorded by our Company as a result of this merger.

Note K — Operating Segments

Our Company's operating structure includes the following operating segments: North America; Africa; Asia; Europe, Eurasia and Middle East; Latin America; and Corporate. North America includes the United States, Canada and Puerto Rico.

Information about our Company's operations as of and for the three months ended June 30, 2004 and 2003, by operating segment, is as follows (in millions):

	North America	Africa	Asia	Europe, Eurasia & Middle East	Latin America	Corporate	Consolidated
2004							
Net operating revenues	\$ 1,804	\$ 228	\$ 1,355	\$ 2,008	\$ 509	\$ 61	\$ 5,965
Operating income ¹	496	73	547	698	253	(264)	1,803
Income before income taxes ¹	501	71	568	719	319 ²	(125) ³	2,053
Identifiable operating assets	4,961	708	2,127	5,618	1,266	9,408	24,088
Investments	111	142	1,318	1,280	1,377	1,529	5,757
2003							
Net operating revenues	\$ 1,702	\$ 181	\$ 1,444	\$ 1,824	\$ 485	\$ 59	\$ 5,695
Operating income ⁴	402	51	486	594	233	(164)	1,602
Income before income taxes ⁴	411	48	502	616	258	(85)	1,750
Identifiable operating assets	5,292	551	2,357	5,534	1,299	7,388	22,421
Investments	106	106	1,294	1,342	1,435	1,130	5,413

Intercompany transfers between operating segments are not material.

¹ Operating income and income before income taxes were reduced by \$18 million for North America, \$6 million for Europe, Eurasia and Middle East, \$6 million for Latin America and \$58 million for Corporate related to impairment charges. Refer to Note I.

² Income before income taxes benefited by approximately \$37 million for our proportionate share of a favorable tax settlement related to Coca-Cola FEMSA. Refer to Note H.

³ Income before income taxes benefited by approximately \$49 million due to the issuances of stock by CCE. Refer to Note D.

⁴ Operating income and income before income taxes were reduced by \$53 million for North America, \$14 million for Europe, Eurasia and Middle East, and \$3 million for Latin America as a result of other operating charges associated with streamlining initiatives. Refer to Note I.

Information about our Company's operations for the six months ended June 30, 2004 and 2003, by operating segment, is as follows (in millions):

	North America	Africa	Asia	Europe, Eurasia & Middle East	Latin America	Corporate	Consolidated
2004							
Net operating revenues	\$ 3,398	\$ 457	\$ 2,377	\$ 3,680	\$ 1,022	\$ 109	\$ 11,043
Operating income ¹	871	155	960	1,262	515	(509)	3,254
Income before income taxes ¹	877	153	1,001	1,276	612 ²	(354) ³	3,565
2003							
Net operating revenues	\$ 3,128	\$ 356	\$ 2,530	\$ 3,127	\$ 968	\$ 88	\$ 10,197
Operating income ⁴	656	118	834	942	475	(347) ⁵	2,678
Income before income taxes ⁴	681	112	862	945	527	(254) ⁵	2,873

Intercompany transfers between operating segments are not material.

¹ Operating income and income before income taxes were reduced by \$18 million for North America, \$6 million for Europe, Eurasia and Middle East, \$6 million for Latin America and \$58 million for Corporate related to impairment charges. Refer to Note I.

² Income before income taxes benefited by approximately \$37 million for our proportionate share of a favorable tax settlement related to Coca-Cola FEMSA. Refer to Note H.

³ Income before income taxes benefited by approximately \$49 million due to the issuances of stock by CCE. Refer to Note D.

⁴ Operating income and income before income taxes were reduced by \$134 million for North America, \$69 million for Europe, Eurasia and Middle East, \$23 million for Corporate and \$3 million for Latin America as a result of other operating charges associated with streamlining initiatives. Refer to Note I.

⁵ Operating income and income before income taxes were increased by \$52 million as a result of a settlement related to a vitamin antitrust litigation matter. Refer to Note H.

Note L — Restricted Stock, Stock Options and Other Stock Plans

In connection with Douglas N. Daft's upcoming retirement later this year, the Compensation Committee of the Board of Directors determined to release to Mr. Daft, effective with his retirement, 200,000 shares of restricted stock previously granted to him during the period from April 1992 to October 1998. The terms of these grants provided that the restricted shares would be released upon retirement after age 62 but not earlier than five years from the date of grant. The Compensation Committee determined to release the shares in recognition of Mr. Daft's 27 years of service to the Company and the fact that he turns 62 in March of 2005. Mr. Daft will forfeit 500,000 shares of restricted stock granted to him in November of 2000 since as of the date of his retirement he will not have held these shares for five years from the date of grant. In addition, Mr. Daft will forfeit 1,000,000 shares of performance-based restricted stock since Mr. Daft will have retired prior to the completion of the performance period.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

RESULTS OF OPERATIONS

As a result of our Company's normal quarterly closing calendar, a shift in the number of shipping days occurred between the first quarter and the fourth quarter of 2004, when compared to the prior year periods. The four additional shipping days in the first quarter of 2004 compared to the first quarter of 2003 had the effect of increasing our net operating revenues and expenses for the six months ended June 30, 2004 compared to the six months ended June 30, 2003, and provided a benefit to earnings per share for the six months ended June 30, 2004. Accordingly, our fourth quarter of 2004 will have three fewer shipping days compared to the fourth quarter of 2003. The number of shipping days in the second quarter of 2004 was the same as the number of shipping days in the second quarter of 2003.

Net Operating Revenues

Net operating revenues were \$5,965 million in the second quarter of 2004, compared to \$5,695 million in the second quarter of 2003, an increase of \$270 million or 5 percent. The following table indicates, on a percentage basis, the estimated impact of key factors resulting in significant increases (decreases) in net operating revenues for the three months ended June 30, 2004 versus the comparable period in 2003:

Three Months Ended June 30,	2004 vs. 2003
Increase in gallon sales, including acquisitions	5%
Structural changes	(5)
Price and product/geographic mix	1
Impact of currency fluctuations versus the U.S. dollar	4
Total percentage increase	5%

Net operating revenues were \$11,043 million for the six months ended June 30, 2004, compared to \$10,197 million for the six months ended June 30, 2003, an increase of \$846 million or 8 percent. The following table indicates, on a percentage basis, the estimated impact of key factors resulting in significant increases (decreases) in net operating revenues for the six months ended June 30, 2004 versus the comparable period in 2003:

Six Months Ended June 30,	2004 vs. 2003
Increase in gallon sales, including acquisitions	6%
Structural changes	(5)
Price and product/geographic mix	1
Impact of currency fluctuations versus the U.S. dollar	6
Total percentage increase	8%

The increases in gallon sales from 5 percent (as reported in our July 22, 2004 earnings release) to 6 percent in the first six months of 2004 reflect recent adjustments related to our water brands in Indonesia. Refer to heading "Beverage Volume."

For the six months ended June 30, 2004, the increase in gallon sales was partially attributable to the four additional shipping days in the first quarter of 2004 as compared to the first quarter of 2003. Since the number of shipping days in the second quarter of 2004 was the same as the number of shipping days in the second quarter of 2003, this item did not impact the second quarter results. During the second half of 2004, gallons are expected to grow at a slower rate due to the timing of shipping days.

Our results in the second quarter of 2004 reflect solid performance in many markets, but we are experiencing challenging conditions in several key countries, including Germany, Mexico and the Philippines. Refer to heading "Update to Application of Critical Accounting Policies" for additional discussion regarding Germany. Within these markets, we expect the environment to remain difficult throughout the remainder of this year, while we focus on improving our short-term performance and strengthening our system's long-term capabilities.

Structural changes have had a negative effect on our 2004 net operating revenues compared to 2003. Effective October 1, 2003, the Company and all of our bottling partners in Japan created a nationally integrated supply chain management company to centralize procurement, production and logistics operations for the entire Coca-Cola system in Japan. As a result, a portion of our Company's business has essentially been converted from a finished product business model to a concentrate business model. This shift of certain products to a concentrate business model resulted in reductions in our revenues and cost of goods sold, each in the same amount. This change in the business model did not impact gross profit. Had the change occurred as of January 1, 2003, both revenues and cost of goods sold for the three and six months ended June 30, 2003 would have been reduced by approximately \$275 million and \$470 million, respectively. This change will continue to affect the comparison of certain line items of the Company's statements of income over the next quarter but will not impact the Company's underlying operating income. The decreases for Japan in the second quarter of 2004 were offset in part by the consolidation of certain bottling operations that are considered variable interest entities. Refer to Note B.

The impact of currency fluctuations resulted from the strength of most key currencies versus the U.S. dollar, especially a stronger euro that favorably impacted the Europe, Eurasia and Middle East operating segment and a stronger Japanese yen that favorably impacted our Asia operating segment, partially offset by a weaker Mexican peso that unfavorably impacted our Latin America operating segment. Refer to heading "Exchange."

The contribution to net operating revenues from Company operations is as follows (in millions):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	2003
Company operations, excluding bottling operations	\$ 5,068	\$ 4,839	\$ 9,461	\$ 8,761
Company-owned bottling operations	897	856	1,582	1,436
Consolidated net operating revenues	\$ 5,965	\$ 5,695	\$ 11,043	\$ 10,197

Gross Profit

Our gross profit margin increased to 66.0 percent in the second quarter of 2004 from 62.7 percent in the second quarter of 2003. The creation of the nationally integrated supply chain company in Japan contributed significantly to this improvement. Generally, bottling and finished product operations, such as our Japan tea business that was integrated into the supply chain company, produce higher net operating revenues but lower gross profit margins compared to concentrate and syrup operations.

Our gross profit margin increased to 65.7 percent in the first six months of 2004 from 63.3 percent in the first six months of 2003. As discussed above, the creation of the nationally integrated supply chain company in Japan also contributed to the improvement in our gross profit margin for the six months ended June 30, 2004 compared to same period of 2003. Our receipt during the first quarter of 2003 of a settlement of approximately \$52 million from certain defendants in a vitamin antitrust

litigation positively impacted our 2003 gross profit for the six months ended June 30, 2003. This amount was recorded as a reduction to cost of goods sold and impacted the Corporate segment. Refer to Note H.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased \$148 million or 8 percent for the second quarter of 2004, as compared to the second quarter of 2003. Approximately 3 percentage points of this increase were due to an overall weaker U.S. dollar (especially compared to the euro and the Japanese yen). Additionally, strong investments in marketing activities, such as the launch of Coca-Cola C2 in North America and Japan, contributed to this increase. Finally, Corporate segment expenses increased due to higher legal expenses and insurance costs.

Selling, general and administrative expenses increased \$372 million or 10 percent for the six months ended June 30, 2004, as compared to the same period of 2003. Approximately 5 percentage points of this increase were due to an overall weaker U.S. dollar (especially compared to the euro and the Japanese yen). Increased selling expenses were largely responsible for the remaining increase due to the timing of marketing programs in 2004 versus 2003 and the additional shipping days in the first six months of 2004.

Other Operating Charges

In the second quarter of 2004, our Company recorded impairment charges totaling approximately \$88 million. These impairments primarily relate to the write-downs of certain manufacturing investments. They also included a write-down of an intangible asset. As a result of recent operating losses, management prepared analyses of cash flows expected to result from the use of the assets and their eventual disposition. Because the sum of the undiscounted cash flows was less than the carrying value of such assets, we recorded an impairment charge to reduce the carrying value of the assets to fair value.

In the second quarter of 2003, the Company recorded charges of approximately \$70 million, or \$0.02 per share after tax, related to streamlining initiatives, primarily in North America and Germany. Of these charges, approximately \$53 million impacted the North America operating segment, approximately \$14 million impacted the Europe, Eurasia and Middle East operating segment, and approximately \$3 million impacted the Latin America operating segment.

For the first six months of 2003, the Company recorded charges of approximately \$229 million, or \$0.06 per share after tax, related to streamlining initiatives, primarily in North America and Germany. Of these charges, approximately \$134 million impacted the North America operating segment, approximately \$69 million impacted the Europe, Eurasia and Middle East operating segment, approximately \$23 million impacted the Corporate segment and approximately \$3 million impacted the Latin America operating segment. Approximately 1,300 associates had been separated as of June 30, 2003. Refer to Note I.

Operating Income and Operating Margin

Operating income was \$1,803 million in the second quarter of 2004, compared to \$1,602 million in the second quarter of 2003, an increase of \$201 million or 13 percent. Our operating margin for the second quarter of 2004 was 30.2 percent, compared to 28.1 percent for the comparable period in 2003. Operating income and operating margin in this year's second quarter reflected solid results from the Company's geographic operating segments, the positive impact of currency, structural changes, and the impact of the other items discussed above.

Currencies positively impacted operating income in the second quarter of 2004 by approximately 6 percent versus the comparable prior year period as a result of the strength of most key currencies versus the U.S. dollar, especially a stronger euro and a stronger Japanese yen. During the second half of 2004, we expect currency benefits to be substantially less as compared to the first six months of 2004. Refer to heading "Exchange."

Operating income was \$3,254 million in the first six months of 2004, compared to \$2,678 million in the first six months of 2003, an increase of \$576 million or 22 percent. Our operating margin for this period of 2004 was 29.5 percent, compared to 26.3 percent for the comparable period in 2003. Operating income and operating margin in this year's period reflected solid results from the Company's geographic operating segments, the positive impact of currency, structural changes, and the impact of the other items discussed above.

Currencies positively impacted operating income in the first six months of 2004 by approximately 9 percent versus the comparable prior year period as a result of the strength of most key currencies versus the U.S. dollar, especially a stronger euro and a stronger Japanese yen. Refer to heading "Exchange."

The creation of the supply chain management company in Japan helped to improve our 2004 operating margins compared to our 2003 operating margins, for the reasons explained under the heading "Gross Profit."

Interest Income

Interest income decreased to \$32 million for the second quarter of 2004 from \$45 million for the second quarter of 2003. This decrease was primarily due to lower interest rates in 2004 earned on short-term investments. Nevertheless, the Company continues to benefit from cash invested in locations outside the United States earning higher interest rates than could be obtained within the United States.

Interest income decreased to \$67 million for the first six months of 2004 from \$101 million for the first six months of 2003. This decrease was primarily due to lower interest rates in 2004 earned on short-term investments.

Equity Income — Net

Our Company's share of income from equity method investments for the second quarter of 2004 totaled \$221 million, compared to \$190 million in the second quarter of 2003, an increase of \$31 million or 16 percent. During the second quarter of 2004, our Company's equity income benefited by approximately \$37 million from our proportionate share of a favorable tax settlement executed by Coca-Cola FEMSA, S.A. de C.V. (Coca-Cola FEMSA).

Our Company's share of income from equity method investments for the first six months of 2004 totaled \$316 million, compared to \$239 million in the first six months of 2003, an increase of \$77 million or 32 percent. Equity income in all geographic regions improved for the six months ended June 30, 2004 versus the comparable 2003 period. Comparing the 2004 period to the 2003 period, our equity income benefited from favorable pricing at key bottling operations and from the positive impact of the strength of most key currencies versus the U.S. dollar, especially a stronger euro. The \$37 million increase to equity income for the Coca-Cola FEMSA favorable tax settlement discussed above also positively impacted our equity income for the six months ended June 30, 2004.

Other Income (Loss) — Net

Other income (loss) — net was a net loss of \$5 million for the second quarter of 2004 compared to a net loss of \$44 million for the second quarter of 2003, a difference of \$39 million. Other income (loss) — net was a net loss of \$30 million for the first six months of 2004 compared to a net loss of

\$57 million for the first six months of 2003, a difference of \$27 million. This line item included the impact of foreign exchange losses, accretion of the discounted value of the CCEAG liability and minority interests. Comparing the 2004 periods to the 2003 periods, no individually significant changes occurred for these items.

Issuances of Stock by Equity Investees

If and when an equity investee issues its stock to third parties at a price in excess of our book value, our Company's equity in the underlying net assets of that investee increases. We generally record an increase to our investment account and a corresponding gain for these transactions.

During the three and six months ended June 30, 2004, our Company recorded approximately \$49 million of noncash pretax gains due to the issuances of stock by Coca-Cola Enterprises Inc. ("CCE"). The issuances primarily related to the exercise of CCE stock options by CCE employees at amounts greater than the book value per share of our investment in CCE. These issuances of stock reduced our ownership interest in the total outstanding shares of CCE common stock by approximately 1 percent to approximately 36 percent.

Income Taxes

Our effective tax rate was 22.8 percent for the second quarter of 2004 compared to 22.2 percent for the second quarter of 2003. For the second quarter of 2004, our effective tax rate includes the following:

- an income tax benefit of approximately \$41 million related to the reversal of previously accrued taxes resulting from a favorable agreement with authorities;
- an income tax benefit on "Other Operating Charges" discussed above of approximately 34 percent;
- an income tax expense on "Issuances of Stock by Equity Investee" discussed above of approximately 39 percent;
- an income tax expense on our proportionate share of the favorable tax settlement related to Coca-Cola FEMSA of approximately 35 percent;
- an effective tax rate for all other pretax income of approximately 25 percent.

For the second quarter of 2003, the effective tax rate for the costs related to the streamlining initiatives was approximately 39 percent, and the effective tax rate for all other pretax income was approximately 22.8 percent.

Our effective tax rate for the six months ended June 30, 2004 was 24.0 percent, reflecting an underlying tax rate on operations of 25 percent and the impact of the tax items discussed above.

Our effective tax rate for the six months ended June 30, 2003 was 23.5 percent and includes the following:

- an income tax benefit related to the costs associated with the streamlining initiatives of approximately 36 percent;
- an income tax expense related to the proceeds received from the vitamin antitrust litigation matter of approximately 35 percent;
- an effective tax rate for all other pretax income of approximately 24 percent.

Our effective tax rates reflect tax benefits derived from significant operations outside the United States that are taxed at rates lower than the U.S. statutory rate of 35 percent. In determining the quarterly provision for income taxes, the Company uses an annual effective tax rate that is based on expected annual income, statutory tax rates and tax planning opportunities available in various jurisdictions in which the Company operates. The impacts of significant or unusual items are separately recognized in the quarter in which they occur. For the full year of 2004, based on current tax laws, the Company's effective underlying tax rate on operations is expected to be approximately 25 percent.

Beverage Volume

We measure our sales volume in two ways: (1) gallons and (2) unit cases of finished products. "Gallons" is a unit of measurement for concentrates, syrups, beverage bases, finished beverages and powders (in all cases, expressed in equivalent gallons of syrup) for all beverage products which are reportable as unit case volume. Most of our revenues are based on gallon sales. We also measure volume in unit cases. As used in this report, "unit case" means a unit of measurement equal to 192 U.S. fluid ounces of finished beverage (24 eight-ounce servings); and "unit case volume" of the Company means the number of unit cases (or unit case equivalents) of Company trademark or licensed beverage products directly or indirectly sold by the Coca-Cola bottling system or by the Company to customers. This volume primarily consists of beverage products bearing Company trademarks. Also included in unit case volume are certain products licensed to our Company or owned by Coca-Cola system bottlers, for which our Company provides marketing support and derives profit from sales. Such products licensed to our Company or owned by Coca-Cola system bottlers account for a minimal portion of total unit case volume. Although most of our Company's revenues are not based directly on unit case volume, we believe unit case volume is one of the measures of the underlying strength of the Coca-Cola business system because it measures trends at the consumer level.

Gallon sales and unit case volume are not necessarily equal during any given period. Items such as seasonality, bottlers' inventory practices, extra shipping days/consumption days, supply point changes, timing of price increases, and new product introductions can create differences between gallon sales and unit case volume.

Comparing unit case volume for 2004 to volume for 2003, approximate unit case volume growth results are as follows:

	Unit Case Volume Growth (Based on Average Daily Sales) 2004 versus 2003 Percentage Change		Reported Unit Case Volume Growth 2004 versus 2003 Percentage Change	
	Second Quarter	Year-to- Date	Second Quarter	Year-to- Date
Worldwide	1	2	1	5
North America Operations	2	2	2	5
International Operations — Total	1	2 ¹	1	5
Africa	2	1	2	4
Asia	5 ¹	4 ¹	5 ¹	7 ¹
Europe, Eurasia & Middle East	(2)	1	(2)	4
Latin America	1	2	1	5

¹ These amounts differ from those included in the Company's earnings release issued on July 22, 2004. The changes are a result of inaccurate unit case volume reported to the Company by an Indonesian water company (the water company) for historical periods.

In 2000, our Company acquired certain water trademarks in Indonesia and began including the related volume in the Company's reported unit case and gallon sales information. In 2001, our Company acquired a 10 percent ownership interest in the water company. In June 2004, a

joint venture to which the Company is a party acquired control of the water company and on July 16, 2004, appointed its management team to run the Indonesian water business. Subsequently, the new management team obtained production records indicating that our Company had been provided with inaccurate Indonesian water unit case volume data for historical periods dating back to the third quarter of 2001. The newly appointed management team is conducting an investigation and has supplied our Company with revised volume information for the historical periods in question. The revised information is based wholly or in part on estimates due to the absence of more reliable data in the books and records of the water company. The revised volume information indicates overstatements in volume ranging from 2 million to 13 million unit cases per quarter. The misreporting of this volume to the Company had an inconsequential impact to the Company's Financial Statements.

Based on the revised water volume and other adjustments that were immaterial, the unit case volume percentage changes on an average daily sales basis for Asia, International Operations and Worldwide are set forth below:

Average Daily Sales Basis

Periods Compared	Asia		International Operations — Total		Worldwide	
	Previously Reported	Revised	Previously Reported	Revised	Previously Reported	Revised
Q3 01 vs. Q3 00	8	8	5	5	4	4
Q4 01 vs. Q4 00	11	9	5	5	4	4
FY 01 vs. FY 00	10	10	5	5	4	4
Q1 02 vs. Q1 01	9	8	5	5	5	5
Q2 02 vs. Q2 01	14	13	5	5	5	5
Q3 02 vs. Q3 01	9	8	4	3	5	5
Q4 02 vs. Q4 01	10	10	6	6	6	6
FY 02 vs. FY 01	10	10	5	5	5	5
Q1 03 vs. Q1 02	8	7	4	4	4	3
Q2 03 vs. Q2 02	4	4	5	5	5	4
Q3 03 vs. Q3 02	1	1	5	5	4	4
Q4 03 vs. Q4 02	3	3	4	4	3	3
FY 03 vs. FY 02	4	4	5	5	4	4
Q1 04 vs. Q1 03	2	4	2	3	2	3
Q2 04 vs. Q2 03	4	5	1	1	1	1
YTD 04 vs. YTD 03	2	4	1	2	2	2

Based on the revised water volume and other adjustments that were immaterial, the unit case volume percentage changes on a reported basis for Asia, International Operations and Worldwide are set forth below:

Reported Basis

Periods Compared	Asia		International Operations — Total		Worldwide	
	Previously Reported	Revised	Previously Reported	Revised	Previously Reported	Revised
Q1 04 vs. Q1 03	8	11	9	10	9	9
YTD 04 vs. YTD 03	6	7	5	5	5	5

Unit case volume growth based on average daily sales is computed by comparing the average daily sales in each of the corresponding periods. Average daily sales for each quarter are the unit cases sold during the quarter divided by the number of days in the quarter.

Reported unit case volume growth is computed by comparing the unit cases sold in the three and six months period ended June 30, 2004 to the unit cases sold in the three and six months period ended June 30, 2003. In the first six months of 2004, these amounts are greater than the amounts computed on an average daily sales basis because of extra consumption days in the first quarter of 2004 as compared to the first quarter of 2003. The difference in consumption days will be largely offset in the fourth quarter of 2004.

In the North America operating segment, unit case volume in the Foodservice and Hospitality Division for the second quarter of 2004 increased by four percent, compared to the second quarter of 2003, reflecting tailored customer programs as well as improving restaurant traffic. The Retail business units had a one percent increase in unit case volume in the second quarter.

Unit case volume in the Europe, Eurasia & Middle East operating segment declined two percent in the second quarter of 2004 versus the prior year period, primarily due to increased competition in the hard discounter channel in Germany, poor weather conditions across Europe, and pricing initiatives implemented by our bottling partner in Great Britain and France.

In the Asia operating segment, unit case volume grew by five percent in the second quarter of 2004 versus the prior year period, led by four percent growth in Japan and 37 percent growth in China, partially offset by the impact of pricing and packaging initiatives that led to a 15 percent volume decline in the Philippines.

Unit case volume for the Latin America operating segment increased one percent in the second quarter of 2004 versus the prior year period, reflecting strong growth in Brazil and Argentina, partially offset by a three percent decline in Mexico. Results in Mexico reflect atypical weather conditions and a strategic decision to reduce the importance of large format water packages.

In the Africa operating segment, unit case volume increased two percent in the second quarter of 2004 compared to the prior year period. Solid results in South Africa and Kenya were partially offset by volume declines in Nigeria, Egypt and Zimbabwe.

In addition to the changes in unit case volumes, the adjustments related to the Indonesian water brands impacted the rounding of the Company's reported gallon sales for the full year 2002, as compared to 2001, when our gallons increased four percent rather than five percent as previously reported. These adjustments also impacted the first quarter of 2004, as compared to the first quarter of 2003, when gallon sales increased seven percent rather than six percent as previously reported, and the first six months of 2004, as compared to the first six months of 2003, when gallon sales increased six percent rather than five percent, as previously reported. The adjustments described above do not cause any of the other quarterly or full year gallon sales reported growth rates to differ from those previously reported by the Company.

FINANCIAL CONDITION

Net Cash Provided by Operating Activities

Net cash provided by operating activities in the first six months of 2004 amounted to \$2,956 million versus \$2,130 million for the comparable period in 2003, an increase of \$826 million. Net income of \$2,711 million for the first six months of 2004, compared to net income of \$2,197 million for the comparable period of 2003, as well as efficient management of working capital in 2004, contributed to this increased cash flow.

Investing Activities

Net cash used in investing activities totaled \$375 million for the first six months of 2004, compared to \$517 million for the comparable period in 2003, a decrease of \$142 million. During the 2004 period, cash outlays for investing activities included purchases of property, plant and equipment of \$352 million. Our Company currently estimates that purchases of property, plant and equipment in 2004 will be less than \$1 billion.

During the first six months of 2003, cash outlays for investing activities included purchases of property, plant and equipment of \$398 million and the acquisition of Truesdale Packaging Company LLC from CCE for approximately \$58 million (refer to Note J).

Financing Activities

Our financing activities include net borrowings, dividend payments, share issuances and share repurchases. Net cash used in financing activities totaled \$914 million for the first six months of 2004 compared to net cash used in financing activities of \$636 million for the first six months of 2003.

In the first six months of 2004, the Company had issuances of debt of \$2,254 million and payments of debt of \$1,105 million. The issuances of debt primarily included \$1,514 million of issuances of commercial paper with maturities of 90 days or less and \$736 million in issuances of commercial paper with maturities of more than 90 days. The payments of debt included \$756 million related to commercial paper with maturities of more than 90 days. Furthermore, in 2004, we paid \$349 million of current maturities of long-term debt. In the first six months of 2003, the Company had issuances of debt of \$932 million and payments of debt of \$614 million. The issuances of debt primarily included \$425 million of issuances of commercial paper with maturities of 90 days or less and \$507 million in issuances of commercial paper with maturities of greater than 90 days. The payments of debt in 2003 primarily included \$579 million related to commercial paper with maturities of greater than 90 days.

During the first six months of 2004 and 2003, the Company repurchased common stock under the stock repurchase plan authorized by our Board of Directors in October 1996. During the first six months of 2004, the Company repurchased approximately 19.3 million shares of common stock at an average cost of \$50.02 per share under the 1996 plan. During the first six months of 2003, the Company repurchased approximately 11.6 million shares of common stock at an average cost of \$40.38 per share under the 1996 plan. The cost to purchase these shares of common stock for treasury was \$966 million for the first six months of 2004 compared to \$470 million for the first six months of 2003. As strong cash flows are expected to continue in the future, the Company currently expects its 2004 share repurchase levels to be at least \$2 billion, including the purchases during the first six months of 2004 described above.

For the six months ended June 30, 2004, our Company paid dividends of \$1,219 million, compared to \$545 million for the comparable 2003 period. This increase is related to the timing of dividend payments in 2003 versus 2004. As of June 30, 2003, dividends of approximately \$541 million were accrued but were not paid until the beginning of third quarter 2003.

Financial Position

Our balance sheet as of June 30, 2004, as compared to our balance sheet as of December 31, 2003, was impacted by the following:

- The increase in cash and cash equivalents of \$1,680 million was due primarily to net cash provided by operating activities of \$2,956 million in the first six months of 2004. This cash has primarily been generated in locations outside of the United States and the majority of this cash has been invested in assets outside the United States.
- The increase in loans and notes payable of \$1,379 million was due to the issuance of commercial paper during the first six months of 2004 to meet short-term cash needs in the United States, including the quarterly dividend payment and repurchases of common stock.

The overall increase in total assets as of June 30, 2004, compared to December 31, 2003, was primarily related to the increase in cash and cash equivalents mentioned above, which impacted the Corporate operating segment; the impact of the strength in most key currencies versus the U.S. dollar, especially a stronger euro (that impacted our Europe, Eurasia and Middle East operating segment) and a stronger Japanese yen (that impacted our Asia operating segment); and the consolidation of certain entities in accordance with FASB Interpretation No. 46. Refer to Note B. The consolidation of such entities specifically accounted for an increase of approximately \$270 million to our property, plant and equipment as of the date of consolidation, March 31, 2004.

Update to Application of Critical Accounting Policies

In Part II, Item 7, under the heading "Application of Critical Accounting Policies — *Recoverability of Noncurrent Assets*" included our Annual Report on Form 10-K for the year ended December 31, 2003, we included a discussion about the uncertainty related to the deposit law on certain nonreturnable beverage packages enacted by the German government. We stated that unexpected political matters or market shifts could impact our industry or our Company, and certain assets in Germany might be at risk for impairment. We further stated that we would continue to monitor the situation.

During the second quarter of 2004, our Company determined that an impairment indicator in Germany was present. This impairment indicator was a 15 percent decline in our German unit case volume compared to the second quarter of 2003, resulting from the deposit legislation. Therefore, management completed cash flow models to test for potential impairment. As of June 30, 2004, we determined that our assets were not impaired. Our Company is evaluating our strategies for the German operations, assessing market changes, and determining our expectations related to the political environment. Further unexpected changes in the political environment or market shifts could result in future impairment charges. Management will continue to monitor closely these factors.

Exchange

Our international operations are subject to certain opportunities and risks, including currency fluctuations and government actions. We closely monitor our operations in each country and seek to adopt appropriate strategies that are responsive to changing economic and political environments and to fluctuations in foreign currencies.

We use approximately 50 functional currencies. Due to our global operations, weaknesses in some of these currencies are often offset by strengths in others. Our foreign currency management program is designed to mitigate, over time, a portion of the impact of exchange on net income and earnings per share. Taking into account the effects of our hedging activities, the impact of a weaker U.S. dollar increased our reported operating income by approximately 6 percent in the second quarter of 2004 compared to the second quarter of 2003. Taking into account the effects of our hedging activities, the impact of a weaker U.S. dollar increased our reported operating income by approximately 9 percent in the first six months of 2004 compared to the same period in 2003. For the second half of 2004, the Company expects currency benefits to be substantially less as compared to the first half of the year.

The Company will continue to manage its foreign currency exposures to mitigate over time a portion of the impact of exchange on net income and earnings per share. Our Company conducts business in more than 200 countries around the world, and we manage foreign currency exposures through the portfolio effect of the basket of functional currencies in which we do business.

FORWARD-LOOKING STATEMENTS

Certain written and oral statements made by our Company and subsidiaries or with the approval of an authorized executive officer of our Company may constitute "forward-looking statements" as defined under the Private Securities Litigation Reform Act of 1995, including statements made in this report and other filings with the Securities and Exchange Commission. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to volume growth, share of sales and earnings per share growth and statements expressing general optimism about future operating results — are forward-looking statements. Forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. As and when made, management believes that these forward-looking statements are reasonable. However, caution should be taken not to place undue reliance on any such forward-looking statements since such statements speak only as of the date when made. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The following are some of the factors that could cause our Company's actual results to differ materially from the expected results described in or underlying our Company's forward-looking statements:

- Economic and political conditions, especially in international markets, including civil unrest, product boycotts, governmental changes and restrictions on the ability to transfer capital across borders. Without limiting the preceding sentence, the current unstable economic and political conditions and civil unrest in the Middle East, North Korea or elsewhere, the unstable situation in Iraq, or the continuation or escalation of terrorism, could have adverse impacts on our Company's business results or financial condition.
- Changes in the nonalcoholic beverages business environment. These include, without limitation, changes in consumer preferences, including changes based on health or nutrition considerations; competitive product and pricing pressures; and our ability to gain or maintain share of sales in the global market as a result of actions by competitors. Factors such as these could impact our earnings, share of sales and volume growth.
- Foreign currency rate fluctuations, interest rate fluctuations and other capital market conditions. Most of our exposures to capital markets, including foreign currency and interest rates, are managed on a consolidated basis, which allows us to net certain exposures and, thus, take advantage of any natural offsets. We use derivative financial instruments to reduce our net exposure to financial risks. There can be no assurance, however, that our financial risk management program will be successful in reducing capital market exposures.
- Adverse weather conditions, which could reduce demand for Company products.
- The effectiveness of our advertising, marketing and promotional programs.
- Fluctuations in the cost and availability of raw materials including water, the cost of energy, transportation and other necessary services; our ability to maintain favorable supplier arrangements and relationships; our ability to avoid product recalls; and our ability to avoid disruptions in production output caused by events such as natural disasters, power outages, labor strikes, or the like.

- Our ability to achieve earnings goals, which are generated based on projected volumes and sales of many product types, some of which are more profitable than others. There can be no assurance that we will achieve the expected level or mix of product sales.
- Our ability to effectively align ourselves with our bottling system as we focus on increasing the investment in our brands; seeking efficiencies throughout the supply chain; delivering more value for our customers; and better meeting the needs of our consumers.
- Our ability to protect against data corruption, cyber-based attacks or information security breaches.
- Changes in laws and regulations, including changes in accounting standards, taxation requirements (including tax rate changes, new tax laws and revised tax law interpretations), laws concerning food and beverages, competition laws, employment laws and environmental laws in domestic or foreign jurisdictions.
- Our ability to penetrate developing and emerging markets, which also depends on economic and political conditions, and how well we are able to acquire or form strategic business alliances with local bottlers and make necessary infrastructure enhancements to production facilities, distribution networks, sales equipment and technology. Moreover, the supply of products in developing markets must match the customers' demand for those products, and due to product price and cultural differences, there can be no assurance of product acceptance in any particular market.
- The uncertainties of litigation, as well as other risks and uncertainties detailed from time to time in our Company's Securities and Exchange Commission filings.

The foregoing list of important factors is not exclusive.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2003.

Item 4. Controls and Procedures

The Company, under the supervision and with the participation of its management, including the Chief Executive Officer and the Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely making known to them material information relating to the Company and the Company's consolidated subsidiaries required to be disclosed in the Company's reports filed or submitted under the Exchange Act. There has been no change in the Company's internal control over financial reporting during the quarter ended June 30, 2004 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Part II. Other Information

Item 1. Legal Proceedings

As reported in the Company's Annual Report on Form 10-K for the year ended December 31, 2003, on October 27, 2000, a class action lawsuit (*Carpenter's Health & Welfare Fund of Philadelphia & Vicinity v. The Coca-Cola Company, et al.*) was filed in the United States District Court for the Northern District of Georgia alleging that the Company, M. Douglas Ivester, Jack L. Stahl and James E. Chestnut violated antifraud provisions of the federal securities laws by making misrepresentations or material omissions relating to the Company's financial condition and prospects in late 1999 and early 2000. A second, largely identical lawsuit (*Gaetan LaValla v. The Coca-Cola Company, et al.*) was filed in the same court on November 9, 2000. The Complaints allege that the Company and the individual named officers: (1) forced certain Coca-Cola system bottlers to accept "excessive, unwanted and unneeded" sales of concentrate during the third and fourth quarters of 1999, thus creating a misleading sense of improvement in our Company's performance in those quarters; (2) failed to write down the value of impaired assets in Russia, Japan and elsewhere on a timely basis, again resulting in presentation of misleading interim financial results in the third and fourth quarters of 1999; and (3) misrepresented the reasons for Mr. Ivester's departure from the Company and then misleadingly reassured the financial community that there would be no changes in the Company's core business strategy or financial outlook following that departure. Damages in an unspecified amount are sought in both Complaints.

On January 8, 2001, an order was entered by the United States District Court for the Northern District of Georgia consolidating the two cases for all purposes. The Court also ordered the plaintiffs to file a Consolidated Amended Complaint. On July 25, 2001, the plaintiffs filed a Consolidated Amended Complaint, which largely repeated the allegations made in the original Complaints and added Douglas N. Daft as an additional defendant.

On September 25, 2001, the defendants filed a Motion to Dismiss all counts of the Consolidated Amended Complaint. On August 20, 2002, the Court granted in part and denied in part the defendants' Motion to Dismiss. The Court also granted the plaintiffs' Motion for Leave to Amend the Complaint. On September 4, 2002, the defendants filed a Motion for Partial Reconsideration of the Court's August 20, 2002 ruling, which motion was denied by the Court on April 15, 2003. On June 2, 2003, the plaintiffs filed an Amended Consolidated Complaint. The Company moved to dismiss that Complaint on June 30, 2003.

On March 31, 2004, the Court granted in part and denied in part the defendants' Motion to Dismiss the Amended Complaint. In its order, the Court dismissed a number of the plaintiffs' allegations, including the claim that the Company made knowingly false statements to financial analysts. The Court permitted the remainder of the allegations to proceed to discovery. The Court denied the plaintiffs' request for leave to further amend and replead their Complaint. The lawsuit is now in the discovery phase.

The Company believes it has substantial legal and factual defenses to the plaintiffs' claims.

As reported in the Company's Annual Report on Form 10-K for the year ended December 31, 2003, on December 20, 2002, the Company filed a lawsuit *The Coca-Cola Company v. Aqua-Chem, Inc., Civil Action No. 2002CV631-50* in the Superior Court, Fulton County, Georgia (the "Georgia Case") seeking a declaratory judgment that the Company has no obligation to its former subsidiary, Aqua-Chem, Inc., for any past, present or future liabilities or expenses in connection with any claims or lawsuits against Aqua-Chem. Subsequent to the Company's filing, on the same day Aqua-Chem filed a lawsuit (*Aqua-Chem, Inc. v. The Coca-Cola Company, Civil Action No. 02CV012179*) in the Circuit Court, Civil Division of Milwaukee County, Wisconsin (the "Wisconsin Case"). In the Wisconsin Case, Aqua-Chem seeks a declaratory judgment that the Company is responsible for all liabilities and expenses in connection with certain of Aqua-Chem's general and product liability claims arising from occurrences prior to the Company's sale of Aqua-Chem in 1981, and a judgment for breach of contract in an amount exceeding \$9 million for defense costs, expenses and settlements incurred by Aqua-Chem to date in connection with such claims.

The Company owned Aqua-Chem from 1970 to 1981. During that time frame, the Company purchased over \$400 million of insurance coverage that is available to cover Aqua-Chem for certain product liability and other claims. Cleaver Brooks, an Aqua-Chem subsidiary, manufactured boilers, some of which contained asbestos gaskets. The Company sold Aqua-Chem to Lyonnaise American Holding, Inc. in 1981 under the terms of a stock sale agreement, and, following a lawsuit involving a tax dispute, entered into a settlement agreement in 1983 with Lyonnaise and Aqua-Chem. The 1981 and 1983 agreements, among other things, outlined the parties' rights and obligations concerning past and future claims and lawsuits involving Aqua-Chem.

Aqua-Chem was first named as a defendant in asbestos lawsuits in or around 1985 and, to date, has more than 100,000 claims pending against it. In October 2002, Aqua-Chem asserted that since 1985 it had incurred approximately \$10 million in expenses related to these claims that were not covered by insurance. Aqua-Chem demanded that the Company reimburse these expenses pursuant to Aqua-Chem's interpretation of the terms of the 1981 and 1983 agreements. It also demanded that the Company acknowledge its continuing obligations to Aqua-Chem under these agreements for any future liabilities and expenses that are excluded from coverage under the applicable insurance or for which there is no insurance. The Company disputes Aqua-Chem's interpretation of the agreements and believes it has no past, present or future obligation to Aqua-Chem in this regard. This led to the filing of the Georgia Case.

The Wisconsin Case initially was stayed, pending final resolution of the Georgia Case, and later was voluntarily dismissed without prejudice by Aqua-Chem. The parties have agreed to stay the Georgia Case pending the outcome of new insurance coverage litigation filed by certain Aqua-Chem insurers (*Century Indemnity Company, et al. v. Aqua-Chem Inc., The Coca-Cola Company, et al., Case No. 04CV002852*), described below.

The Company believes it has substantial legal and factual defenses to Aqua-Chem's claims.

As reported in the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2004, on March 26, 2004, five plaintiff insurance companies filed an action (*Century Indemnity Company, et al. v. Aqua-Chem, Inc., The Coca-Cola Company, et al., Case No. 04CV002852*) in the Circuit Court of Milwaukee County, Wisconsin against our Company, Aqua-Chem, Inc. and sixteen insurance companies. Several of the policies that are the subject of this action were issued to the Company during the period (1970 to 1981) when our Company owned Aqua-Chem. The complaint seeks a determination of the respective rights and obligations under the insurance policies issued by the insurance companies with regard to asbestos-related claims against Aqua-Chem. The five plaintiffs issued insurance policies with aggregate remaining limits of coverage of approximately \$145 million. The action also seeks a monetary judgment reimbursing any amounts paid by the plaintiffs in excess of their obligations. The Company believes that there are substantial legal and factual arguments supporting the position that the insurance policies at issue provide coverage for the asbestos-related claims against Aqua-Chem, and both the Company and Aqua-Chem have asserted these arguments in response to the complaint.

On June 18, 2004, Michael Hall filed what is purported to be a shareholder derivative suit on behalf of the Company, in the Superior Court of Fulton County, Georgia. The Defendants in this action are the current members of the Company's Board of Directors (other than E. Neville Isdell and Donald R. Keough), Douglas N. Daft, Steven J. Heyer and a former director, Susan Bennett King. The Company is also named as a Nominal Defendant. The Complaint alleges, among other things, that in connection with certain alleged Company accounting and business practices that were originally the subject of litigation brought by former employee Matthew Whitley in 2003, approvals of executive compensation and severance packages, and dealings between the Company and entities with which the Defendants are affiliated, the Defendants breached their fiduciary duties to the Company through gross mismanagement, waste of corporate assets, abuse of their positions of authority within the Company, and by unjustly enriching themselves.

The Plaintiff, on behalf of the Company, seeks declaratory relief; a money judgment requiring the Defendants to pay the Company unspecified amounts by which the Company allegedly has been damaged by reason of the conduct complained of; an award to the Plaintiff of the costs and disbursements incurred in connection with the action, including reasonable attorneys' and experts' fees; extraordinary equitable and/or injunctive relief; and such other further relief as the Court may deem just and proper.

The Company intends to take appropriate action to protect its interests in connection with this matter.

Item 2. Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities

The following table presents information with respect to purchases of common stock of the Company made during the three months ended June 30, 2004 by The Coca-Cola Company or any "affiliated purchaser" of The Coca-Cola Company, as defined in Rule 10b-18(a)(3) under the Exchange Act.

Period	(a) Total Number of Shares Purchased ¹	(b) Average Price Paid Per Share	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs ²	(d) Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs
April 1, 2004 through April 30, 2004	1,827,846	\$ 50.84	1,800,000	135,041,140
May 1, 2004 through May 31, 2004	3,519,233	\$ 50.22	3,456,500	131,584,640
June 1, 2004 through June 30, 2004	4,201,669	\$ 51.18	4,198,700	127,385,940
Total	9,548,748	\$ 50.76	9,455,200	127,385,940

¹ The total number of shares purchased includes: (i) shares purchased pursuant to the 1996 Plan described in footnote (2) below; and (ii) shares surrendered or deemed surrendered to the Company to pay the exercise price and/or to satisfy tax withholding obligations in connection with so-called "stock swap exercises" of employee stock options and/or the vesting of restricted stock issued to employees, totaling 27,846 shares, 62,598 shares and 2,969 shares, respectively, for the months of April, May and June 2004.

² On October 17, 1996, we publicly announced that our Board of Directors had authorized a plan (the "1996 Plan") for the Company to purchase up to 206 million shares of the Company's common stock prior to October 31, 2006. This was in addition to approximately 44 million shares, previously authorized for purchase prior to December 31, 2000, that had not been purchased by the Company as of October 16, 1996 but that were purchased by the Company prior to the commencement of purchases under the 1996 plan in 1998. This column discloses the number of shares purchased pursuant to the 1996 plan during the indicated time periods.

This table excludes restricted stock forfeitures and shares withheld in connection with so-called "cashless exercises" of employee stock options.

Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits:

- 10.1 — Full and Complete Release, dated June 8, 2004, between the Company and Steven J. Heyer.
- 10.2 — Form of Restricted Stock Agreement (Performance Stock Unit Agreement) in connection with the 1989 Restricted Stock Award Plan of the Company, as amended.
- 10.3 — Employment Agreement, dated as of March 11, 2002, between the Company and Alexander R.C. Allan.
- 10.4 — Employment Agreement, dated as of March 11, 2002, between The Coca-Cola Export Corporation and Alexander R.C. Allan.
- 12 — Computation of Ratios of Earnings to Fixed Charges.
- 31.1 — Rule 13a-14(a)/15d-14(a) Certification, executed by E. Neville Isdell, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company.
- 31.2 — Rule 13a-14(a)/15d-14(a) Certification, executed by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company.
- 32 — Certifications required by Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350), executed by E. Neville Isdell, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company and by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company.

(b) Reports on Form 8-K:

- (1) During the second quarter of 2004, the Company filed a report on Form 8-K on April 21, 2004.

Item 7(c). Exhibits. Item 12. Results of Operations and Financial Condition. Press release of the Company, dated April 21, 2004, reporting the Company's financial results for the first quarter of 2004. Supplemental information presented for use in connection with financial results for the first quarter of 2004.

- (2) During the second quarter of 2004, the Company filed a report on Form 8-K on May 5, 2004.

Item 5. Other Events and Regulation FD Disclosure. Item 7(c). Exhibits. Press release of the Company, dated May 4, 2004, regarding the naming of E. Neville Isdell as Chairman and Chief Executive Officer Elect.

- (3) During the second quarter of 2004, the Company filed a report on Form 8-K on May 28, 2004.

Item 5. Other Events and Regulation FD Disclosure. Item 7(c). Exhibits. Press release of the Company, dated May 28, 2004, regarding E. Neville Isdell becoming Chairman and Chief Executive Officer on June 1, 2004.

- (4) During the second quarter of 2004, the Company filed a report on Form 8-K on June 9, 2004.

Item 5. Other Events and Regulation FD Disclosure. Item 7(c). Exhibits. Press release of the Company, dated June 9, 2004, regarding Steven J. Heyer.

- (5) During the second quarter of 2004, the Company filed a report on Form 8-K on June 15, 2004.

Item 5. Other Events and Regulation FD Disclosure. Item 7(c). Exhibits. Press release of The Coca-Cola Company, dated June 15, 2004, regarding the naming of Irial Finan as President, Bottling Operations.

- (6) During the second quarter of 2004, the Company filed a report on Form 8-K on June 23, 2004.

Item 5. Other Events and Regulation FD Disclosure. Item 7(c). Exhibits. Press release of The Coca-Cola Company, dated June 22, 2004, regarding the naming of Chuck Fruit as Chief Marketing Officer.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**THE COCA-COLA COMPANY
(REGISTRANT)**

Date: August 5, 2004

By:

/s/ CONNIE D. McDANIEL

Connie D. McDaniel
Vice President and Controller
(On behalf of the Registrant and
as Chief Accounting Officer)

Exhibit Index

Exhibit Number and Description

(a) Exhibits

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FULL AND COMPLETE RELEASE

Whereas, Steven J. Heyer ("Executive") and The Coca-Cola Company (the "Company") previously entered into an agreement titled "Terms of Employment between Steven J. Heyer and The Coca-Cola Company, March 2, 2001" (the "Terms of Employment");

Whereas, as of the date of the execution of this Full and Complete Release (this "Agreement") by the parties, the Company does hereby deliver notice of its decision not to extend the Employment Period of Executive set forth in Section 2 of the Terms of Employment (the "Notice");

Whereas, based on the Company's delivery of the Notice, Executive has determined that, effective December 30, 2004 or such earlier date as Executive and the Company's Chief Executive Officer may agree, he will terminate his employment for Good Reason, as defined in Section 16 of the Terms of Employment; and

Whereas, the Executive has consulted with an attorney and has relied upon the advice of his attorney in signing this Agreement.

Now, therefore, in consideration for payments and benefits provided by the Company as set forth in this Agreement and the Terms of Employment, including, but not limited to the payments described in Section 10 of the Terms of Employment, the sufficiency of which is hereby acknowledged, Executive and the Company agree as follows:

Full and Complete Release.

Executive, for himself and his heirs, executors, administrators and assigns, does hereby knowingly and voluntarily release and forever discharge The Coca-Cola Company and its subsidiaries, affiliates, joint ventures, joint venture partners, and benefit plans, and their respective current and former directors, officers, administrators, trustees, employees, agents, and other representatives, from all debts, claims, actions, causes of action (including without limitation those arising under the Fair Labor Standards Act of 1938, as amended, 29 U.S.C. § 201 *et seq.*; the Employee Retirement Income Security Act of 1974, as amended, 29 U.S.C. § 1001 *et seq.*; the Worker Adjustment and Retraining Notification Act of 1988, 29 U.S.C. § 2101 *et seq.*; and those federal, state, local, and foreign laws prohibiting employment discrimination based on age, sex, race, color, national origin, religion, disability, veteran or marital status, sexual orientation, or any other protected trait or characteristic, or retaliation for engaging in any protected activity, including without limitation the Age Discrimination in Employment Act of 1967, 29 U.S.C. § 621 *et seq.*, as amended by the Older Workers Benefit Protection Act, P.L. 101-433; the Equal Pay Act of 1963, 9 U.S.C. § 206, *et seq.*; Title VII of The Civil Rights Act of 1964, as amended, 42 U.S.C. § 2000e *et seq.*; the Civil Rights Act of 1866, 42 U.S.C. § 1981; the Civil Rights Act of 1991, 42 U.S.C. § 1981a; the Americans with Disabilities Act, 42 U.S.C. § 12101 *et seq.*; the Rehabilitation Act of 1973, 29 U.S.C. § 791 *et seq.*; the Family and Medical Leave Act of 1993, 28 U.S.C. §§ 2601 and 2611 *et seq.*; and comparable state, local, and foreign causes of action, whether statutory or common law), suits, dues, sums of money, accounts, reckonings, covenants, contracts, claims for costs or attorneys' fees, controversies, agreements, promises, and all liabilities of any kind or nature whatsoever, at law, in equity, or otherwise, KNOWN OR UNKNOWN, fixed or contingent, which he ever had, now has, or may have, or which he, his heirs, executors, administrators or assigns hereafter can, shall, or may have, from the beginning of time through the date on which he signs this Agreement, including without limitation those arising out of or related to his employment or separation from employment with the Company (collectively the "Released Claims"), provided nothing herein releases the Company from its obligations under the Terms of Employment or this Agreement, or

releases any vested and accrued benefits to which Executive is entitled or any rights which by law cannot be released.

Executive fully understands and agrees that:

1. no rights or claims are released or waived that may arise after the date Executive signs this Agreement;
2. Executive is advised to consult with an attorney before signing this Agreement;
3. Executive has 21 days from receipt of this Agreement within which to consider whether to sign it;
4. Executive has seven days following his execution of this Agreement to revoke the Agreement; and
5. this Agreement shall be effective on the date hereof, but Executive shall not have the right to enforce this Agreement until the revocation period of seven days has expired without any such revocation.

Executive additionally understands and agrees that this Agreement is not and shall not be construed to be an admission of liability of any kind on the part of the Company or any of the other persons or entities hereby released.

Release of Claims Against Executive.

The Company does hereby knowingly and voluntarily release and forever discharge the Executive from all debts, claims, actions, causes of action, suits, dues, sums of money, accounts, reckonings, covenants, contracts, claims for costs or attorneys' fees, controversies, agreements, promises, and all liabilities of any kind or nature whatsoever, at law, in equity, or otherwise, KNOWN OR UNKNOWN, fixed or contingent, which it ever had, now has, or may have, or which it hereafter can, shall, or may have, from the beginning of time through the date on which it signs this Agreement, including without limitation those arising out of or related to Executive's employment or separation from employment with the Company, provided nothing herein precludes the Company from enforcing its rights under this Agreement, the Terms of Employment or its rights related to taxes, advances or reimbursement of expenses arising in the course of Executive's employment relationship with the Company.

Future Cooperation.

Executive covenants and agrees that he shall reasonably cooperate with and serve in any capacity requested by the Company in any pending or future matters, including without limitation any litigation, investigation, or other dispute, in which he, by virtue of his employment with the Company, has relevant knowledge or information, including, but not limited to (i) meeting with representatives of the Company to provide truthful information regarding his knowledge, (ii) acting as the Company's representative, and (iii) providing, in any jurisdiction in which the Company requests, truthful testimony relevant to said matter. The Company shall reimburse Executive for all of Executive's reasonable out-of-pocket expenses associated with such assistance, including travel expenses and attorneys' fees.

Indemnification.

Nothing in this Agreement shall affect any rights Executive may have under Article VII of the Company's by-laws in effect as of the date of this Agreement, any written agreement between the Company and Executive or under applicable law.

Nondisparagement.

Executive will not disparage the Company, its customers or suppliers or the Company's directors, officers, or employees ("Representatives"). The Company and its Representatives will not disparage Executive. "Disparagement" means a negative oral or written statement that can be accurately demonstrated in fact to be attributable to (i) Executive or (ii) the Company or its Representatives (as applicable). Notwithstanding the foregoing, (i) no statement made by either party in the context of any legal or regulatory proceeding shall be deemed to violate the foregoing provisions, and (ii) subject to (i), all communication relating to the termination of Executive's employment with the Company shall be consistent with the press release of the date hereof.

Effect of Agreement.

The Company acknowledges that this Agreement constitutes Executive's notice of resignation for Good Reason under the Terms of Employment and, accordingly, in the event Executive's employment shall terminate for any reason prior to December 30, 2004 (other than a voluntary resignation by Executive effective prior to such date to which the Chief Executive Officer of the Company has not consented), Executive shall receive all payments and other benefits to which Executive is entitled under the Terms of Employment in connection with a termination of employment for Good Reason.

Complete Agreement.

This Agreement and the Terms of Employment are the complete understanding between Executive and the Company in respect of the subject matter of this Agreement and, with the exception of any prior agreement Executive has signed or made with the Company regarding trade secrets, confidential information, or intellectual property, supersede all prior agreements relating to the same subject matter. In signing this Agreement, Executive has not relied upon any representations, promises or agreements of any kind except those set forth herein and in the Terms of Employment.

Severability.

In the event that any provision of this Agreement should be held to be invalid or unenforceable, each and all of the other provisions of this Agreement shall remain in full force and effect. If any provision of this Agreement is found to be invalid or unenforceable, such provision shall be modified as necessary to permit this Agreement to be upheld and enforced to the maximum extent permitted by law.

Governing Law.

This Agreement is to be governed and enforced under the laws of the State of Delaware (except to the extent that Delaware conflicts of law rules would call for the application of the law of another jurisdiction).

Successors and Assigns.

This Agreement is binding upon and inures to the benefit of the Company and its successors and assigns.

Amendment/Waiver.

No amendment, modification or discharge of this Agreement shall be valid or binding unless set forth in writing and duly executed by each of the parties hereto.

Acknowledgment.

Executive has carefully read this Agreement, fully understands each of its terms and conditions, and intends to abide by this Agreement in every respect. As such, Executive knowingly and voluntarily signs this Agreement.

Executive

/s/ STEVEN J. HEYER

Steven J. Heyer

Date: 6/8/04

The Coca-Cola Company

/s/ DEVAL L. PATRICK

Deval L. Patrick
Executive Vice President, General Counsel and Corporate Secretary

Date: 6/8/04

QuickLinks

[Exhibit 10.1](#)

[FULL AND COMPLETE RELEASE](#)

RESTRICTED STOCK AGREEMENT

The Coca-Cola Company (the "Company") hereby agrees to award to the recipient named below (the "Recipient") on the date set forth below ("Grant Date") the number of shares of Common Stock, \$.25 par value, of the Company (the "Shares"), in accordance with and subject to the terms, conditions and restrictions of this Agreement. If the conditions described below are satisfied, such award will be made under the terms of The Coca-Cola Company 1989 Restricted Stock Award Plan (the "Plan"), as amended, on the Grant Date.

Name of Recipient: XXXXXXXXXXXX

Target Award: XX,XXX Shares

Relevant Dates: The following dates are applicable for this Agreement:

Agreement Date

Acceptance Date

Performance Period

Grant Date (Issue Date)

Vesting Period

Release Date

Performance Criteria: The following performance criteria must be met for an award of Shares to be made under this Agreement. The number of Shares awarded on the Grant Date shall be determined from the Target Award and the following schedule:

Compound Annual Growth in Earnings Per Share during the Performance Period	Percentage of Target Award to be Granted
% (Maximum Award)	150%
%	125%
% (Target Award)	100%
%	83%
%	66%
% (Minimum Award)	50%
Less than %	0

The performance criteria shall be: compound annual growth in earnings per share. Earnings per share shall be defined as:

Numerator: the numerator set forth in the definition of diluted earnings per share under United States Generally Accepted Accounting Principles (U.S. GAAP) (Financial Accounting Standard 128 and/or applicable standards and interpretations in effect for the year), excluding items as defined below.

divided by

Denominator: the denominator set forth in the definition of diluted earnings per share under U.S. GAAP (Financial Accounting Standard 128 and/or applicable standards and interpretations in effect for the year).

The calculation of compound annual growth in earnings per share shall be adjusted for significant structural changes, accounting changes, and other operating and non-operating charges and gains disclosed separately in the year-end earnings release or other Company public communications for the base year and each year of the Performance Period. The intent of this adjustment is to provide a consistent year-to-year comparison of performance on the specified measure.

Compound annual growth rate in earnings per share shall be rounded to the nearest whole percentage point.

TERMS AND CONDITIONS OF THIS AGREEMENT

- (1) If all of the conditions set forth in this Agreement are satisfied, an award of restricted Shares under the Plan will be made to the Recipient on the Grant Date. No Shares will be delivered to the Recipient or transferred into the Recipient's name until the Grant Date and the Recipient shall have no rights to any Shares or any rights associated with such Shares (such as dividends or voting rights) until the Grant Date. Shares will be delivered to the Recipient or the Recipient's estate on the Release Date indicated above on which the Shares cease to be subject to risk of forfeiture pursuant to the terms of this Agreement and the terms of the Plan, subject to all terms and conditions set forth in this Agreement.

If the Recipient is resident outside of the United States on the Grant Date, the Compensation Committee (or its designee), in its sole discretion, may select an alternate Grant Date which is not later than the Release Date. If the Compensation Committee (or its designee) selects such an alternate Grant Date, the Recipient will receive from Recipient's employer a cash payment, less all applicable taxes, equal to the dividend that would be paid on an equivalent number of shares of Company Stock, beginning at the time a dividend would have been paid had Shares been Granted on the original Grant Date listed above.

- (a) Performance Conditions for the Award. An award of restricted Shares on the Grant Date shall be made only if the Recipient is, and has continuously been, employed by the Company or a Related Company since the date of this Agreement, except as provided in paragraph (1)(c). In addition, the award shall be made only if (and to the extent) that the Performance Criteria, set forth above, are satisfied during the Performance Period. The Controller of the Company and the Compensation Committee shall certify whether, and to what extent, the Performance Criteria have been achieved.
- (b) Conditions for Release of the Award. The Shares shall be delivered on the Release Date only if the Recipient, on the Release Date, is, and has continuously been since the date of this Agreement, employed by the Company or a Related Company, except as provided in paragraph (1)(c).
- (c) Separation from the Company. If any of the circumstances listed below occur prior to the Release Date, the terms of this subparagraph shall apply. The following table describes the

Recipient's treatment depending on the reason for the Recipient's separation from the Company and the timing of the event.

	During the Performance Period	Between the end of the Performance Period and the Grant Date	Between the Grant Date and the Release Date
Death	<ul style="list-style-type: none">• The Performance Period shall be shortened to the beginning of the original Performance Period through the end of the year of death.• If the Performance Criteria are met during the shortened Performance Period, instead of an award of Shares, the Recipient's estate shall be paid a cash amount equal to the value of the Shares that would have been awarded on the Grant Date, prorated as described below. The value shall be determined as the date of the February Compensation Committee meeting following the year of death.	<ul style="list-style-type: none">• If the Performance Criteria have not been met, there shall be no award.• If the Performance Criteria are met, instead of an award of Shares, the Recipient's estate shall be paid a cash amount equal to the value of the Shares that would have been awarded on the Grant Date. The value shall be determined as of the later of the Grant Date or the date of death.	Shares granted will be released within 90 days following the Recipient's death.
Disability	<ul style="list-style-type: none">• The Performance Period continues.• At the end of the Performance Period, there will be no Award unless, and to the extent that, the Performance Criteria are met.• If the Performance Criteria are met, instead of an award of Shares, the Recipient shall be paid a cash amount equal to the value of the Shares that would have been awarded, prorated as described below, with the value determined as of the Grant Date.	<ul style="list-style-type: none">• If the Performance Criteria have not been met, there shall be no award.• If the Performance Criteria are met, instead of an award of Shares, the Recipient shall be paid a cash amount equal to the value of the Shares that would have been awarded, with the value determined as of the Grant Date.	Shares granted will be released within 90 days following the Recipient's disability.

Retirement	<ul style="list-style-type: none"> • Awards held less than 12 months as of the date of Retirement shall be forfeited. • For Awards held at least 12 months, a prorated grant of Shares will be made 30 days prior to the Recipient's Retirement date (or on the closest business day thereto). The number of Shares granted and the terms of those Shares shall be as set forth in section viii) below. • Recipient must notify Company of intent to retire 90 days prior to retirement. 	<ul style="list-style-type: none"> • If the Performance Criteria have not yet been certified, a grant of Shares will be made 30 days prior to the Recipient's Retirement date (or on the closest business day thereto) based on preliminary estimates of the results. These Shares shall continue to be subject to forfeiture if the certified results are less than what was preliminarily awarded. Any nonforfeited Shares shall be released within 90 days following the date the Performance Criteria are certified. • If the Performance Criteria have been certified, the applicable number of Shares shall be granted 30 days prior to the Recipient's Retirement date and released within 90 days following the Recipient's Retirement date. 	Shares granted will be released within 90 days following the Recipient's Retirement date.
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Transfer to a Related Company	<ul style="list-style-type: none"> • The Performance Period and Vesting Period continues. • At the end of the Performance Period, there will be no Award unless, and to the extent that, the Performance Criteria are met. • If the Performance Criteria are met, instead of an award of Shares, the Recipient shall be paid a cash amount equal to the value of the Shares that would have been awarded, prorated as described below, paid on the Release Date, with the value determined as of the Release Date. In order to receive any payment, the Recipient must continue to be employed by a Related Company until the Release Date. 	<ul style="list-style-type: none"> • If the Performance Criteria have not been met, there shall be no award. • If the Performance Criteria are met, the Vesting Period continues. Provided that the Recipient continues to be employed by a Related Company until the Release Date, instead of an award of Shares, the Recipient shall be paid a cash amount equal to the value of the Shares that would have been awarded, with the value determined as of the Release Date. 	<ul style="list-style-type: none"> • Vesting Period continues. • Shares granted will be released on the Release Date, provided all other terms and conditions are satisfied and Recipient continues to be employed by a Related Company until the Release Date.
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<p>Involuntary Separation (other than for Cause)</p>	<ul style="list-style-type: none"> Awards held less than 12 months from the date of Involuntary Separation shall be forfeited. For all other awards, the Performance Period continues. At the end of the Performance Period, there will be no award unless, and to the extent that, the Performance Criteria are met. If the Performance Criteria are met, instead of an award of Shares, the Recipient shall be paid a cash amount equal to the value of 50% of the Shares that would have been awarded, prorated as described below, with the value determined as of the Grant Date. 	<ul style="list-style-type: none"> If the Performance Criteria have not been met, there shall be no award. If the Performance Criteria have been met, Recipient shall be paid a cash amount equal to the value of a prorated number of Shares that would have been awarded (prorated based on the number of months between the beginning of the performance period and the date of separation), with the value determined as of the later of the Grant Date or the date of separation. 	<p>A prorated number of Shares (prorated based on the number of months between the beginning of the performance period and the date of separation), will be released within 90 days of the date of involuntary separation.</p>
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<p>Voluntary resignation or Termination for Cause</p>	<p>Forfeit entire award</p>	<p>Forfeit entire award</p>	<p>Forfeit entire award</p>
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- (i) Where a cash payment is provided, the value of the Shares will be determined using the closing price per share, as reported on the New York Stock Exchange Composite Transactions listing on the applicable date (as defined according to the relevant situation above), or, if the New York Stock Exchange is not open for trading on such date, the trading date immediately preceding the applicable date. The cash payment will be subject to all applicable tax withholdings and made as soon as administratively feasible.
- (ii) Where references are made to a prorated award in the chart above, except where otherwise expressly provided, the proration shall be determined using a fraction, the numerator of which is the number of whole months between the beginning of the Performance Period and the date of the event (e.g., death, Disability, transfer, involuntary separation or Retirement) and the denominator being the number of months in the Performance Period.
- (iii) For purposes of determining "Disability," the definition of "Disability" as contained in Section 5(a) of the Plan is replaced with the following definition:

"Disability" shall mean a condition for which a Participant becomes eligible for and receives a disability benefit under the long term disability insurance policy issued to the Company providing Basic Long Term Disability Insurance benefits pursuant to The Coca-Cola Company Health and Welfare Benefits Plan, or under any other long term disability plan which hereafter may be maintained by the Company.

(iv) "Cause" shall mean termination of employment by the Company or a Related Company which is based on a violation of the Company's Code of Business Conduct or any other policy of the Company or its Related Company, or for gross misconduct.

(v) For the purpose of determining "Retirement," the definition of "Retirement" as contained in Section 5(a) of the Plan is replaced with the following definition:

"Retirement" means an employee's termination of employment on a date which is on or after the Recipient attains age 55 and has completed at least five years of service (service being defined as Years of Vesting Service under the Company's Employee Retirement Plan (the "ERP"), whether or not the employee is covered by the ERP). Notwithstanding the above, if an employee receiving serial severance benefits would have been eligible for Retirement as defined above had the employee continued his employment for a period equal to the period of the severance benefits, the employee will be deemed retired under this plan as of the date severance benefits begin.

For purposes of determining whether an award has been held for at least 12 months and for determining the date of the release of Shares, the date of Retirement shall be the last day the Recipient actively works prior to Retirement. The Retirement date is not extended if the Recipient receives serial severance benefits.

(vi) If there is more than one reason for separation, the following provisions apply. A) If a Recipient is eligible for Retirement and is involuntarily separated (other than for Cause), the provisions governing Retirement shall apply. B) If a Recipient is eligible for Retirement and is transferred to a Related Company, the provisions governing transfer to a Related Company shall apply. C) If a Recipient is disabled and is eligible for Retirement, the provisions governing Disability shall apply.

(vii) If a Recipient transfers to a Related Company and the Company deems that the continuation of the Performance Period or any other terms of this Agreement would create a conflict of interest, the Company reserves the right to take any actions with respect to the Shares, including but not limited to providing a cash payment, releasing Shares at an earlier date or modifying the Performance Period with respect to such Recipient.

(viii) In the case of Retirement grants as described in the table above, the number of Shares granted shall be:

- For Awards held between 12 and 24 months, the lesser of: a) the minimum award and b) the award based on the Performance Criteria, determined through the end of the first year of the Performance Period. The Shares shall then be prorated, as described in subsection (ii) above.
- For Awards held between 24 and 36 months, the lesser of: a) the target award and b) the award based on the Performance Criteria, determined through the end of the second year of the Performance Period. The Shares shall then be prorated, as described in subsection (ii) above.

The Shares awarded will continue to be subject to forfeiture until the results under the Performance Criteria are determined at the end of the original Performance Period. When the Performance Criteria are certified, if the Recipient would not have received any Shares had the Recipient remained employed, then all of the Shares granted under this section shall be forfeited as of the date the Performance Criteria are certified. If the Recipient would have received at least the minimum award had the Recipient remained employed, the Shares granted shall be released within 90 days following the date the

Performance Criteria is certified. If the Recipient would have received more Shares had he remained employed, no additional Shares, cash or other remuneration is due to the Recipient.

Recipient agrees to provide at least 90 days advance notice of Recipient's intent to retire. Such notice shall be provided to the Director, Executive Compensation or the Senior Vice President—Human Resources, of The Coca-Cola Company.

- (ix) For purposes of determining whether an award has been held for at least 12 months in the case of involuntary separation, the date of involuntary separation shall be the last day the Recipient actively works prior to separation. The separation date is not extended if the Recipient receives serial severance benefits.

 - (d) Recipient shall have no rights with respect to the Shares, including but not limited to rights to sell, vote, exchange, transfer, pledge, hypothecate or otherwise dispose of the Shares until the Grant Date. Between the Grant Date and the Release Date, Recipient shall have no right to sell, exchange, transfer, pledge, hypothecate or otherwise dispose of the Shares. Except for these restrictions, beginning on the Grant Date, the Recipient shall, with respect to the Shares, have all the rights of a stockholder of the Company, including the right to vote the Shares and to receive all distributions and dividends paid with respect to the Shares.
 - (e) The Recipient shall indicate his or her acceptance of this Agreement by signing and returning this Agreement by the Acceptance Date indicated above.
 - (f) In the event that the Company's shares, as a result of a stock split or stock dividend or combination of shares or any other change or exchange for other securities, by reclassification, reorganization or otherwise, are increased or decreased or changed into or exchanged for a different number or kind of shares of stock or other securities of the Company or of another corporation, the number of Shares to be awarded under this Agreement shall be adjusted to reflect such change in such manner as the Board of Directors of the Company or the Committee may deem appropriate. If any such adjustment shall result in a fractional share, such fraction shall be disregarded.
 - (g) The Compensation Committee, in its sole discretion, may reduce the number of Shares or payments provided to a Recipient under this Agreement if it determines that a Recipient has failed to meet any other applicable performance standards (including but not limited to, compliance with the Company's Code of Business Conduct and any applicable laws), or if the Recipient owes any money to the Company or a Related Company and has failed to repay such obligation.
- (2) Each notice relating to this award shall be in writing. All notices to the Company shall be addressed to the Secretary, The Coca-Cola Company, One Coca-Cola Plaza, Atlanta, Georgia 30313. All notices to the Recipient shall be addressed to the address of the Recipient specified on the face page of this Agreement. Either the Company or the Recipient may designate a different address by written notice to the other. Written notice to said addresses shall be effective to bind the Company, the Recipient and the Recipient's representatives and beneficiaries.
- (3) Taxes.
- (a) The Company or a Related Company will assess the requirements regarding federal, state and/or local taxes, social insurance, and payroll tax withholding obligations (the "Taxes") in connection with the Shares awarded under this Agreement, including the presentation of this Agreement, the Recipient's acceptance of this Agreement, the determination of the Performance Criteria during the Performance Period, the award of the restricted Shares on the Grant Date or an alternate Grant Date, the release of the Shares, any cash payment

awarded under this Agreement, or the subsequent disposition or transfer of the Shares (the "Potential Tax Events"). The Recipient acknowledges that these requirements may change from time to time as laws or interpretations change.

- (b) The Recipient shall, on any applicable date corresponding to the Potential Tax Events, pay to the Company, or make arrangements satisfactory to the Company, regarding payment of all Taxes. The Company may require satisfaction of any withholding taxes by retention of Shares or the delivery of already owned shares of common stock of the Company in accordance with the procedures determined by the Director, Executive Compensation. The Company and its Related Companies shall have the right to deduct from any payment of any kind otherwise due to such Recipient any Taxes with respect to the Shares, if any such obligation has not been made by such Recipient.
 - (c) Irrespective of the Company or a Related Company's action or inaction with respect to the Taxes, the Recipient hereby acknowledges and agrees that the ultimate liability for any and all Taxes is and remains the responsibility and liability of the Recipient or the Recipient's estate. For Recipients who are International Service Associates or other international employees, all Taxes remain the Recipient's responsibility, except as expressly provided in the Company's International Service Policy and/or Tax Equalization Policy. Recipient acknowledges that the Company and any Related Company (i) make no representations or undertaking regarding the treatment of any Taxes in connection with any Potential Tax Events; and (ii) do not commit to structure the terms of the award or any aspect of the transfer of the Shares to reduce or eliminate the Recipient's liability for Taxes.
- (4) The Recipient hereby agrees that (a) any change, interpretation, determination or modification of this Agreement by the Committee shall be final and conclusive for all purposes and on all persons including the Company and the Recipient; provided, however, that with respect to any amendment or modification of the Plan which affects the award of Shares made hereby, the Committee shall have determined that such amendment or modification is in the best interests of the Recipient of such award; and (b) this Agreement and the award of Shares shall not affect in any way the right of the Recipient's employer to terminate or change the employment of the Recipient.
 - (5) In the event Recipient shall cease to be employed by the Company or a Related Company, prior to, or during one year after, any award, cash payment or release of restrictions pursuant to an award, the Recipient shall not render services for any organization or engage directly or indirectly in any business which, in the judgment of the Chief Executive Officer of the Company or other senior officer designated by the Committee, is or becomes competitive with the Company, or which organization or business, or the rendering of services to such organization or business, is or becomes otherwise prejudicial to or in conflict with the interests of the Company. Failure to comply with this provision shall cause such award or release to be rescinded. The Company shall notify the Recipient in writing of any such rescission within two years after such award or release. Within ten days after receiving such notice from the Company, if after the Release Date, the Recipient shall pay to the Company the fair market value of the Shares on the Release Date (or the amount of the cash payment provided to the Recipient), plus interest calculated through the date of repayment to the Company. Fair market value shall be the closing price per share, as reported on the New York Stock Exchange Composite Transactions listing, multiplied by the number of Shares for which restrictions were released. Interest shall be calculated using the weighted prime rate at SunTrust Bank, Atlanta.
 - (6) If any of the terms of this Agreement may in the opinion of the Company conflict or be inconsistent with any applicable law or regulation of any governmental agency having jurisdiction, the Company reserves the right to modify this Agreement to be consistent with applicable laws or regulations.

- (7) Personal Data. The Recipient understands that his or her employer, the Company or a Related Company hold certain personal information about the Recipient, including but not limited to his or her name, home address, telephone number, date of birth, social security number, salary, nationality, job title, and details of all Shares awarded, cancelled, vested, unvested, or outstanding (the "personal data"). Certain personal data may also constitute "sensitive personal data" within the meaning of applicable local law. Such data include but are not limited to the information provided above and any changes thereto and other appropriate personal and financial data about the Recipient. The Recipient hereby provides explicit consent to the Company and any Related Company to process any such personal data and sensitive personal data. The Recipient also hereby provides explicit consent to the Company and any Related Company to transfer any such personal data and sensitive personal data outside the country in which the Recipient is employed, and to the United States. The legal persons for whom such personal data are intended are the Company and any broker company providing services to the Company in connection with the administration of the Plan. The Recipient has been informed of his or her right of access and correction to his or her personal data by applying to the person identified in paragraph 2.
- (8) Additional Consents. The Recipient consents to and acknowledges that:
- (a) the Plan is discretionary in nature and the Company can amend, cancel or terminate it at any time;
 - (b) these awards and any other awards under the Plan are voluntary and occasional and do not create any contractual or other right to receive future awards or benefits in lieu of any awards, even if similar awards have been granted repeatedly in the past;
 - (c) all determinations with respect to any such future awards, including, but not limited to, the times when awards are made, the number of Shares, and the performance and other conditions attached to the awards, will be at the sole discretion of the Company and/or the Compensation Committee;
 - (d) participation in this Plan is voluntary;
 - (e) the value of the Shares and this award is an extraordinary item of compensation, which is outside the scope of the Recipient's employment contract, if any;
 - (f) the Shares, this award, or any income derived therefrom are a potential bonus payment not paid in lieu of any cash salary compensation and not part of normal or expected compensation or salary for any purposes, including, but not limited to, calculating any termination, severance, resignation, redundancy, end of service payments, bonuses, long-service awards, life or accident insurance benefits, pension or retirement benefits or similar payments;
 - (g) in the event of involuntary termination of the Recipient's employment, the Recipient's eligibility to receive Shares or payments under this Agreement or the Plan, if any, will terminate effective as of the date that the Recipient is no longer actively employed regardless of any reasonable notice period mandated under local law, except as expressly provided in this Agreement;
 - (h) the future value of the Shares is unknown and cannot be predicted with certainty;
 - (i) (for individuals other than employees of the Company) the award has been made to the Recipient in his or her status as an employee of his or her employer and can in no event be understood or interpreted to mean that the Company is his or her employer or that he or she has an employment relationship with the Company;
 - (j) no claim or entitlement to compensation or damages arises from the termination of this Agreement or diminution in value of the Shares and the Recipient irrevocably releases the

Company and his or her employer, if different from the Company, from any such claim that may arise;

- (k) participation in the Plan or this Agreement shall not create a right to further employment with the Recipient's employer and shall not interfere with the ability of the Recipient's employer to terminate the Recipient's employment relationship at any time, with or without cause; and
 - (l) the Plan and this Agreement set forth the entire understanding between the Recipient, the Company, and any Related Company regarding the acquisition of the Shares and supercedes all prior oral and written agreements pertaining to this award.
- (9) Governing Law. This Agreement has been made in and shall be construed under and in accordance with the laws of the State of Georgia, USA.
- (10) Headings. Paragraph headings are included for convenience and shall not affect the meaning or interpretation of this Agreement.

THE COCA-COLA COMPANY

BY: THE COMMITTEE

Authorized Signature

I have read the above Agreement and hereby accept the above award under the terms and conditions of this Agreement and I agree to be bound thereby and by the actions of the Committee.

Recipient

Date:

STOCK POWER

FOR VALUE RECEIVED, _____ hereby sells, assigns and transfers unto The Coca-Cola Company (the "Company"), a Delaware corporation (FEIN 58-628465), _____ shares of the Common Stock of the Company standing in my name on the books of the Company represented by Certificate(s) No(s). _____ herewith, and do hereby irrevocably constitute and appoint any officer or any duly authorized representative of the Company attorney to transfer the said stock on the books of the Company with full power of substitution in the premises.

Dated: _____

QuickLinks

[Exhibit 10.2](#)

[RESTRICTED STOCK AGREEMENT](#)

EMPLOYMENT AGREEMENT

THIS AGREEMENT is made as of the 11 day of March, 2002 by and between The Coca-Cola Company, a corporation organized and existing under the laws of the State of Delaware, in the United States of America (the "Company") with its principal office at One Coca-Cola Plaza NW, Atlanta, Georgia 30313, and Alexander R. C. Allan (hereinafter called "Employee").

WHEREAS, the Company is engaged in the business of manufacturing, marketing and selling non-alcoholic beverages globally; and

WHEREAS, the Company wishes to assure itself of the availability of the advice and services of Employee as Executive Vice President and member of the Executive Committee to set business strategy and policies and to that end desires to enter into a contract of employment upon the terms and conditions set forth herein; and

WHEREAS, Employee desires to enter into such contract of employment;

NOW, THEREFORE, in consideration of the premises and the mutual covenants herein set forth, the parties hereto agree as follows:

1. SERVICES OF EMPLOYEE

The Company hereby employs Employee during the Employment Period, as hereinafter defined, as a member of the Executive Committee to perform the duties set forth for a member of the Executive Committee to include decisions regarding the following: pricing, marketing, resource allocation, new products, technology, quality assurance, manufacturing, human resources and business structure and opportunities, and Employee hereby accepts such employment by the Company, all on and subject to the terms and conditions contained in this Agreement.

2. HOURS AND PLACES OF EMPLOYMENT

Employee's duties will be performed primarily held in the United States of America. Employee may be required to travel on the Company's business to such places as are necessary for the proper performance of his duties, provided that this Agreement is entered into on the express condition that Employee shall not perform any duties whatsoever under this Agreement in the United Kingdom of Great Britain and Northern Ireland. The Company shall have the right to require Employee to devote 25% of his available time after vacation and public holidays to the performance of his duties under this agreement.

3. EMPLOYMENT PERIOD

The term of Employee's employment under this Agreement (the "Employment Period") began on January 1, 2002 and shall continue for an indefinite period after that date; provided, however, that the Employment Period may be terminated by the Company as provided in the published policy manuals applicable to the Company from time to time with respect to persons of Employee's age, employment grade and status, subject, however, to the condition that any termination by the Company, other than for cause, shall be effective only if written notice thereof is received by Employee not less than ninety (90) days prior to the date of termination specified in such notice.

4. REMUNERATION OF EMPLOYEE

The full and complete remuneration of Employee with respect to his employment under this Agreement shall be One Hundred and Forty Thousand Dollars (\$140,000.00) per annum, subject to such tax equalization adjustments as may be applicable to Employee from time to time in accordance

with the Company's policies and procedures for the tax equalization of employee remuneration. As provided for by the Board of Directors of the Company, Employee shall continue to participate in the Executive Performance Incentive Plan/Corporate Long-Term Incentive Plan. It shall be the responsibility of Employee to report and to account to the appropriate tax authorities in respect of all personal tax liabilities of Employee.

5. EXPENSES

Employee is authorized to incur reasonable expenses on behalf of the Company in connection with his duties under this Agreement, on a basis consistent with the Company's policy, including expenses for travel to and from the United States, entertainment and other business activities. The Company will pay or reimburse to Employee the amount of such expenses upon presentation to the Company within a reasonable time of an itemized account of such expenses, together with such vouchers or receipts for individual expense items as the Company may from time to time require under its established policies and procedures.

6. REPORTS AND WRITTEN MATERIALS

Employee shall promptly communicate and disclose to the Company all information, data and materials obtained by him in the course of his employment relating to the business of the Company. All written reports, recommendations, advice, records, documents and other materials prepared or obtained by Employee or coming into his possession during the Employment Period which relate to the performance by the Company of its business shall, as between the Company and Employee, be the exclusive property of the Company, and, at the end of the Employment Period, or at the request of the Company during the Employment Period, Employee shall promptly deliver all such written materials to the Company. Employee shall prepare and submit to the Company such regular periodic or special reports as the Company may request with respect to the activities undertaken by him or conducted under his direction in connection with the business of the Company during the Employment Period. All such reports and the information contained therein shall be and remain the exclusive property of the Company.

7. CONFIDENTIAL INFORMATION

Except as otherwise specifically agreed between the parties, Employee shall not, at any time during the Employment Period or thereafter, communicate or disclose to any unauthorized person or use for his own account or business any information, observations, data, written materials, records or documents referred to in paragraph 6 of this Agreement above, or any other information concerning the Company's business. The obligations contained in this paragraph 7 shall not apply in the event and to the extent that the information, observations, data, written materials, records or documents referred to in this paragraph 7 become generally known to or available for use by the public, other than by an act or omission of Employee in violation of the terms of this Agreement.

8. NOTICES

All notices, demands or other communications hereunder shall be given or made in writing and shall be delivered personally or sent by prepaid certified or registered airmail, with return receipt requested, addressed to the other party at the address set forth at the head of this Agreement or at such other address as may have been furnished by such other party in writing. Any notice, demand or other communication given or made by mail in the manner prescribed in this paragraph shall be deemed to have been received five (5) days after the date of mailing.

9. ADDITIONAL ACTION

Each of the parties to this Agreement shall execute and deliver such other documents and do such other acts and things as may be necessary or desirable to carry out the terms, provisions and purposes of this Agreement.

10. GOVERNING LAW

This Agreement and the relationships of the parties in connection with the subject matter of this Agreement shall be governed by and determined in accordance with the laws of the state of Georgia, in the United States of America.

11. ASSIGNMENT BY THE COMPANY

This Agreement shall be binding upon and shall inure to the benefit of the Company and any successor of the Company, and any such successor shall be deemed substituted for the Company under the provisions of this Agreement. For the purposes of this Agreement, the term "successor" shall mean any person, firm, corporation or other business entity which, at any time, whether by merger, acquisition or otherwise, acquires all or substantially all of the assets or business of the Company.

12. ASSIGNMENT BY EMPLOYEE

This Agreement shall be binding upon and shall inure to the benefit of Employee, his legal representatives and assigns, except that Employee's obligations to perform services under this Agreement are personal and are expressly declared to be non-assignable and nontransferable by him without the consent in writing of the Company.

13. ENFORCEMENT

The failure to enforce at any time any of the provisions of this Agreement or to require at any time performance by the other party of any of the provisions hereof shall in no way be construed to be a waiver of such provisions or to affect either the validity of this Agreement (or any part hereof), or the right of either party thereafter to enforce each and every provision in accordance with the terms of this Agreement.

14. AMENDMENTS

No modification, amendment or waiver of any of the provisions of this Agreement shall be effective unless made in writing and signed by both parties.

15. SEVERABILITY

If any severable provision of this Agreement is held to be invalid or unenforceable by any judgment of a tribunal of competent jurisdiction, the remainder of this Agreement shall not be affected by such judgment, and the Agreement shall be carried out as nearly as possible according to its original terms and intent.

16. ENTIRE AGREEMENT

This Agreement constitutes the entire agreement of the parties hereto with respect to Employee's employment by the Company and his remuneration therefor. The Coca-Cola Export Corporation and the Employee have entered into an employment agreement under which the employee will be assigned to the Company's registered Branch in the UK and under which the employee will undertake duties principally in the United Kingdom of Great Britain and Northern Ireland. The parties to that employment agreement have agreed that, in case of conflict, the performance of Employee's duties

under this Agreement shall take precedence over the performance by Employee of his services under such employment agreement. The parties hereto expressly agree that the Employment Period set forth in paragraph 3 of this Agreement shall not be terminated or affected in any way, and Employee's remuneration under this Agreement shall not be changed, by the termination for any reason whatsoever of Employee's employment under such employment agreement, the intent being that each employment shall be separate from, and independent of, the other.

IN WITNESS WHEREOF, the Company has caused this Agreement to be signed by a duly authorized officer and Employee has hereunto set his hand as of the day and year first above written.

THE COCA-COLA COMPANY

BY: /s/ BRIAN G. DYSON

Brian G. Dyson

BY: /s/ ALEXANDER R. C. ALLAN

Alexander R. C. Allan

QuickLinks

[Exhibit 10.3](#)

[EMPLOYMENT AGREEMENT](#)

EMPLOYMENT AGREEMENT

THIS AGREEMENT is made as of the 11 day of March, 2002 by and between The Coca-Cola Export Corporation, a corporation organized and existing under the laws of the State of Delaware, in the United States of America (the "Company") and Alexander R. C. Allan hereinafter called "Employee").

WHEREAS, the Company is engaged in the business of manufacturing, marketing and selling non-alcoholic beverages globally; and

WHEREAS, the Company wishes to assure itself of the availability of the and services of Employee as President and Chief Operating Officer, Europe, Eurasia and Middle East Group based at the UK Branch Office in the United Kingdom, to provide leadership, strategies, policies and capabilities necessary to accomplish business results, and to that end desires to enter into a contract of employment upon the terms and conditions set forth herein; and

WHEREAS, Employee desires to enter into such contract of employment;

NOW, THEREFORE, in consideration of the premises and the mutual covenants herein set forth, the parties hereto agree as follows:

1. SERVICES OF EMPLOYEE

The Company hereby employs Employee during the Employment Period, as hereinafter defined, to perform the duties set forth for a President & Chief Operating Officer to include supervising the Sub-group offices of the Europe, Eurasia & Middle East Group and, indirectly, the operational offices in the relevant territories of the Europe, Eurasia & Middle East Group, offering advice and guidance on Coca-Cola corporate standards relating to such matters as plant engineering, bottling plant operation, quality control, the marketing and promotion of Coca-Cola owned brands, legal matters and field operations, and Employee hereby accepts such employment by the Company, all on and subject to the terms and conditions contained in this Agreement.

2. HOURS AND PLACES OF EMPLOYMENT

It is expected that Employee's duties will be performed primarily in the United Kingdom. Employee may be required to travel on the Company's business to such places as are necessary for the proper performance of his duties. The Company shall, subject to Clause 18 below, have the right to require Employee to devote 75% of his available time after vacation and public holidays to the performance of his duties under this agreement.

3. EMPLOYMENT PERIOD

The term of Employee's employment under this Agreement (the "Employment Period") began on January 1, 2002 and shall continue for an indefinite period after that date; provided, however, that the Employment Period may be terminated by the Company as provided in the published policy manuals applicable to the Company from time to time with respect to persons of Employee's age, employment grade and status, subject, however, to the condition that any termination by the Company, other than for cause, shall be effective only if written notice thereof is received by Employee not less than ninety (90) days prior to the date of termination specified in such notice.

4. REMUNERATION OF EMPLOYEE

The full and complete remuneration of Employee with respect to his employment under this Agreement shall be Four Hundred and Twenty Thousand Dollars (\$420,000.00) per annum, subject to

such tax equalization adjustments as may be applicable to Employee from time to time in accordance with the Company's policies and procedures for the tax equalization of employee remuneration. It shall be the responsibility of Employee to report and to account to the appropriate tax authorities in respect of all personal tax liabilities of Employee.

5. EXPENSES

Employee is authorized to incur reasonable expenses on behalf of the Company in connection with his duties under this Agreement, on a basis consistent with the Company's policy, including expenses for travel, entertainment and other business activities. The Company will pay or reimburse to Employee the amount of such expenses upon presentation to the Company within a reasonable time of an itemized account of such expenses, together with such vouchers or receipts for individual expense items as the Company may from time to time require under its established policies and procedures.

6. VACATION

Employee is eligible for twenty-five (25) days of Annual Leave ("Vacations").

7. RESETTLEMENT/RELOCATION

The Company will pay the expense of moving personal and household goods and other relocation expenses in connection with Employee's move to London.

8. REPORTS AND WRITTEN MATERIALS

Employee shall promptly communicate and disclose to the Company all information, data and materials obtained by him in the course of his employment relating to the business of the Company. All written reports, recommendations, advice, records, documents and other materials prepared or obtained by Employee or coming into his possession during the Employment Period which relate to the performance by the Company of its business shall, as between the Company and Employee, be the exclusive property of the Company, and, at the end of the Employment Period, or at the request of the Company during the Employment Period, Employee shall promptly deliver all such written materials to the Company. Employee shall prepare and submit to the Company such regular periodic or special reports as the Company may request with respect to the activities undertaken by him or conducted under his direction in connection with the business of the Company during the Employment Period. All such reports and the information contained therein shall be and remain the exclusive property of the Company.

9. CONFIDENTIAL INFORMATION

Except as otherwise specifically agreed between the parties, Employee shall not, at any time during the Employment Period or thereafter, communicate or disclose to any unauthorized person or use for his own account or business any information, observations, data, written materials, records or documents referred to in paragraph 6 of this Agreement above, or any other information concerning the Company's business. The obligations contained in this paragraph 9 shall not apply in the event and to the extent that the information, observations, data, written materials, records or documents referred to in this paragraph 9 become generally known to or available for use by the public, other than by an act or omission of Employee in violation of the terms of this Agreement.

10. NOTICES

All notices, demands or other communications hereunder shall be given or made in writing and shall be delivered personally or sent by prepaid certified or registered airmail, with return receipt requested, addressed to the other party at the address set forth at the head of this Agreement or at

such other address as may have been furnished by such other party in writing. Any notice, demand or other communication given or made by mail in the manner prescribed in this paragraph shall be deemed to have been received five (5) days after the date of mailing.

11. ADDITIONAL ACTION

Each of the parties to this Agreement shall execute and deliver such other documents and do such other acts and things as may be necessary or desirable to carry out the terms, provisions and purposes of this Agreement.

12. GOVERNING LAW

This Agreement and the relationships of the parties in connection with the subject matter of this Agreement shall be governed by and determined in accordance with the laws of the state of Georgia, in the United States of America.

13. ASSIGNMENT BY THE COMPANY

This Agreement shall be binding upon and shall inure to the benefit of the Company and any successor of the Company, and any such successor shall be deemed substituted for the Company under the provisions of this Agreement. For the purposes of this Agreement, the term "successor" shall mean any person, firm, corporation or other business entity which, at any time, whether by merger, acquisition or otherwise, acquires all or substantially all of the assets or business of the Company.

14. ASSIGNMENT BY EMPLOYEE

This Agreement shall be binding upon and shall inure to the benefit of Employee, his legal representatives and assigns, except that Employee's obligations to perform services under this Agreement are personal and are expressly declared to be non-assignable and nontransferable by him without the consent in writing of the Company.

15. ENFORCEMENT

The failure to enforce at any time any of the provisions of this Agreement or to require at any time performance by the other party of any of the provisions hereof shall in no way be construed to be a waiver of such provisions or to affect either the validity of this Agreement (or any part hereof), or the right of either party thereafter to enforce each and every provision in accordance with the terms of this Agreement.

16. AMENDMENTS

No modification, amendment or waiver of any of the provisions of this Agreement shall be effective unless made in writing and signed by both parties.

17. SEVERABILITY

If any severable provision of this Agreement is held to be invalid or unenforceable by any -judgment of a tribunal of competent jurisdiction, the remainder of this Agreement shall not be affected by such judgment, and the Agreement shall be carried out as nearly as possible according to its original terms and intent.

18. ENTIRE AGREEMENT

This Agreement constitutes the entire agreement of the parties hereto with respect to Employee's employment by the Company and his remuneration therefor. The parties acknowledge that The

Coca-Cola Company in Atlanta, Georgia and Employee have entered into an employment agreement relating to Employee's services outside of the United Kingdom and principally in the United States. The parties to that employment agreement have agreed that, in case of conflict, the performance of Employee's duties under that agreement shall take precedence over the performance by Employee of his services under this Agreement. The parties hereto expressly agree that the Employment Period set forth in paragraph 3 of this Agreement shall not be terminated or affected in any way, and Employee's remuneration under this Agreement shall not be changed, by the termination for any reason whatsoever of Employee's employment under such employment agreement, the intent being that each employment shall be separate from, and independent of, the other.

IN WITNESS WHEREOF, the Company has caused this Agreement to be signed by a duly authorized officer and Employee has hereunto set his hand as of the day and year first above written.

THE COCA-COLA EXPORT CORPORATION

BY: /s/ BRIAN G. DYSON

Brian G. Dyson

BY: /s/ ALEXANDER R. C. ALLAN

Alexander R. C. Allan

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[Exhibit 10.4](#)

[EMPLOYMENT AGREEMENT](#)

THE COCA-COLA COMPANY AND SUBSIDIARIES
COMPUTATION OF RATIOS OF EARNINGS TO FIXED CHARGES
(In millions except ratios)

	Six Months Ended June 30, 2004	Year Ended December 31,				
		2003	2002	2001	2000	1999
EARNINGS:						
Income before income taxes and changes in accounting principles	\$ 3,565	\$ 5,495	\$ 5,499	\$ 5,670	\$ 3,399	\$ 3,819
Fixed charges	112	220	236	327	489	386
Adjustments:						
Capitalized interest, net	—	(1)	(1)	(8)	(11)	(18)
Equity income or loss, net of dividends	(225)	(294)	(256)	(54)	380	292
Adjusted earnings	\$ 3,452	\$ 5,420	\$ 5,478	\$ 5,935	\$ 4,257	\$ 4,479
FIXED CHARGES:						
Gross interest incurred	\$ 91	\$ 179	\$ 200	\$ 297	\$ 458	\$ 355
Interest portion of rent expense	21	41	36	30	31	31
Total fixed charges	\$ 112	\$ 220	\$ 236	\$ 327	\$ 489	\$ 386
Ratios of earnings to fixed charges	30.8	24.6	23.2	18.1	8.7	11.6

At June 30, 2004, our Company is contingently liable for guarantees of indebtedness owed by third parties in the amount of \$316 million. Fixed charges for these contingent liabilities have not been included in the computations of the above ratios as the amounts are immaterial and, in the opinion of management, it is not probable that our Company will be required to satisfy the guarantees.

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[EXHIBIT 12](#)

[THE COCA-COLA COMPANY AND SUBSIDIARIES COMPUTATION OF RATIOS OF EARNINGS TO FIXED CHARGES \(In millions except ratios\)](#)

CERTIFICATIONS

I, E. Neville Isdell, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Coca-Cola Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) *[Reserved.]*
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 5, 2004

/s/ E. NEVILLE ISDELL

E. Neville Isdell
Chairman, Board of Directors, and
Chief Executive Officer

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[Exhibit 31.1](#)

[CERTIFICATIONS](#)

CERTIFICATIONS

I, Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Coca-Cola Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) *[Reserved.]*
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 5, 2004

/s/ GARY P. FAYARD

Gary P. Fayard
Executive Vice President and
Chief Financial Officer

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[Exhibit 31.2](#)

[CERTIFICATIONS](#)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of The Coca-Cola Company (the "Company") on Form 10-Q for the period ended June 30, 2004 (the "Report"), I, E. Neville Isdell, Chairman, Board of Directors, and Chief Executive Officer of the Company and I, Gary P. Fayard, Executive Vice President and Chief Financial Officer of the Company, each certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) to my knowledge, the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ E. NEVILLE ISDELL

E. Neville Isdell
Chairman, Board of Directors, and
Chief Executive Officer
August 5, 2004

/s/ GARY P. FAYARD

Gary P. Fayard
Executive Vice President and
Chief Financial Officer
August 5, 2004

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[Exhibit 32](#)

[CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002](#)